よい朝のために。 **KY RITSU** HOTELS & DORMITORIES

FY 3/25 Q3 (4-12/2024)

# **Consolidated Financial Results**

February 18, 2025 Kyoritsu Maintenance Co., Ltd. [Securities Code 9616]



# 01 Summary of Financial Results for FY 3/25 Q3 P.02

# **<u>02</u>** FY 3/25 Consolidated Financial Forecasts P.15



# 01 Summary of Financial Results for FY 3/25 Q3

# **02** FY 3/25 Consolidated Financial Forecasts



# Achieved highest-ever profit, with YoY profit growth exceeding 30%, based on enhanced product competitiveness and efforts to optimize pricing

#### (100 million yen) **Dormitory Business** Dormitorv Net Sales Dormy Inn Both sales and income increased due to a significant increase **COVID-19** Pandemic Resorts in the number of contracted employee dormitory rooms, backed Others by improved employment conditions, as well as the **Operating income** optimization of sales prices. +31.3%**Hotel Business** 122 120 Amid growing domestic and overseas demand for accommodations, aggressive sales activities and thorough revenue management absorbed the impact of natural disasters and cost increases, resulting in operating profit more than double pre-COVID levels. 68 Others Continued systematic implementation of large-scale renewal work to maintain and improve customer satisfaction -37 Recorded the share of income of investment in 52 COSMOS INITIA Co., Ltd. accounted for using the equity method

 The number of members of the Dormy's membership program exceeded one million.

3



## (100 million yen)

	FY 3/24	FY 3/25	YoY Comparison		Special Causes		YoY Comparison	FY 3/25 Previous	
	Q3 Cumulative Results (4–12/2023)	Q3 Cumulative Results (4–12/2024)			YoY Compariso Increase/Decrea Cost for Large-S Renewal	crease in Increase/Decrease in Equity in earnings of rge-Scale opened after April affiliated companies wal 2023 onwards		without Factors	Forecasts Rate of Achievement
Net Sales	1,510	1,704	+193	+12.8%	-8	+50		+151	75.4%
Operating Income	135	178	+42	+31.3%	-11	+9		+44	96.4%
Ordinary Income*1	133	184	+51	+38.5%	-11	+9	+9	+43	97.1%
Net Income	79	127	+48	+60.8%		rating Inco	ome		102.0%
EPS(yen)*²	101.7	163.4	+61.7	+60.7%	135	B	<b>C</b> +9	+44 178	-
Depreciation Expense	49	55	+6	+13.3%		-11			-
Cash Flow*³	128	183	+54	+42.6%			Original Q3 Cumulative	-	
Capital Investment	130	270	+140	+107.7%			rowth rate Results	-	

\*1 980 million yen of Equity in earnings of affiliated companies was recorded in the third quarter of the fiscal year ending 2025 due to the acquisition of COSMOS INITIA Co., Ltd.

\*2 The Company carried out a stock split on April 1, 2024, at a ratio of two shares per one common share. Accordingly, EPS have been calculated presuming that this stock split was carried out at the start of fiscal year ending March 31, 2024.

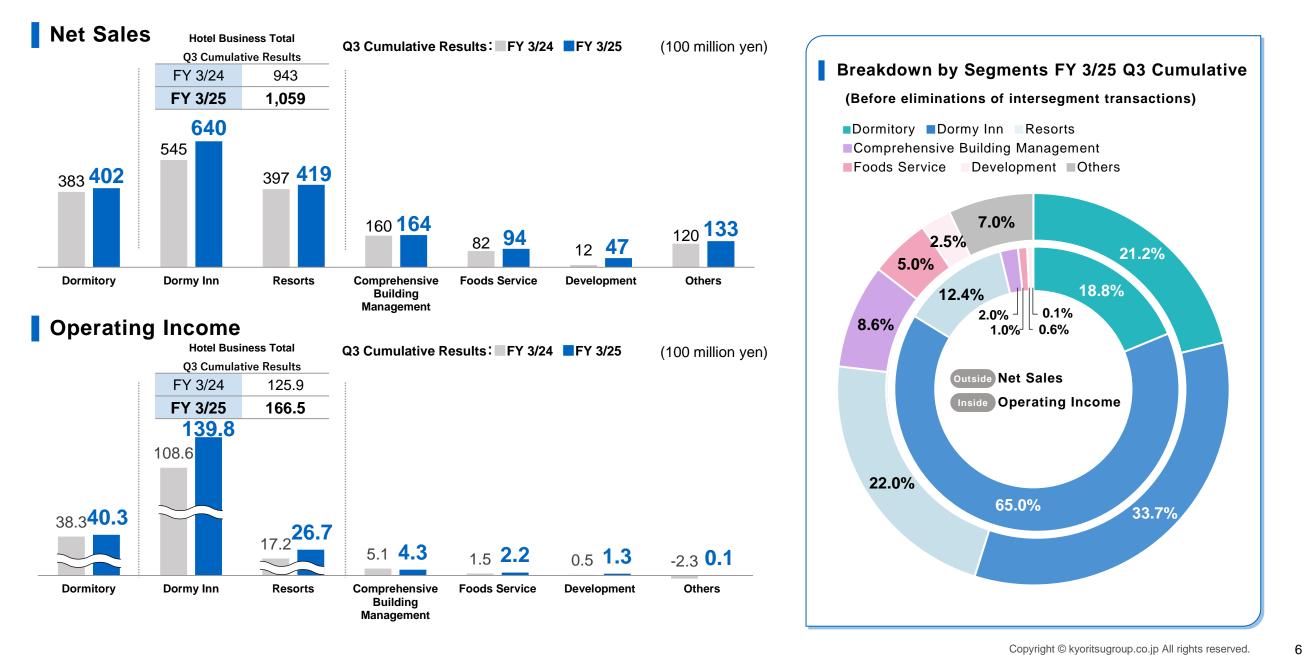
\*3 Cash Flow: Net Income + Depreciation Expense

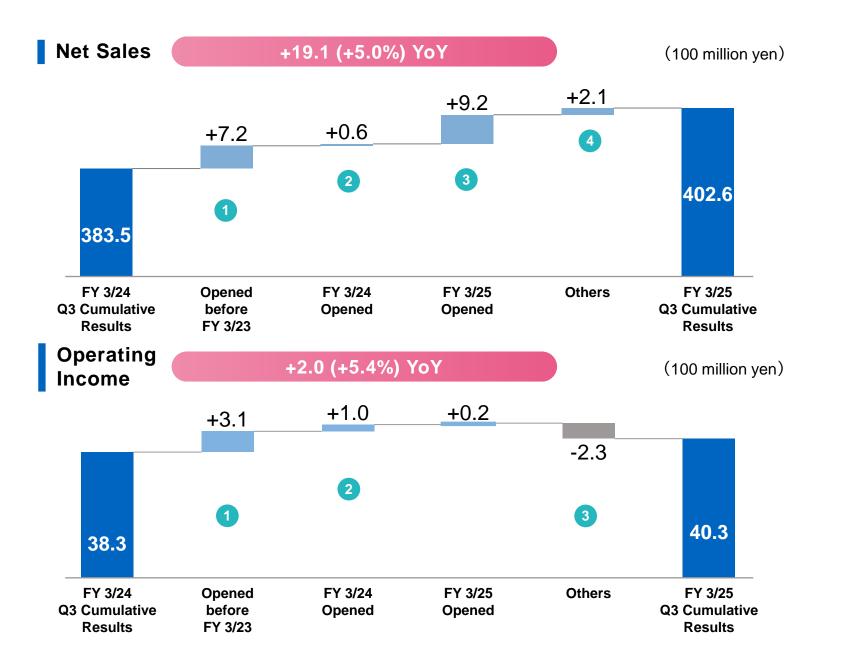
# **Factors for Deviation from Operating Income Plans**



<b>Operating</b> (100 millio		Q1 (4~6/2024)	Q2 (7~9/2024)	Q3 (10~12/2024)	Q3 Cumulative (4–12/2024)	Main Cause	
	FY 3/25 Forecast	19	12	10	42		
Dormitory Business	FY 3/25 Results	19	12	8	40	• Failed to meet targets due to the rising cost of food, utilities, and other expenses.	
24011000	Comparison with Plans	-	-	-1	-1	These costs exceeded projections.	
	FY 3/25 Forecast	35	51	54	141		
Dormy Inn Business	FY 3/25 Results	35	51	53	139	•Recorded expense due to the early completion of a portion of the large-scale renewal in the Dormy Inn Business, However, The Hotel Business as a whole progressed largely as planned, with the increase in revenue per available room (RevPAR) exceeding projections.	
	Comparison with Plans	-	-	-1	-1		However, The Hotel Business as a whole
	FY 3/25 Forecast	-5	13	17	25		
Resorts Business	FY 3/25 Results	-5	13	18	26	This offset an unexpected increase in costs.	
	Comparison with Plans	-	-	+1	+1		
	FY 3/25 Forecast	-10	-9	-12	-33	<ul> <li>In the Comprehensive Building Management Business, the construction</li> </ul>	
Others	FY 3/25 Results	-10	-9	-8	-28	business, centering on repairs, exceeded projections	
	Comparison with Plans	-	-	+4	+4	<ul> <li>Exceeded projections due to consolidated adjustment differences.</li> </ul>	
	FY 3/25 Forecast	38	67	69	175		
Total	FY 3/25 Results	38	67	72	178		
	Comparison with Plans	-	-	+2	+2		







1	Sales increase due to sales prices Revenue decrease du	+12.4 -5.2		
2	Contract fee decreas	е	d occupancy increase	+1.5 -0.9
3		50 53	: 8 facilities 907 r Global House Nigawa KU ROKKO HOUSE Osaka Kyobashi Sakai Kaigan Dori	
4	Contracted Busin	ness,	etc.	+2.1

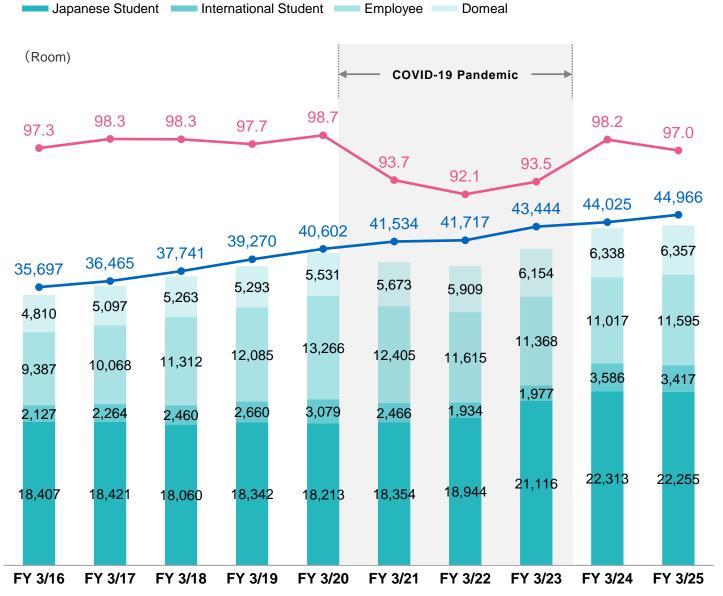
1	Profit increase due to optimization of sales prices Profit decrease from reduced occupancy Cost inflation, etc. (Food costs, renovation costs, utilities, etc.)	+12.4 -4.1 -5.2
2	Profit increase due to sales price optimization and occupancy increase Contract fee decrease Decrease in opening expenses, etc.	+1.3 -0.9 +0.6
3	Large-scale renewal work increase/decrease Headquarters costs, etc.	-0.3 -2.0

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Dormitory Business



#### --- OCC (%) --- Capacity

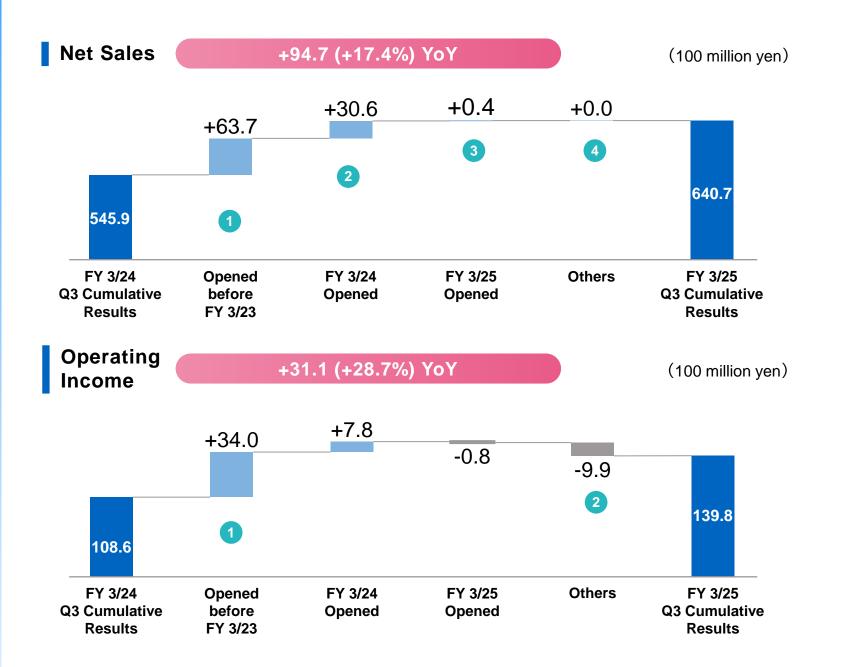


	FY 3/23	FY 3/24	YoY	FY 3/25	ΥοΥ
Occupancy Ratio at the Beginning	93.5%	98.2%	+4.7pt	97.0%	-1.2pt
Number of Properties (Facilities)	514	519	+5	526	+7
Number of Rooms	43,444	44,025	+581	44,966	+941
Number of Rooms Occupied	40,615	43,254	+2,639	43,624	+370

## Breakdown of Occupied Rooms (Unit: room)

	FY 3/23	FY 3/24	ΥοΥ	FY 3/25	ΥοΥ
Domeal	6,154	6,338	+184	6,357	+19
Employee	11,368	11,017	-351	11,595	+578
International Student	1,977	3,586	+1,609	3,417	-169
Japanese Student	21,116	22,313	+1,197	22,255	-58



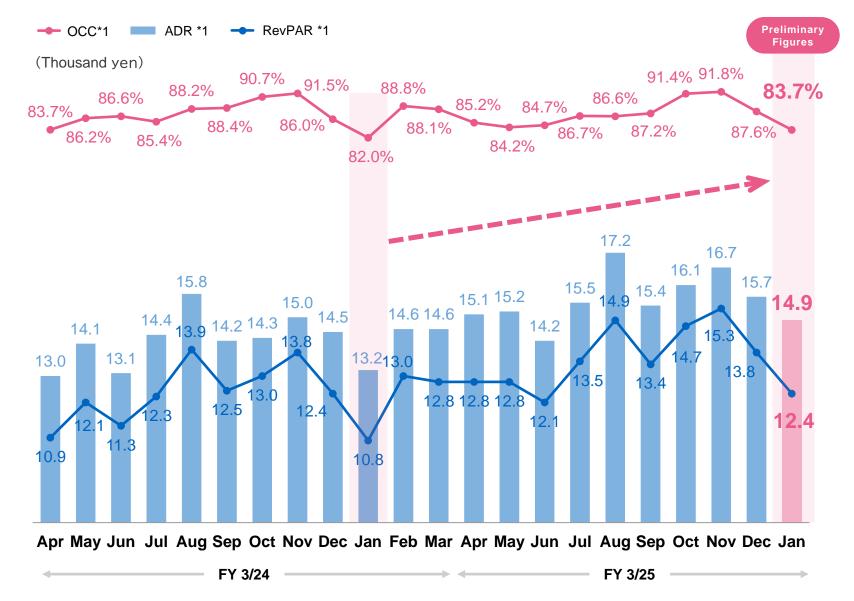


<b>Sales growth due to higher RevPAR:</b> +63.7 13,300 yen (YoY +1,1215 yen)	,				
FY 3/24 Newly opened: 4 facilities 750 rooms	••				
Sep. Aomori 194 Feb. Toyohashi 170	)				
Jan. NonoBeppu 269 Mar. Nono Asakusa Bettei 117	,				
<b>FY 3/25 Newly opened: 1 facilities 78 rooms</b> Oct. global cabin Yokohama Chugoku town (reopening) 78					
4 Large-scale renewal work increase/decrease -2.1 SEOUL Gangnam (South Korea), etc. +2.1					

1	Income growth due to higher RevPAR: Cost inflation (Food costs, linen, cleaning costs, etc.)	+47.4 -13.4
2	Large-scale renewal work increase/decrease SEOUL Gangnam (South Korea) Headquarters costs, etc.	-6.1 +0.5 -4.3

# **Dormy Inn** Business Monthly Trends in Occupancy Ratio, Average Daily Rate and RevPAR





\*1 The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

OCC (%)							
	Q1	Q2	Q3	Q4	Full Year		
FY 3/24	85.5	87.3	89.4	86.2	87.1		
FY 3/25	84.7	86.8	90.2	-	-		
YoY	-0.8pt	-0.5pt	+0.9pt	-	-		

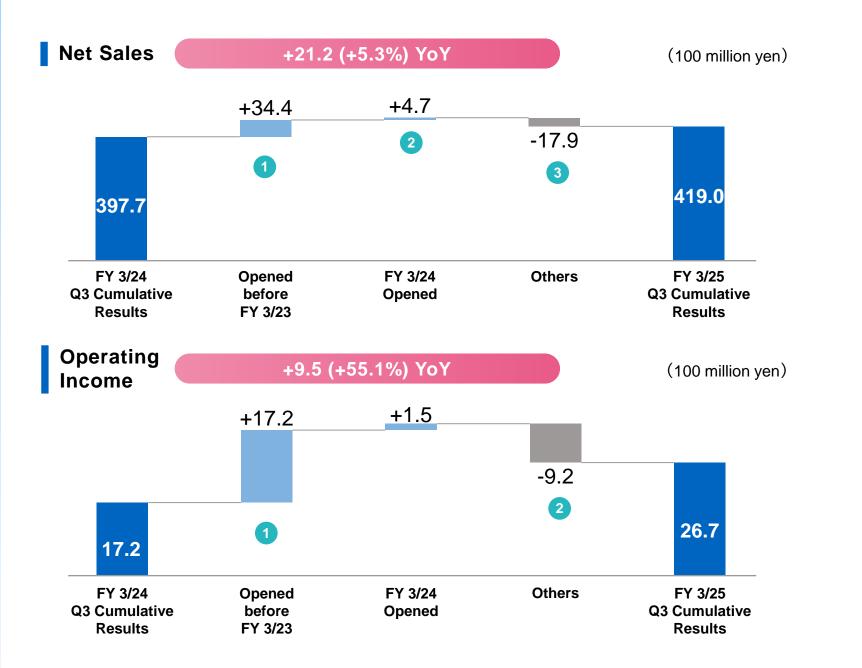
## **ADR** (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/24	13.4	14.8	14.6	14.2	14.3
FY 3/25	14.8	16.1	16.2	-	-
YoY	+1.4	+1.2	+1.5	-	-

## **RevPAR** (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/24	11.4	12.9	13.1	12.2	12.4
FY 3/25	12.6	13.9	14.6	-	-
YoY	+1.1	+1.0	+1.5	-	-



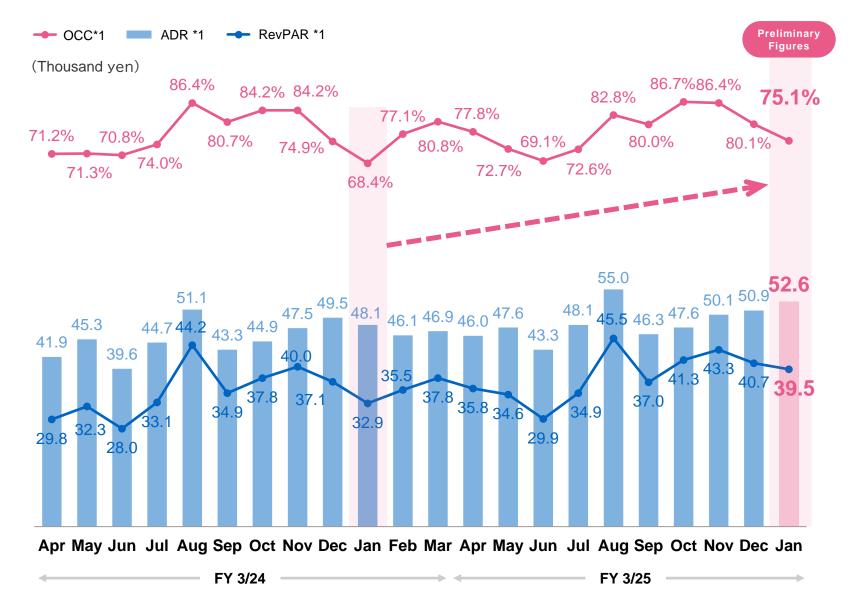


1	Sales growth due to higher RevPAR: 38,303 yen (YoY +2,914 yen)	+34.4
2	FY 3/24 Newly opened: 1 facility 75 roomsSep.La Vista Kannonzaki Terrace	75
3	Large-scale renewal work increase/decrease Suspended operations (Noto Kaishu), etc.	-6.7 -11.2

1	Income growth due to higher RevPAR: Cost inflation (Linen, cleaning costs, utilities, etc.)	+23.2 -6.0
2	Large-scale renewal work increase/decrease Headquarters costs, etc.	-4.7 -4.5

# **Resorts** Business Monthly Trends in Occupancy Ratio, Average Daily Rate and RevPAR





\*1 The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

OCC (%)						
	Q1	Q2	Q3	Q4	Full Year	
FY 3/24	71.1	80.4	81.1	75.4	77.1	
FY 3/25	73.4	78.5	84.4	-	-	
YoY	+2.2pt	-1.9pt	+3.3pt	-	-	

## **ADR** (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/24	42.4	46.6	47.2	47.0	45.9
FY 3/25	45.8	50.0	49.5	-	-
YoY	+3.4	+3.3	+2.2	-	-

## **RevPAR** (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/24	30.1	37.5	38.3	35.4	35.4
FY 3/25	33.6	39.2	41.8	-	-
YoY	+3.4	+1.7	+3.4	-	-

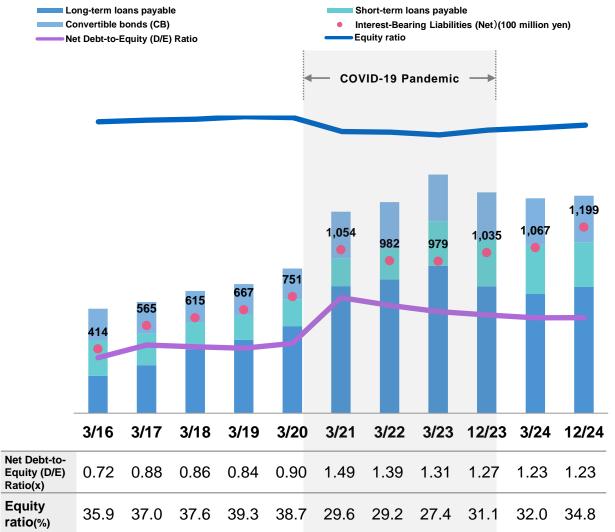


#### End of March 2024 End of December 2024 Assets Liabilities Liabilities Assets 270.9 billion yen 184.3 billion yen 279.7 billion yen 182.4 billion ven (+8.8 billion yen) (-1.8 billion yen) InterestBearing **InterestBearing** Cash and Liabilities Cash and Liabilities **Deposits Deposits** 140.3 billion yen 138.6 billion yen 20.4 billion yen 31.8 billion yen (+1.7 billion yen) (-11.3 billion yen) \*Include CB of30.0 billion ven \*Include CB of30.0 billion yen **Non-Current Non-Current** Assets Assets Net Assets Net Assets 210.6 billion yen 190.2 billion yen (+20.4 billion yen) 97.3 billion yen 86.6 billion yen (+10.7 billion yen) **Treasury Stock Treasury Stock** -0.3 billion yen -0.2 billion yen

## Consolidated Balance Sheet

Notes: Interest-bearing liabilities = Short-term loans payable + Current portion of bonds + Bonds + Long-term loans payable + Lease debts + Convertible bonds (CB)

## Net Debt-to-Equity (D/E) Ratio



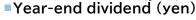
# **Dividends/Shareholder Benefits**

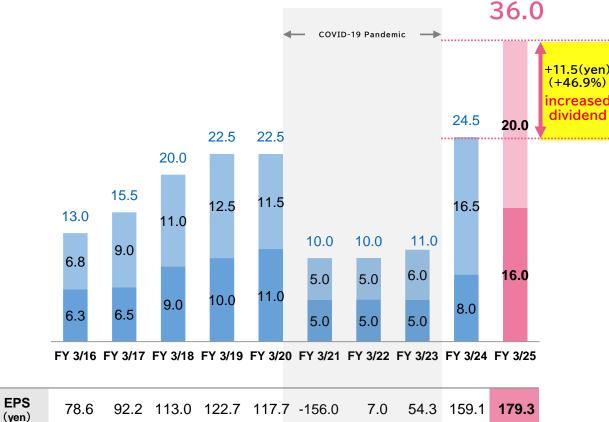


(ven)

## Dividends

Interim dividend (yen)





## Payout ratio (%) 16.5 16.8 17.7 18.3 25.3 144.6 20.2 15.4\* 20.1

\* The dividend payout ratio excluding the effects of special factors in FY 3/24, i.e., the equity method investment gain of 5.02 billion yen and the impairment loss of 2.01 billion yen, is 20.3%.

Note: The dividend amount is calculated taking into account the 2-for-1 stock split of common shares on April 1, 2024.

# Shareholder Benefits

Enhancement of "Shareholder Benefit Vouchers" (twice yearly) and "Long-term Shareholder Benefit Vouchers" (once yearly)

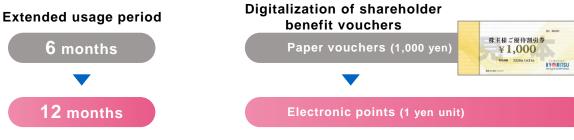
Applicable to shareholders registered as of end of March 2025

			(yen)
Number of shares owned	Previous*	After change*	Difference
100 shares or more $\sim$ Less than 200 shares	3,000	6,000	+3,000
200 shares or more $ \sim $ Less than 500 shares	3,000	12,000	+8,000
500 shares or more $\sim$ Less than 1,000 shares	8,000	22,000	+14,000
1,000 shares or more $\sim$ Less than 2,000 shares	21,000	42,000	+21,000
2,000 shares or more $\ \sim$ Less than 5,000 shares	40,000	80,000	+40,000
5,000 shares or more $\sim$ Less than 10,000 shares	70,000	140,000	+70,000
10,000 shares or more	150,000	300,000	+150,000

\*Calculated by combining "Shareholder Benefit Vouchers" (twice yearly) and "Long-term Shareholder Benefit Vouchers" (once yearly). Please check our website for details

\*Long-term Shareholder Benefit Vouchers" are for shareholders who have held shares continuously for 3 or more years as of March 31

#### Improving Shareholder Benefit Convenience





# 01 Summary of Financial Results for FY 3/25 Q3

# **<u>02</u>** FY 3/25 Consolidated Financial Forecasts



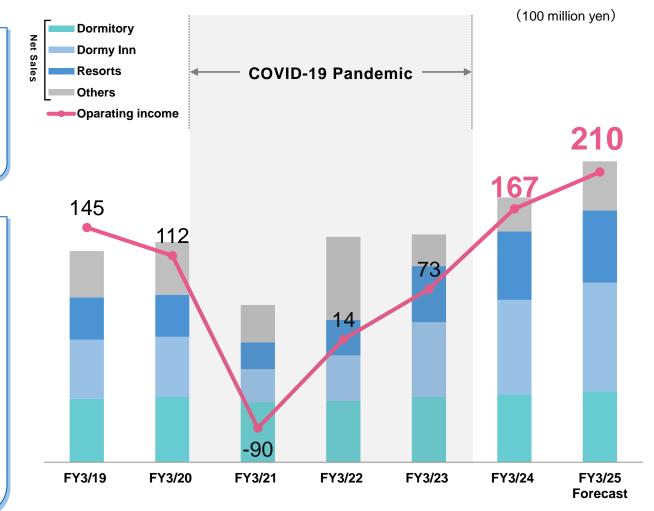
# Upward revisions due to marked strength in the Hotel Business, which is progressing at a pace one year ahead of the Medium-Term Management Plan

#### **Dormitory Business**

- High level of occupancy is to be maintained, with an occupancy rate at the beginning of the period of 97.0%.
- We are targeting higher sales and income based on the expected sales from newly opened facilities, as well as through efforts to set more appropriate prices, and seek to restore prices to pre-COVID levels.

#### **Hotel Business**

•Forecast revised upward due to clear strong trend resulting from the continued implementation of rigorous revenue management through dynamic pricing, capitalizing on improvements in the business environment driven by the growth in domestic and inbound demand •While the fiscal year ending March 2025 will suffer the effects of restraint on new openings under development adjustments related to COVID-19, the pace of new openings is set to return to that as given in the Medium-Term Management Plan in the next fiscal year (ending March 2026) and later.





(100 million yen)

**YoY Comparison** 

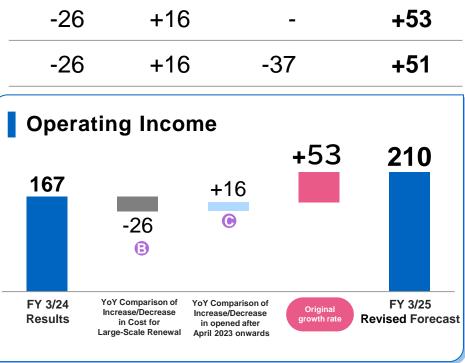
without Factors

on the Left

(A - B - C - D)

+215

	FY 3/24 Results (4/2023–3/2024)	FY 3/25 Previous Forecast (4/2024–3/2025)	YoY Co	omparison (A)	Previous Forecast Comparison	
Net Sales	2,041	2,300	+258	+12.7%	+40	+1.8%
Operating Income	167	210	+42	+25.7%	+25	+13.5%
Ordinary Income	211 <sup>*1</sup>	215	+3	+1.8%	+25	+13.2%
Net Income	124	140	+15	+12.8%	+15	+12.0%
EPS (yen)*2	159.1	179.3	+20.2	+12.7%	+19.1	+11.9%
DPS (yen)*2	24.5	36.0	+12	+46.9%	+4	+12.5%
Depreciatio n Expense	67	78	+10	+15.0%	-	-
Cash Flow*3	191	218	+26	+13.6%	+15	+7.4%
Capital Investment	179	400	+220	+123.4%	-	-



Equity in earnings of affiliated companies

-

Special Causes

YoY Comparison of

. Increase/Decrease in

opened after April

2023 onwards

 $\bigcirc$ 

+58

Comparison of

ase/Decrease in

for Large-Scale

Renewal

-16

B

\*1 Recorded an equity method investment gain (gain from negative goodwill) of 5.02 billion yen in the fiscal year ended March 2024 due to the acquisition of Cosmos Initia Co., Ltd. shares.

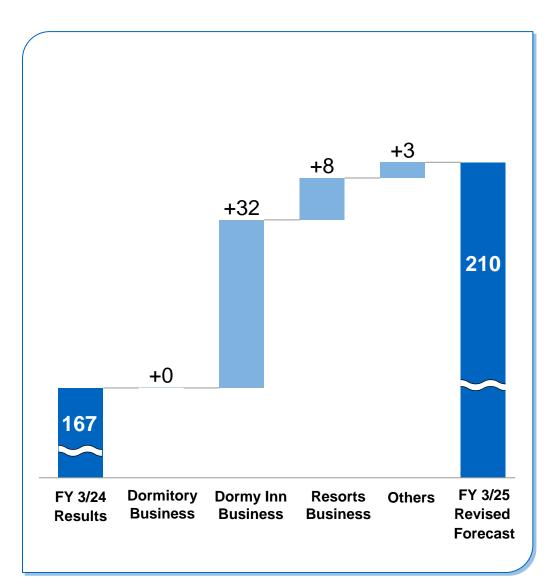
\*2 We implemented a 2-for-1 split of common shares effective April 1, 2024. EPS and DPS are calculated based on the assumption that the stock split occurred at the beginning of the fiscal year ended March 2024.

\*3 Cash Flow: Net Income + Depreciation Expense

# **Consolidated Financial Forecast: Quarterly Operating Income by Major Segments**

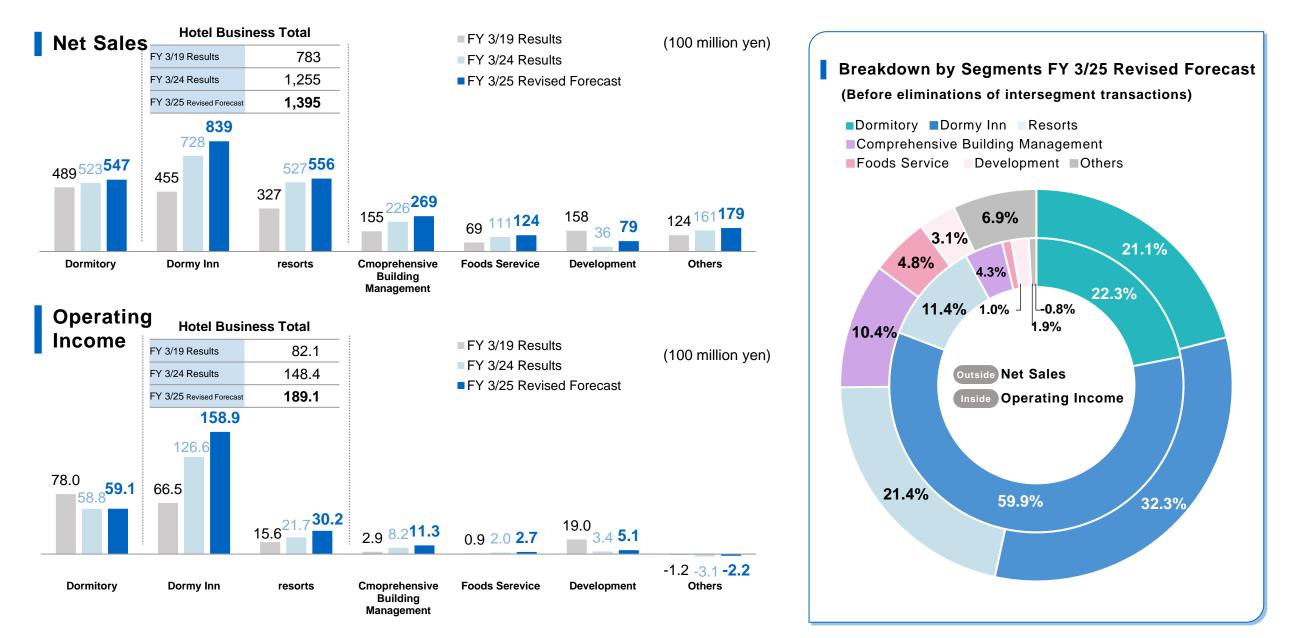


<b>Operatin</b> (100 mil	-	Q1 (4~6)	Q2 (7~9)	Q3 (10~12)	Q4 (1~3)	Full Year
	FY 3/24 Results	16	13	8	20	58
Dormitory Business	FY 3/25 Previous Forecast	19	12	10	19	61
	FY 3/25 Revised Forecast	19	12	8	18	59
	FY 3/24 Results	28	40	39	18	126
Dormy Inn Business	FY 3/25 Previous Forecast	35	51	54	3	145
	FY 3/25 Revised Forecast	35	51	53	19	158
	FY 3/24 Results	-6	9	13	4	21
Resorts Business	FY 3/25 Previous Forecast	-5	13	17	-0	25
	FY 3/25 Revised Forecast	-5	13	18	3	30
	FY 3/24 Results	-9	-8	-10	-11	-40
Others	FY 3/25 Previous Forecast	-10	-9	-12	-14	-46
	FY 3/25 Revised Forecast	-10	-9	-8	-9	-38
	FY 3/24 Results	29	54	51	31	167
Total	FY 3/25 Previous Forecast	38	67	69	9	185
	FY 3/25 Revised Forecast	38	67	72	31	210

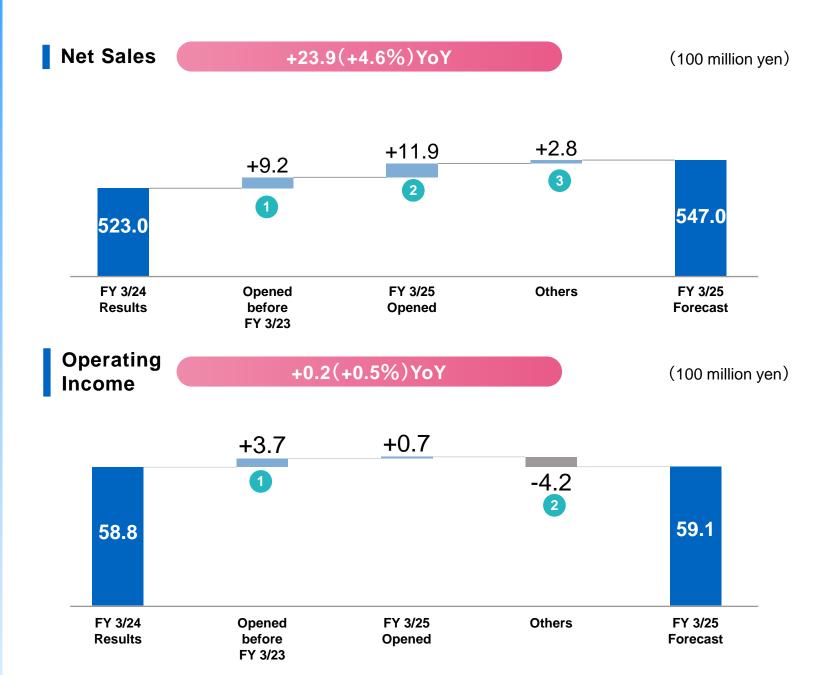


# **Consolidated Financial Forecast: Breakdown by Segments**









1	Sales increase due t sales prices Revenue decrease d			+15.8 / -6.6
2	FY 3/25 Newly op	ened:	8 facilities 90	7 rooms
	Omori-Kita	50	Global House Niga	wa 138
	Nishi-Kasai North Exit	53	KU ROKKO HOUS	E 175
	Nishi-Kasai South Exit	122	Osaka Kyobashi	220
	Chikusa Minami	62	Sakai Kaigan Dori	87
			•••••••••••••••••••••••••••••••••••••••	•••••

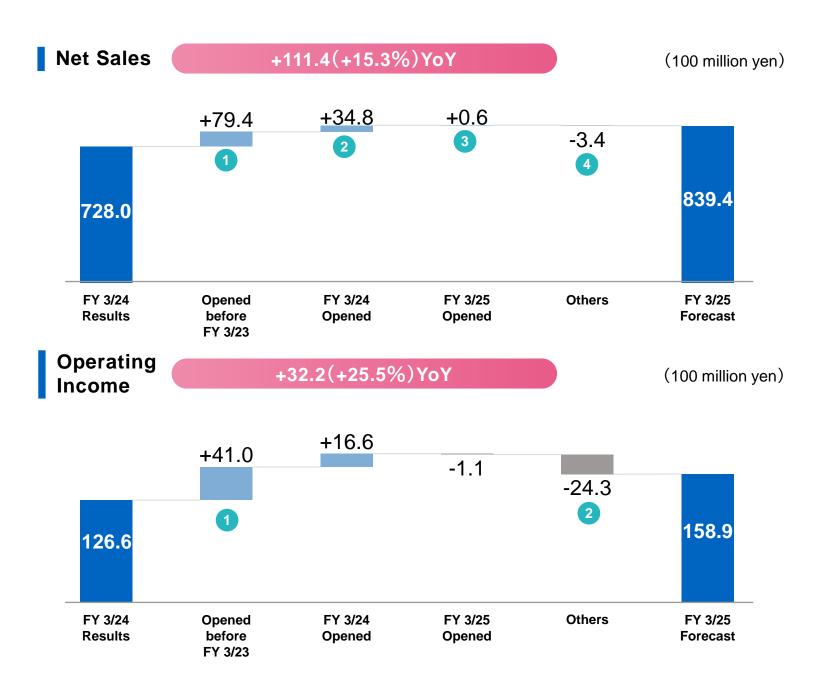
Contracted Business, etc.

3

+2.8

	Profit increase due to optimization of sales prices Profit decrease from reduced occupancy	+15.8 -5.2
1	Cost inflation, etc. (Food costs, renovation costs, utilities, etc.)	-6.9
2	Large-scale renewal work increase/decrease Headquarters costs, etc.	-1.0 -3.2

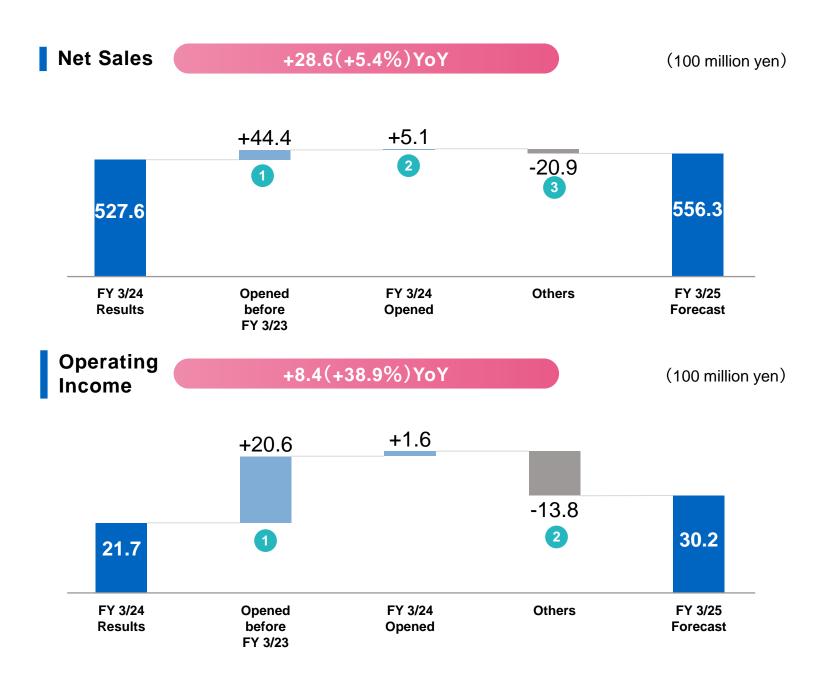




	es growth du 9 yen (YoY +1,18	ue to higher RevPAR: +79.4 <sup>80 yen)</sup>	
2 FY 3	3/24 Newly op	pened: 4 facilities 750 rooms	
Sep.	Aomori	194 Feb. Toyohashi 170	
Jan.	NonoBeppu	269 Mar. Nono Asakusa Bettei 117	
		ened: 1 facilities 78 rooms	
Oct.		okohama Chugoku town (reopening) 78	
		al work increase/decrease -6.3 outh Korea) , etc. +2.9	

1 Income growth due to higher RevPAR Cost inflation (Food costs, renovation costs, utilities, etc.)	∷ +59.7 -18.7
2 Large-scale renewal work increase/decrease	-18.2
Seoul Gangnam(South Korea)	+0.5
Headquarters costs, etc.	-6.6

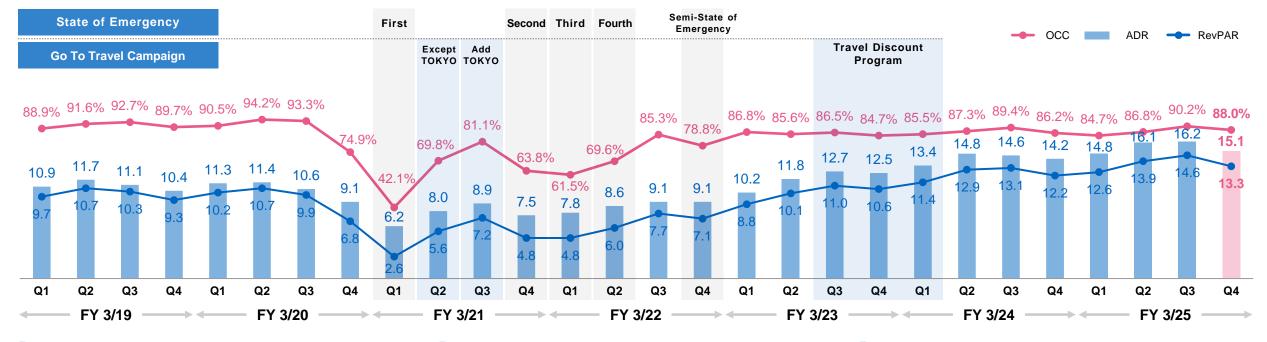




1	Sales growth due to higher RevPAR 38,443 yen (YoY +3,019 yen)	: +44.4
2	<b>FY 3/24 Newly opened: 1 facilities 7</b> Sep. La Vista Kannonzaki Terrace	<b>75 rooms</b> 75
3	Large-scale renewal work increase/decrea Suspended operations (Noto Kaishu) , etc	

1 Income growth due to higher RevPAR: Cost inflation (Food costs, renovation costs, utilities, etc.)	+29.7 -9.1
2 Large-scale renewal work increase/decrease	-7.6
Headquarters costs, etc.	-6.2





## **OCC** (%)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	88.9	91.6	92.7	89.7	90.8
FY 3/20	90.5	94.2	93.3	74.9	88.1
FY 3/21	42.1	69.8	81.1	63.8	64.7
FY 3/22	61.5	69.6	85.3	78.8	73.9
FY 3/23	86.8	85.6	86.5	84.7	85.9
FY 3/24	85.5	87.3	89.4	86.2	87.1
FY 3/25 Previous Forecast	84.7	86.8	91.1	87.4	87.5
FY 3/25 Revised Forecast	84.7	86.8	90.2	88.0	87.4
Compared with previous forecast	-	-	-0.9pt	+0.6pt	-0.1pt

#### ADR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	10.9	11.7	11.1	10.4	11.0
FY 3/20	11.3	11.4	10.6	9.1	10.6
FY 3/21	6.2	8.0	8.9	7.5	7.9
FY 3/22	7.8	8.6	9.1	9.1	8.7
FY 3/23	10.2	11.8	12.7	12.5	11.8
FY 3/24	13.4	14.8	14.6	14.2	14.3
FY 3/25 Previous Forecast	14.8	16.1	15.7	14.5	15.3
FY 3/25 Revised Forecast	14.8	16.1	16.2	15.1	15.6
Compared with previous forecast	-	-	+0.4	+0.6	+0.2

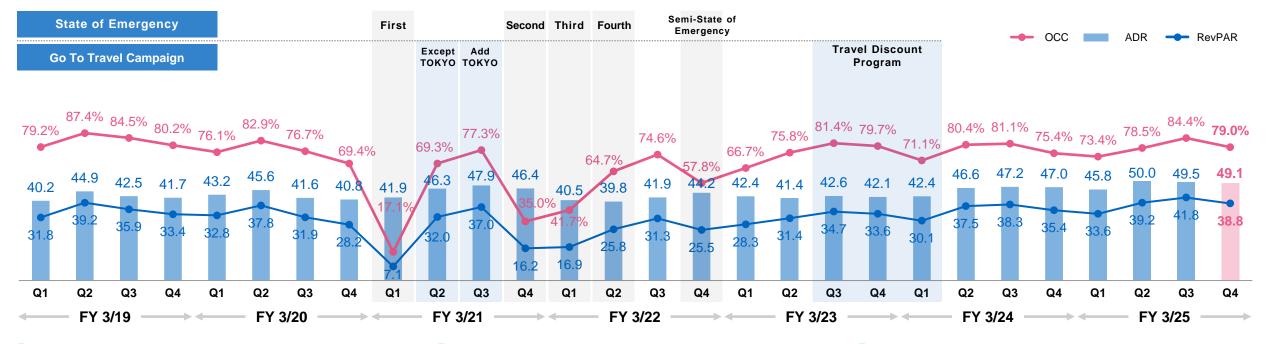
#### **RevPAR** (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	9.7	10.7	10.3	9.3	10.0
FY 3/20	10.2	10.7	9.9	6.8	9.4
FY 3/21	2.6	5.6	7.2	4.8	5.1
FY 3/22	4.8	6.0	7.7	7.1	6.4
FY 3/23	8.8	10.1	11.0	10.6	10.1
FY 3/24	11.4	12.9	13.1	12.2	12.4
FY 3/25 Previous Forecast	12.6	13.9	14.3	12.6	13.4
FY 3/25 Revised Forecast	12.6	13.9	14.6	13.3	13.6
Compared with previous forecast	-	-	+0.2	+0.7	+0.2

Note: The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

Resorts Business





#### **OCC** (%)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	79.2	87.4	84.5	80.2	82.8
FY 3/20	76.1	82.9	76.7	69.4	76.2
FY 3/21	17.1	69.3	77.3	35.0	51.8
FY 3/22	41.7	64.7	74.6	57.8	59.9
FY 3/23	66.7	75.8	81.4	79.7	76.3
FY 3/24	71.1	80.4	81.1	75.4	77.1
FY 3/25 Previous Forecast	73.4	78.5	83.8	75.3	77.8
FY 3/25 Revised Forecast	73.4	78.5	84.4	79.0	78.9
Compared with previous forecast	-	-	+0.7pt	+3.7pt	+1.1

#### ADR (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	40.2	44.9	42.5	41.7	42.4
FY 3/20	43.2	45.6	41.6	40.8	42.9
FY 3/21	41.9	46.3	47.9	46.4	46.6
FY 3/22	40.5	39.8	41.9	44.2	41.6
FY 3/23	42.4	41.4	42.6	42.1	42.1
FY 3/24	42.4	46.6	47.2	47.0	45.9
FY 3/25 Previous Forecast	45.8	50.0	49.1	48.8	48.5
FY 3/25 Revised Forecast	45.8	50.0	49.5	49.1	48.7
Compared with previous forecast	-	-	+0.4	+0.3	+0.2

#### **RevPAR** (thousand yen)

	Q1	Q2	Q3	Q4	Full Year
FY 3/19	31.8	39.2	35.9	33.4	35.1
FY 3/20	32.8	37.8	31.9	28.2	32.7
FY 3/21	7.1	32.0	37.0	16.2	24.1
FY 3/22	16.9	25.8	31.3	25.5	24.9
FY 3/23	28.3	31.4	34.7	33.6	32.2
FY 3/24	30.1	37.5	38.3	35.4	35.4
FY 3/25 Previous Forecast	33.6	39.2	41.1	36.8	37.7
FY 3/25 Revised Forecast	33.6	39.2	41.8	38.8	38.4
Compared with previous forecast	-	-	+0.6	+2.0	+0.6

Note: The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

# **Dormitory / Hotel Development Plans**



		Decision made · Scheduled to be commercialized														
	FY :	3/24	FY 3	3/25		6		FY 3/27			F	′ 3/28				
	+12 facilities*	+1,037 rooms*	+8 facilities*	+907rooms*	+12 facili	ties*	+1,368 ro	oms*	+12 facilities* +2,356 rooms*			ms*	+7 facilities*	+792 roo	ms*	
	Ending number of facilities	519 facilities	Ending number of facilities	526 facilities	Ending numb facilities	er of	538 faci	ilities	Ending numb facilities Ending gues		550 facilit	ies	Ending number of facilities	f 557 facil	lities	
	Ending guest capacity	44,057 rooms	Ending guest capacity	44,915 rooms	Ending gues	Ending guest capacity		46,283 rooms		t	48,639 roo	oms	Ending guest capacity	,	49,431 rooms	
Dormitories,	Leasing rate	86.9%	Leasing rate	87.1%	Leasing rate		87.1	%	Leasing rate		86.8%		Leasing rate	86.6%	6	
Domeal	[L] Hirosaki, [L] Senda		[L] Omori-Kita, [L] Sak	ai Kaigan Dori,	Hokkaido	2 FAC	Tohoku	1 FAC	Hokkaido	-	Tohoku	-	Hokkaido	– Tohoku	-	
	[L] Sendai Teppocho, [L] Asuto Nagamachi, [L] Kasai Global House	[L] Otsuka,	[L] Nishi-Kasai North Exit, [L] Nishi-Kasai South Exit,		Kanto/Koshinetsu	3 FAC	Tokai/ Hokuriku	1 FAC	Kanto/Koshinetsu	4 FAC	Tokai/Hokuriku	-	Kanto/Koshinetsu 3 FA	C Tokai/Hokuriku	1 FAC	
	[L] Nakano-sakaue, [L] [L] Yamatominami, [L]	] Sagami ono,	[L] Chikusa Minami, [L [L] Global House Niga	wa,	Kinki	2 FAC	Chugoku/ Shikoku	3 FAC	Kinki	5 FAC	Chugoku/Shikoku	1 FAC		C Chugoku/Shikoł	(u —	
	Yamate		[L] KU ROKKO HOUS	E	Kyushu/Okinawa	_			Kyushu/Okinawa	2 FAC			Kyushu/Okinawa	-		
	+4 facilities*	+750 rooms*	+1 facility*	+78 rooms*	+4 facilit		+637 roo	ms*	+7 facilitie		+1,276 roo	ms*	+7 facilities*	+1,336 roo	oms*	
	Ending number of facilities	95 facilities	Ending number of facilities	96 facilities	Ending numb facilities	er of	100 faci	100 facilities Ending number o facilities			107 facilities		Ending number of facilities	f 114 facil	114 facilities	
	Ending guest capacity	17,107 rooms	Ending guest capacity	17,185 rooms	Ending guest capacity		17,822 r	2 rooms Ending guest capacity		19,098 rooms		Ending guest capacity	20,434 rc	20,434 rooms		
Dormy Inn	Leasing rate	97.5%	Leasing rate	97.5%	Leasing rate		94.0	%	Leasing rate		88.8%		Leasing rate	85.8%	85.8%	
Donny IIII					Hokkaido		Tohoku	-	Hokkaido	1 FAC	Tohoku	1 FAC	Hokkaido 2 FA	C Tohoku	-	
	Express Toyohashi,				Kanto/Koshinetsu	-	Tokai/ Hokuriku	2 FAC	Kanto/Koshinetsu	1 FAC	Tokai/Hokuriku	1 FAC	Kanto/Koshinetsu 3 FA	C Tokai/Hokuriku	-	
	<u>Nono Asakusa Bettei,</u> [L] Nono Beppu, [L] Aomori		[L] global cabin Yokohama China town. (reopening)		Kinki	-	Chugoku/ Shikoku	1 FAC	Kinki	2 FAC	Chugoku/Shikoku	ı –	Kinki	- Chugoku/Shikoł	ku 2 FAC	
					Kyushu/Okinawa	1 FAC			Kyushu/Okinawa	1 FAC			Kyushu/Okinawa	-		
	+1 facility*	+75 rooms*			+1 facil	ty*	+67 roo	ms*	+3 facilitie	es*	+380 roon	າຣ*	+4 facilities*	+262 roo	ms*	
	Ending number of facilities	42 facilities	Ending number of facilities	42 facilities	Ending numb facilities	er of	43 facil	ities	Ending number of facilities		of 46 facilities		Ending number of facilities	f 50 facilities		
	Ending guest capacity	4,260 rooms	Ending guest capacity	4,260 rooms	Ending gues	capacity	4,327 rc	oms	Ending gues capacity	t	4,707 rooms		Ending guest capacity	4, 969 rooms		
Resorts	Leasing rate	73.8%	Leasing rate	73.8%	Leasing rate		72.7	%	Leasing rate		66.8%		Leasing rate	63.3%	%	
	[L] La Vista Kannonzaki Terrace				Hokkaido	-	Tohoku	-	Hokkaido	-	Tohoku	-	Hokkaido	– Tohoku	-	
			Vista Kannonzaki Terrace		Kanto/Koshinetsu	-	Tokai/ Hokuriku	-	Kanto/Koshinetsu	1 FAC	Tokai/Hokuriku	1 FAC	Kanto/Koshinetsu 2 FA	C Tokai/Hokuriku	1 FAC	
					Kinki	1 FAC	Chugoku/ Shikoku	-	Kinki	-	Chugoku/Shikoku	ı —	Kinki	- Chugoku/Shikoł	(u –	
					Kyushu/Okinawa	_			Kyushu/Okinawa	1 FAC			Kyushu/Okinawa 1 FA			
Companywide leasing rate	88.	7 %	89.	0%		88.0%		86.1%			84.9%					

\* Indicates numbers of increases in facilities and rooms from development projects (does not indicate numbers of increases from the end of the previous year for facilities and rooms in operation at the end of the year)

(Note) [L] indicates a leased property; texts with underline indicate properties planned for real-estate securitization in the future; Red letters indicate planned commercialization.

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