Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Stock Code: 6890 June 12, 2024 (Start date of measures for electronic provision: June 6, 2024)

To our shareholders:

XianHan He Representative Director and President **Ferrotec Holdings Corporation** 2-3-4, Nihonbashi, Chuo-ku, Tokyo

Notice of the 44th Annual General Meeting of Shareholders

We are pleased to announce the 44th Annual General Meeting of Shareholders of Ferrotec Holdings Corporation (the "Company"), which will be held as indicated below.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on each of the following websites. Please access either of the websites to view the information.

The Company's website:

https://www.ferrotec.co.jp (in Japanese)

(From the above website, select "IR Information," and then "General Meeting of Shareholders" and "2024".)

Website for posted informational materials for the general meeting of shareholders:

https://d.sokai.jp/6890/teiji/ (in Japanese)

Tokyo Stock Exchange website (TSE Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the Internet address shown above, enter "Ferrotec Holdings" in "Issue name (company name)" or the Company's securities code "6890" in "Code," and click "Search." Then, click "Basic information" followed by "Filed information available for public inspection/PR Information," and check in the "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting]" field under "Filed information available for public inspection.")

Please review the Reference Documents of the General Meeting of Shareholders and exercise your voting rights.

1.	Date and Time:	Thursday, June 27, 2024, at 10:00 a.m. (JST) (The reception will start at 9:10 a.m.)
2.	Place:	Main Hall, 6th Floor, Nomura Conference Plaza Nihonbashi YUITO Nihonbashi Muromachi Nomura Building 2-4-3, Nihonbashimuromachi, Chuo-ku, Tokyo

3. Purpose of the Meeting:

Items to be reported:

- 1. The Business Report, the Consolidated Financial Statements for the Company's 44th Fiscal Year (from April 1, 2023 to March 31, 2024) and the Accounting Auditor's Reports and the Audit & Supervisory Board's Audit Report on the Consolidated Financial Statements.
- 2. The Non-consolidated Financial Statements for the Company's 44th Fiscal Year (from April 1, 2023 to March 31, 2024)

Items to be resolved:

Proposal No. 1Appropriation of SurplusProposal No. 2Election of 9 DirectorsProposal No. 3Election of One Audit & Supervisory Board MemberProposal No. 4Determination of Remuneration to Directors (Excluding Outside Directors) in
Relation to Post-delivery Share-based Remuneration

4. Matters Determined for Convocation (Information on Exercising Voting Rights)

- (1) When exercising your voting rights in writing (by postal mail), if there is no indication of approval or disapproval of the proposal on the voting form, it will be treated as if there was an indication of approval.
- (2) If you exercise the voting rights both in writing (postal mail) and via the Internet, the contents of the voting rights exercised via the Internet shall be deemed valid.
- (3) If you exercise your voting rights more than once via the Internet, the last vote shall be deemed effective.
- For those attending on the day, please present the voting form sent with this notice at the reception desk. We also ask that you bring this Notice of General Meeting of Shareholders for reference during the meeting.
- If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the websites.
- Among the matters subject to measures for electronic provision, the following matters will not be included in the paper-based documents sent in accordance with laws, regulations and Article 15 of the Company's Articles of Incorporation.
 - i) "Main business operations, principal sales offices and factories, status of employees, status of major lenders, other important matters related to the current situation of the corporate group, status of shares, status of stock acquisition rights, status of accounting auditor, system to ensure appropriateness of operations, basic policy on control of the company, policy on determination of dividends of surplus, etc." of the Business Report
 - ii) "Notes to the Consolidated Financial Statements" of the Consolidated Financial Statements
 - iii) "Notes to the Non-consolidated Financial Statements" of the Non-consolidated Financial Statements
 - iv) "Accounting Auditor's Report on the Consolidated Financial Statements," "Accounting Auditor's Report on the Non-consolidated Financial Statements" and "Audit Report of the Audit & Supervisory Board of the Audit Report"

Accordingly, these documents are part of the documents audited by the Accounting Auditor and the Audit & Supervisory Board in preparation for the Reports and Audit Report.

Reference Documents of the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus

The Company's policy on shareholder returns is to strive to enhance shareholder returns while placing emphasis on their increase and making decisions in consideration of dividends based on the circumstances of financial and investment opportunities, aiming for a dividend payout ratio of within 20-30%. The year-end dividend for the fiscal year under review will be an ordinary dividend of ¥50 per share of common stock, taking into account the level and content of the Company's performance during the fiscal year under review, as well as financial and investment opportunities. As a result, by adding the interim dividend of ¥50 per share that has already been paid, the annual dividend for the fiscal year under review will be \$100 per share.

Year-end dividend

(1) Type of dividend property

To be paid in cash.

(2) Allotment of dividend property and their aggregate amount

The Company proposes to pay a dividend of ¥50 (¥50 of ordinary dividend) per common share of the Company.

In this event, the total dividends will be \$2,350,610,100.

(3) Effective date of dividends of surplus

The effective date of dividends shall be June 28, 2024.

Proposal No. 2 Election of 9 Directors

At the conclusion of this meeting, the terms of office of all nine Directors will expire.

In addition, Director Eiji Miyanaga retired from office effective September 30, 2023, by resignation. Therefore, the Company proposes the election of nine Directors.

The candidates for Director are as follows:

Candidate No.	Name	Current position and responsibility in the Company	Candidate attributes
1	XianHan He	Representative Director, President, Group CEO	Reelection
2	Takeru Yamamura	Representative Director, Executive Vice President and Executive Officer for Corporate Administration and for Europe, America & Asia Business	Reelection
3	Miyoko Namiki	Director for Business Management and HR, Executive Officer, General Manager of Business Administration Office and Business Administration Department	Reelection
4	Junichiro Oishi	Director and Executive Officer (President of Toyo Knife Co., Ltd.)	Reelection
5	Akira Takeda	Director for Finance, Accounting, Management Control, Executive Officer, General Manager of Finance & Accounting Office and General Manager of Finance Department	Reelection
6	Akihiro Sato	Director in charge of Corporate Strategy and President's Special Missions, Executive Officer and General Manager of President's Office	Reelection
7	Tatsuo Okada	Outside Director	Reelection Outside Independent
8	Akihiko Sakamoto		New election Outside Independent
9	Takumi Iso		New election Outside Independent

Reelection: Candidate for Director to be reelected

New election: Candidate for Director to be newly elected

Outside: Candidate for outside Director

Independent: Candidate for independent officer

Candidate No.	Name (Date of birth)	Career summ	ary, position and responsibility in the Company	Number of the Company's shares owned
		April 1993	Joined the Company	
		June 2001	Director	
		June 2004	Managing Director	
		June 2011	Representative Director, Executive Vice President and Executive Officer for Business Management	
		July 2020	Representative Director and President, Group CEO (current position)	
		[Significant c	concurrent positions outside the Company]	
		Representativ Magnetics Co	ve Director of Hangzhou Dahe Thermo- o., Ltd.	
		Representativ Technology C	ve Director of Hangzhou Dahe New Material Co., Ltd.	
		Representativ Co., Ltd.	e Director of Hangzhou Semiconductor Wafer	
			ve Director of Hangzhou Dunyuan Juxin or Technology Co., Ltd.	
		Representativ Ltd.	ve Director of Shanghai Shenhe Investment Co.,	
		Representative Director of Shanghai Hanhong Precision Machinery Co., Ltd.		
	XianHan He (October 14, 1957) Reelection Attendance at Board of		ve Director of First Semiconductor Technology apany Limited	
			ve Director of Ferrotec (Ningxia) Shenhe New nnology Co., Ltd.	
1			ve Director of Ferrotec (Ningxia) Dunyuan nductor Technology Co., Ltd.	179,863
1		Representativ Semiconducte	ve Director of Shichuan Ferrotec Power or Co., Ltd.	
		Representativ Technology C	ve Director of Ferrotec (Jiangsu) Quartz Co., Ltd.	
		Representativ Technology C	ve Director of Ferrotec (Jiangsu) Semiconductor Co., Ltd.	
	Directors meetings 18/18 (100%)	Representativ Machinery Co	ve Director of Zhejiang Advanced Precision o., Ltd.	
		Representativ Technology C	ve Director of Ferrotec (Zhejiang) Quartz Co., Ltd.	
			e Director of Zhejiang Dunyuan Juxin or Technology Co., Ltd.	
		Semiconduct	ve Director of Ferrotec (Zhejiang) or Materials Technology Co., Ltd.	
		Representativ Technology C	ve Director of Ferrotec (Zhejiang) Sensor Co., Ltd.	
		Representativ Development	re Director of Ferrotec (Anhui) Technology Co., Ltd.	
			ve Director of Ferrotec (Anhui) Changjiang or Material Co., Ltd.	
		Director of F	errotec (USA) Corporation	
		Ltd.	ve Director of Hangzhou Bioer Technology Co.,	
		Technology C		
			re Director and President of FERROTEC FURING MALAYSIA SDN. BHD.	

J	The special interest between the candidate XianHan He and the Company is as follows:						
	i) The Company leases a company-owned property to him as employee housing. The lease fee is set based on the property's appraised amount from the seller's lease department and the opinion of a tax accounting corporation.						
(ii) He concurrently serves as Representative Director of Zhejiang Advanced Precision Machinery Co., Ltd., and the Company is engaged in purchase agency contracts and debt guarantees with Zhejiang Advanced 						
	Precision Machinery Co., Ltd.						
(iii) He concurrently serves as Representative Director of Ferrotec (Jiangsu) Quartz Technology Co., Ltd., and						
	the Company is engaged in moneylending contracts and purchase representation transactions with						
	Ferrotec (Jiangsu) Quartz Technology Co., Ltd.						
(iv) He concurrently serves as Representative Director of Ferrotec (Jiangsu) Semiconductor Technology Co.,						
	Ltd., and the Company is engaged in lease obligations and debt guarantees with that company.						
(v) He concurrently serves as Representative Director of Ferrotec (Zhejiang) Quartz Technology Co., Ltd.,						
	and the Company is engaged in purchase agency contracts and debt guarantees with that company.						
(vi) He concurrently serves as Chair of Hangzhou Bioer Technology Co., Ltd. and Hangzhou Advanced						
	Automation Technology Co., Ltd., and the Group is engaged in trading contracts with both companies.						

Candidate No.	Name (Date of birth)	Career summa	ry, position and responsibility in the Company	Number of the Company's shares owned
		April 1996	Joined the Company	
		April 2004	General Manager of TE Dept., Electronic Device Business Div.	
		April 2008	Assistant to the President	
		June 2008	Director	
		June 2008	Director for Business Improvement	
		June 2009	Director and Executive Officer for Corporate Administration	
	60	April 2011	Representative Director, Executive Vice President and Executive Officer for Corporate Administration	
	-	June 2022	Representative Director, Executive Vice President and Executive Officer for Corporate Administration and for Europe & Asia Business	
2	Takeru Yamamura (February 2, 1971)	October 2023	Representative Director, Executive Vice President and Executive Officer for Corporate Administration and for Europe, America & Asia Business (current position)	62,500
	Reelection	[Significant concurrent positions outside the Company]		
	Attendance at Board of	Representative Technologies (e Director and President of Ferrotec Material Corporation	
	Directors meetings 18/18 (100%)	Director and C	CEO of Ferrotec (USA) Corporation	
	10/10 (100/0)	Ferrotec Europ	be GmbH CEO	
		Director and C	Chair of Ferrotec Nord Corporation	
		Chair of Ferro	tec Taiwan Co., Ltd.	
		Director of FE PTE LTD	RROTEC CORPORATION SINGAPORE	
		Director and CEO of FERROTEC MANUFACTURING MALAYSIA SDN. BHD.		
	There is no special interest be	tween the candid	date Takeru Yamamura and the Company.	

Candidate No.	Name (Date of birth)	Career summa	ary, position and responsibility in the Company	Number of the Company's shares owned
		January 1996	Joined the Company	
		January 2002	General Manager of Corporate Administration Dept., Corporate Administration Div.	
		June 2011	Executive Officer, General Manager of Business Administration Dept. and Personnel Dept.	
		April 2017	Executive Officer, General Manager of Administration Planning Office and Business Administration Dept.	
	E.	July 2019	Executive Officer, General Manager of Business Administration Office and General Manager of Business Administration Dept.	
3	Miyoko Namiki	June 2022	Director for Business Management and HR, Executive Officer, General Manager of Business Administration Office, Business Administration Dept. and SCM Dept.	23,700
	(January 2, 1964)		(current position)	
	Reelection		oncurrent positions outside the Company]	
		Director of Ferrotec Material Technologies Corporation		
	Attendance at Board of Directors meetings		HZUMI MFG. CO., LTD.	
	18/18 (100%)		ngzhou Dahe Thermo-Magnetics Co., Ltd.	
		Director of Sh Ltd.	anghai Hanhong Precision Machinery Co.,	
		Director of Fir Company Lim	st Semiconductor Technology Holding ited	
		Director of FE PTE LTD	RROTEC CORPORATION SINGAPORE	
	There is no special interest be	etween the candid	date Miyoko Namiki and the Company.	
		April 1988	Joined NEC Corporation	
	due	January 2014	Joined Nitto Boseki Co., Ltd.	
		April 2014	General Manager of Engineering Div. of Nitto Boseki Co., Ltd.	
	007	October 2016	Joined the Company. General Manager of Manufacturing Division	
	E	April 2017	Executive Officer and General Manager of Manufacturing Office	
4		June 2022	Director for R&D and Manufacturing, Executive officer and General Manager of Manufacturing Office	13,000
	Junichiro Oishi (August 11, 1963)	January 2024	Director and Executive Officer (current position)	
	Reelection	-	oncurrent positions outside the Company] e Director and President of Toyo Knife Co.,	
	Attendance at Board of Directors meetings 18/18 (100%)	Ltd.		
l	There is no special interest be	etween the candid	date Junichiro Oishi and the Company.	

Candidate No.	Name (Date of birth)	Career summa	ary, position and responsibility in the Company	Number of the Company's shares owned
		April 1989	Joined Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.)	
		July 2015	Deputy General Manager of International Credit Department	
		April 2019	Seconded to the Company from MUFG Bank, Ltd. General Manager of Finance & Accounting Office of the Company	
	Akira Takeda (October 16, 1965) Reelection Attendance at Board of Directors meetings	August 2019	Joined the Company, General Manager of Finance & Accounting Office	
		June 2020	Executive Officer, General Manager of Finance & Accounting Office and Treasurer	
5		June 2022	Director, Executive Officer for Finance, Accounting, Planning, General Manager of Finance & Accounting Office and General Manager of Finance Department	11,100
		June 2023	Director, Executive Officer for Finance, Accounting, Management Control, General Manager of Finance & Accounting Office and General Manager of Finance Department (current position)	
	18/18 (100%)	[Significant concurrent positions outside the Company]		
		Director of Sh	rrotec Material Technologies Corporation anghai Shenhe Investment Co., Ltd. ERROTEC MANUFACTURING MALAYSIA	
	There is no special interest be	tween the candi	date Akira Takeda and the Company.	

Candidate No.	Name (Date of birth)	Career summa	ary, position and responsibility in the Company	Number of the Company's shares owned
		April 1992	Joined The Tokai Bank, Limited (currently MUFG Bank, Ltd.)	
		April 2003	Joined Citibank N.A., Tokyo Branch	
		April 2005	Joined Mitsubishi UFJ Wealth Management Securities Co., Ltd. (currently Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.)	
	1 and 1	August 2006	Joined UBS Tokyo branch office	
	1 = [=]	March 2012	Joined Shinsei Bank, Limited (currently SBI Shinsei Bank, Limited)	
	Akihiro Sato (August 4, 1967)	December 2014	Joined Mitsubishi UFJ Morgan Stanley PB Securities Co., Ltd. (currently Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.)	
6		June 2015	Joined the Company, Assistant to the General Manager of Corporate Administration Div.	11,700
		June 2015	Executive Officer and General Manager of Corporate Planning Dept.	
	Reelection	July 2019	Executive Officer and General Manager of Investor Relations Dept.	
	Attendance at Board of Directors meetings	January 2022	Executive Officer and General Manager of President's Office	
	14/14 (100%) *after assuming office	June 2023	Director and Executive Officer in charge of Corporate Strategy and President's Special Missions and General Manager of President's Office (current position)	
		[Significant co	oncurrent positions outside the Company]	
		Director of OI	HZUMI MFG. CO., LTD.	
	There is no special interest be	tween the candi	date Akihiro Sato and the Company.	

Candidate No.	Name (Date of birth)	Career summ	nary, position and responsibility in the Company	Number of the Company's shares owned
7	Tatsuo Okada (January 19, 1953) Reelection Outside Independent Attendance at Board of Directors meetings 18/18 (100%)		Joined KYOCERA Corporation Joined Raykey Inc., Director of Raykey Inc. Established NPO Global Sports Alliance, Standing Director of NPO Global Sports Alliance Established Sparking Life Japan, Representative Director of Sparking Life Japan (current position) Outside Director of the Company (current position) concurrent positions outside the Company] ze Director of Sparking Life Japan	0
	Tatsuo Okada is currently an c three years at the conclusion o through sports and he has worl United Nations Environment entrepreneur toward the devel develop and promote sport the has deemed that he will be ab abundant experience and disc Company nominates him as a The Company expects him entrepreneur and give advice r	butside Directo f this Meeting, ked on environ Programme (I opment of a s erapy program- le to greatly a cernment in re candidate for o to mainly mail regarding the C	tside Director and overview of expected roles] r of the Company, and his tenure as outside Direct He established an NPO which works on environ mental issues across the world for many years, co UNEP). Thereafter, he has been engaged in act ustainable society, such as establishing an assoc s targeting children with developmental disabilit ssist in the Company's business from a novel pe lation with SDGs activities and ESG activities outside Director. ke suggestions utilizing his experience in acti Company's SDGs activities and ESG activities. the candidate Tatsuo Okada and the Company.	ment conservation operating with the ivities as a social iation that aims to ies. The Company rspective with his . Accordingly, the

Candidate No.	Name (Date of birth)	Career summa	ary, position and responsibility in the Company	Number of the Company's shares owned
8	Akihiko Sakamoto (April 24, 1961) New election Outside Independent	April 1986 July 2013 June 2014 October 2015 October 2019 [Significant co	Joined Nippon Electric Glass Co., Ltd. General Manager of the Corporate Technology Division at Nippon Electric Glass Co., Ltd. Managing Director of OLED Material Solutions Co., Ltd. President and Chief Executive Officer of OLED Material Solutions Co., Ltd. Representative Director and President of LTCC Materials Co., Ltd. oncurrent positions outside the Company]	0
	Akihiko Sakamoto has many and other materials as a resp ceramics business. He also has high level of insight into corpo believe that his expertise and i of corporate value, and the stro	years of experie onsible person s extensive expe- orate manageme nsight will cont engthening of th	ide Director and overview of expected roles] ence in R&D, manufacturing, and commercializ in the Nippon Electric Glass Group, as well a erience as a top manager of a subsidiary of the s nt. He is nominated as a candidate for outside di ribute to the sustainable growth of the Company the supervisory function of the Board of Directors the candidate Akihiko Sakamoto and the Company	s expertise in the ame Group, and a rector because we , the enhancement s.

Candidate No.	Name (Date of birth)	Career summa	ry, position and responsibility in the Company	Number of the Company's shares owned	
		April 1990	Joined FUJI Research Institute Co., Ltd. (currently Mizuho Research & Technologies, Ltd.)		
		October 1998	Joined Asahi & Co. (currently KPMG AZSA LLC)		
		November 2006	Manager of Asahi & Co.		
		February 2014	Joined Kanamic Network Co., Ltd., General Manager of Management Department		
	625	September 2014	Director and General Manager of Management Department at Kanamic Network Co., Ltd.		
	Takumi Iso (October 13, 1965) New election Outside Independent	January 2018	C.P.A. and Representative of Takumi Iso Accounting Firm (current position)		
		May 2018	Executive Officer of Forum Engineering Inc.	0	
		February 2020	Outside Audit & Supervisory Board Member of BEL AIR, Inc. (currently TECHNOLOGIES, Inc.) (current position)		
9		October 2020	Partner at ALPHA & Co. (current position)		
		June 2023	Outside Audit & Supervisory Board Member of OHIZUMI MFG. CO., LTD.		
		March 2024	Resigned as Outside Audit & Supervisory Board Member of OHIZUMI MFG. CO., LTD.		
		[Significant concurrent positions outside the Company]			
	[Reasons for nomination as candidate for outside Director and overview of expected roles]				
	Takumi Iso has practical and multifaceted insight from his experience as a certified public accountant in auditing various companies and his high level of expertise in advisory services for growing companies preparing for listing, as well as from his involvement in corporate management as a director and supervision an outside Audit & Supervisory Board Member. He is nominated as a candidate for outside director because believe that his expertise and insight will contribute to the sustainable growth of the Company, the				
	enhancement of corporate va	lue, and the stren	gthening of the supervisory function of the Boar he candidate Takumi Iso and the Company.		

(Notes)

- 1. Tatsuo Okada, Akihiko Sakamoto, and Takumi Iso are three candidates for outside Director. There are no special interests between them and the Company.
- 2. The Company has entered into Indemnity agreements with all Directors pursuant to the provisions of Article 430-2, paragraph (1) of the Companies Act, under which the Company shall indemnify the costs, provided for under item (i) of the same paragraph, and the loss, provided for under item (ii) of the same paragraph. If the reelections of the seven candidates XianHan He, Takeru Yamamura, Miyoko Namiki, Junichiro Oishi, Akira Takeda, Akihiro Sato, and Tatsuo Okada are approved, the Company plans to renew the aforementioned agreements with each of them. If the elections of Akihiko Sakamoto and Takumi Iso are approved, the Company plans to enter into the same Indemnity agreements with each of them.
- 3. The Company has entered into a directors and officers liability insurance policy with an insurance company. The policy will cover losses incurred in cases where an insured sustains a claim for damages and litigation expenses. If this proposal is approved as proposed, each candidate shall be insured under the policy and the Company plans to renew said insurance policy with the same content.
- 4. The Company has entered into a limited liability agreement with Tatsuo Okada pursuant to the provisions of Article 427, paragraph (1) of the Companies Act and the Articles of Incorporation to limit the liability for damages as provided for in Article 423, paragraph (1) of the same act. The limitation of the liability for damages under the same agreement is the minimum liability amount set forth in Article 425, paragraph (1) of the Companies Act. If his reelection is approved, the Company plans to renew the aforementioned agreement with him. If the elections of Akihiko Sakamoto and Takumi Iso are approved, the Company plans to enter into the same Indemnity agreements with each of them.
- 5. The Company has submitted notification to the Tokyo Stock Exchange that Tatsuo Okada has been designated as an independent officer as provided for by the aforementioned exchange. If his reelection is approved, the Company plans for his appointment as an independent officer to continue. If the election of candidates Akihiko Sakamoto and Takumi Iso are approved, the Company will notify the aforementioned exchange that they have been designated as independent officers.

Proposal No. 3 Election of One Audit & Supervisory Board Member

At the conclusion of this meeting, the term of office of Audit & Supervisory Board Member Taku Matsumoto will expire. Therefore, the Company proposes the election of one Audit & Supervisory Board Member.

In addition, the consent of the Audit & Supervisory Board has been obtained for this proposal.

The candidate for Audit & Supervisory Board Members is as follows:

(Date of birth)	Career summary and position in the Company		Company's shares owned
Taku Matsumoto July (November 22, 1972) July Reelection July Outside July Independent July Attendance at Board of Directors France Natendance at Audit & Guly	Representative of Outside Auditor of Outside Director o Outside Auditor of	Registered as a member of the Daini Tokyo Bar Association Joined TMI Associates Qualified as a lawyer in New York State, U.S. Partner of TMI Associates Visiting Associate Professor, Graduate Schools for Law and Politics, Faculty of Law, The University of Tokyo Founding Partner of Yebisu Matsumoto Law Office (current position) Outside Auditor of Every, Inc. (current position) Outside Director of The Nippon Road Co., Ltd. (current position) Outside Auditor of Zenhoren Co., Ltd. (current position) Outside Audit & Supervisory Board Member of the Company (current position) Outside Auditor of Tokyu Corporation (current position) Trent positions outside the Company] Yebisu Matsumoto Law Office Every, Inc. f The Nippon Road Co., Ltd. f Zenhoren Co., Ltd. f Tokyu Corporation	0

Taku Matsumoto is currently an outside Audit & Supervisory Board Member of the Company, and his tenure as Audit & Supervisory Board Member will have been two years at the conclusion of this Meeting. He has never in the past been directly involved in the management of a company. However, he has a wealth of knowledge and experiences as an attorney-at-law. The Company judges that he is a suitable person to help to enhance transparency of the Board of Directors and strengthen supervision functions, from an objective and independent perspective of the company and society including laws and regulations. Therefore, the Company proposes his election as outside Audit & Supervisory Board Member. Note that there is no special interest between the candidate Taku Matsumoto and the Company.

- (Notes) 1. The candidate Taku Matsumoto is a candidate for outside Audit & Supervisory Board Member. There is no special interest between him and the Company.
 - 2. The Company has entered into Indemnity agreements with Taku Matsumoto pursuant to the provisions of Article 430-2, paragraph (1) of the Companies Act, under which the Company shall indemnify the costs, provided for under item (i) of the same paragraph, and the loss, provided for under item (ii) of the same paragraph. If this proposal is approved as proposed, and the candidate is elected, the Company plans to continue the said indemnity agreement with Taku Matsumoto.
 - 3. The Company has entered into a directors and officers liability insurance policy with an insurance company. The policy will cover losses incurred in cases where an insured sustains a claim for damages and litigation expenses. If this proposal is approved as proposed, the candidate shall be insured under the policy and the Company plans to renew said insurance policy with the same content.
 - 4. The Company has entered into a limited liability agreement with Taku Matsumoto pursuant to the provisions of Article 427, paragraph (1) of the Companies Act and the Articles of Incorporation to limit the liability for damages as provided for in Article 423, paragraph (1) of the same act. The limitation of the liability for damages

under the same agreement is the minimum liability amount set forth in Article 425, paragraph (1) of the Companies Act. If his reelection is approved, the Company plans to renew the aforementioned agreement with him.

5. The Company has submitted notification to the Tokyo Stock Exchange that Taku Matsumoto has been designated as an independent officer as provided for by the aforementioned exchange. If his reelection is approved, the Company plans for his appointment as independent officer to continue.

(Reference) Compositions of the Board of Directors and the Audit & Supervisory Board

If Proposal No. 2 and Proposal No. 3 are approved as proposed, the compositions of the Company's Board of Directors and Audit & Supervisory Board will be as follows:



Audit & Supervisory Board



(Reference) Skill Matrix of Directors and Audit & Supervisory Board Members (Incumbents and Candidates) If Proposal No. 2 and Proposal No. 3 are approved, the knowledge/experience of the Company's Directors and Audit & Supervisory Board Members will be as follows:

							(v)			
No	Name of Director	Category	(i) Corporate manage- ment and sector know- ledge	Manufact	(iii) Legal affairs and risk manage- ment	(iv) Tech- nology and R&D	Financial account- ing and dialogue with capital markets	(vi) Sales and marketing	(vii) ESG and sustain- ability	(viii) Global experience
1	XianHan He	Director	•	•			•	•		•
2	Takeru Yamamura	Director	•		•				•	•
3	Miyoko Namiki	Director	•		•					•
4	Junichiro Oishi	Director	٠	•		•				
5	Akira Takeda	Director	•				•		•	•
6	Akihiro Sato	Director	•				•		•	
7	Tatsuo Okada	Outside Director	•					•	•	•
8	Akihiko Sakamoto	Outside Director	•			•				
9	Takumi Iso	Outside Director	٠				•			
10	Hiroo Wakaki	Audit & Supervisory Board Member	•				•		•	
11	Taku Matsumoto	Outside Audit & Supervisory Board Member			•				•	•
12	Hiroyuki Dairaku	Outside Audit & Supervisory Board Member			•		•		•	
No. of applicable persons / total no. of persons			10/12	2/12	4/12	2/12	6/12	2/12	7/12	6/12
Above ratio as a percentage			83.3%	16.7%	33.3%	16.7%	50.0%	16.7%	58.3%	50.0%

Note: If multiple types of knowledge/experience are required for one item, if the person possesses any of them, they are deemed as "able to contribute" (denoted by ●).

Proposal No. 4 Determination of Remuneration to Directors (Excluding Outside Directors) in Relation to Post-delivery Share-based Remuneration

The 27th annual general meeting of shareholders held on June 26, 2007 approved the amount of remuneration etc. at an amount not exceeding 500 million yen per year (including 20 million yen per year for outside directors, but not including employee salaries for employee directors). In addition to the above compensation framework, the 39th annual general meeting of shareholders on June 27, 2019 approved the introduction of transfer-restricted share-based remuneration (hereinafter "this share-based remuneration") as a separate remuneration framework applicable to the Company's Directors (excluding outside Directors) and Audit & Supervisory Board Members (excluding outside Audit & Supervisory Board Members), and the 42nd annual general meeting of shareholders on June 29, 2022 approved the amendment of the total amount of monetary compensation claims to be paid to Directors (excluding outside Directors) under the system to up to 1,000 million yen per business year, and the total number of transfer-restricted shares allocated to up to 200,000 shares per business year.

As part of the review of the executive remuneration system, we wish to abolish the existing transfer-restricted share-based remuneration system for Directors (excluding outside Directors) and Audit & Supervisory Board Members (excluding outside Audit & Supervisory Board Members), and introduce a new post-delivery share-based remuneration system (hereinafter "this system") for the Company's Directors (excluding outside Directors, hereinafter "Eligible Directors"), as a separate framework other than the remuneration framework approved at the 27th annual general meeting of shareholders held on June 26, 2007. The intent of this system is to strongly encourage Directors to perform their duties in accordance with the management philosophy and management strategy under a compensation system linked to business results and corporate value, and to promote further value sharing with our shareholders.

RSU	A type of share-based remuneration by which a predetermined number of shares in the Company and cash is delivered at the end of a period of time predetermined by the Company's				
	Board of Directors (hereinafter referred to as the "Subject Period"), conditional upon continuous service and the fulfillment of other set conditions.				
PSU	 A type of share-based remuneration by which a number of shares in the Company and amount of cash are delivered at the end of the subject period, as calculated according to an attainment rate relative to performance evaluation index set by the Company's Board of Directors. * As an initial performance evaluation index, the Company's Total Shareholder Return (TSR) is evaluated by comparing it to the growth rate of the Tokyo Stock Price Index (TOPIX) (including dividends). 				

This system is to consist of the following two types of share-based remuneration system.

Under this system, the Company proposes that monetary compensation claims and cash shall be paid to the Eligible Directors as compensation for the delivery of shares of the Company's common stock, and that the total amount of monetary compensation claims and cash shall be set to an amount that does not exceed the amount obtained as a result of multiplying 470,000 shares (set as the maximum number of shares) per fiscal year by the closing share price (if there is no closing price on such date, then the closing price on the closest preceding trading day) of the Company's common stock on the Tokyo Stock Exchange on the business day immediately before the date of the resolution by the Board of Directors related to the issuance or disposal of the Company's shares of common stock (not including the salary for employees of directors who also serve as employees). The specific timing and allocation of payments to each Eligible Director will be determined separately by the Board of Directors. Furthermore, after the subject period has elapsed, a lump sum payment shall be made in an amount equivalent to the value of the execution of duties over multiple business years corresponding to the subject period.

The current number of Directors is nine (of whom three are outside Directors), and if Proposal No. 2 (Election of Nine Directors) is approved and adopted as proposed, the number of Eligible Directors will be six.

In addition, upon delivery of shares, the Eligible Directors shall, based on a resolution of the Board of Directors of the Company, pay all of the monetary compensation claims to be paid under this system as assets contributed in kind and shall be issued or disposed common shares of the Company. The total number of common shares of the Company to the issued or disposed in this way shall not exceed 235,000 shares annually

(however, if on or after the date of approval of this proposal, a stock split of the Company's common stock (including a gratis allotment of the Company's common stock) is effected, or if the total number of shares of common stock of the Company to be issued or disposed of under this system is adjusted to a reasonable extent in the event of a stock split or reverse stock split, or in the event of any other event requiring adjustment of the total number of shares of common stock of the Company to be issued or disposed or disposed or disposed of under the system, the total number of shares of common stock of the Company to be issued or disposed of under the system, the total number of shares shall be adjusted within a reasonable range. Similarly hereinafter.) Furthermore, concerning the total number of the said shares, after the subject period predetermined by the Board of Directors has elapsed, a lump sum payment shall be made in an amount equivalent to the value of the execution of duties over multiple business years corresponding to the subject period.

The amount to be paid per share of common stock of the Company to be issued or disposed of under this system shall be determined by the Board of Directors based on the closing price of the common stock of the Company on the Tokyo Stock Exchange on the business day immediately preceding the date of resolution by the Board of Directors of the Company regarding the issuance or disposal of common stock of the Company to be made after the end of the subject period, to an extent not particularly favorable to the Eligible Directors who receive the said common stock.

In addition, the Company believes that the contents of the compensation, the maximum amount of compensation, the total number of the Company's common shares to be issued or disposed of, and other terms and conditions of the delivery of the Company's common shares to the Eligible Directors under this proposal have been determined in consideration of the above purposes, the Company's business conditions, policies regarding the determination of the details of compensation, etc. for each individual Director (if this proposal is approved, we plan to change this policy to the contents described in the [Reference] section below to be consistent with the contents approved by the Board of Directors.) and various other circumstances, and are appropriate.

- 1. Summary of This System
 - (1) RSU

Under this share-based remuneration plan, monetary remuneration claims and cash will be paid to Eligible Directors after the end of the subject period as remuneration, etc. for the subject period by delivery of the number of shares of common stock of the Company determined in advance by the Board of Directors on the condition that they continue to work throughout the subject period and fulfill certain other conditions determined in advance by the Board of Directors. Under this system, Eligible Directors shall pay all of the monetary remuneration claims to be paid as assets contributed in kind and are issued or disposed of shares of the Company's common stock. The amount of cash to be paid shall be an amount equivalent to 50% of the base number of shares, taking into consideration the amount of income tax, etc. to be borne by the Eligible Director, for the purpose of appropriation to tax payment funds arising from the delivery of the Company's common shares.

Furthermore, the initial subject period is planned to be from the date of the annual general meeting of shareholders for the fiscal year ending March 31, 2024 to the date of the annual general meeting of shareholders for the fiscal year ending March 31, 2027.

(2) PSU

The Company will pay monetary compensation claims and cash for the delivery of the number of shares of common stock of the Company calculated in accordance with a formula predetermined by the Board of Directors based on the degree of attainment of performance evaluation index determined by the Board of Directors after the end of the performance evaluation period predetermined by the Board of Directors, and the Eligible Directors shall pay all of the monetary compensation claims paid under this system as assets contributed in kind, and will be issued or disposed of shares of common stock of the Company. The amount of cash to be paid shall be an amount equivalent to 50% of the base number of shares, taking into consideration the amount of income tax, etc. to be borne by the Eligible Director, for the purpose of appropriation to tax payment funds arising from the delivery of the Company's common shares. The initial performance evaluation period shall be the three business years from the business year ending March 31, 2025, at the start of each new business year, the three consecutive business years starting from the said new

business year shall be the new performance evaluation period, so that the Company may implement this system as long as it is approved at this general meeting of shareholders. The initial performance evaluation index will be the growth rate of the Company's Total Shareholder Return (TSR) (the growth rate of the Company's TSR relative to the growth rate of the TOPIX (including dividends)).

- 2. Method of calculating the number of shares to be delivered and the amounts of monetary compensation claims and cash
 - (1) RSU

The number of shares of common stock of the Company to be delivered and the amount of cash to be paid to each Eligible Director will be calculated based on the following formula

i) The number of shares of common stock of the Company to be delivered to each Eligible Director (*1).

Base number of shares for RSU (*2) x 50%

ii) The value of monetary compensation claims paid to deliver the number of common shares in the Company calculated in i) above.

The number of common shares in the Company calculated in i) above x share value on delivery (*3).

iii) The monetary value paid to each Eligible Director.

The standard number of shares for RSU (*2) x 50% x share value on delivery (*3).

(2) PSU

According to the degree of attainment of performance evaluation index, the number of shares of common stock of the Company to be delivered to each Eligible Director and the amount of cash to be paid will be calculated based on the following formula.

i) The number of shares of common stock of the Company to be delivered to each Eligible Director (*1).

The standard number of shares involved in PSU (*2) x 50% x payment ratio (*4).

ii) The value of monetary compensation claims paid to deliver the number of common shares in the Company calculated in i) above.

The number of common shares in the Company calculated in i) above x share value on delivery (*3).

iii) The monetary value paid to each Eligible Director.

The standard number of shares involved in PSU (*2) x 50% x payment ratio (*4) x share value on delivery (*3).

- (*1) Any fraction of a share resulting from the calculation shall be rounded down.
- (*2) The Board of Directors of the Company shall determine this in advance.
- (*3) The amount shall be determined by the Board of Directors based on the closing price of the Company's common stock on the Tokyo Stock Exchange on the business day immediately preceding the date of resolution by the Company's Board of Directors regarding the issuance or disposal of the Company's common stock to be conducted after the end of the subject period to the extent that such amount is not particularly favorable to the Eligible Directors who subscribe for the Company's common stock.
- (*4) The range shall be from 0% to 200%, to be determined in advance by the Board of Directors of the Company, depending on the degree of attainment of the performance evaluation index during the performance evaluation period.

3. Requirements for payment to Eligible Directors

In principle, the Company will pay monetary compensation claims and cash to Eligible Directors to deliver the number and amount of the Company's common shares calculated in accordance with 1. above to Eligible Directors after the subject period, provided the Eligible Director satisfies the following requirements.

- i) The Eligible Director has continuously held the position of Director, Executive Officer not concurrently serving as a director of the Company, or any other position determined by the Board of Directors of the Company through the subject period.
- ii) No acts of misconduct, as determined by the Company's Board of Directors, have occurred.
- iii) Other requirements deemed by the Board of Directors of the Company to be necessary for attainment of the purposes of this system must be satisfied.

In the event that an Eligible Director resigns or retires for justifiable reasons during the subject period, the Company's common stock or cash, or both, will be paid to the director in accordance with a reasonable method determined by the Board of Directors for each such event only if the resignation or retirement is due to a reason determined in advance by the Board of Directors of the Company.

In the event that an Eligible Director resigns or retires from the above position due to death during the subject period or by the date of delivery of the Company's common shares after the subject period, cash will be paid in lieu of the payment of monetary compensation claims to the subject director and the delivery of the Company's common stock by contribution in kind of such monetary compensation claims. The amount of cash to be paid to such an Eligible Director shall be the amount obtained by multiplying the number reasonably adjusted in accordance with the degree of attainment of the performance evaluation index and the term of office of the said director by the closing price of the Company's common stock on the Tokyo Stock Exchange on the date of such retirement or resignation.

4. Treatment in Organizational Restructuring, Etc.

In the event that the Company's general meeting of shareholders (however, in cases where the reorganization, etc. does not require approval at a general meeting of the Company's shareholders, the Board of Directors of the Company) approves a share exchange agreement or share transfer plan or other matters such as organizational restructuring during the subject period, the Company shall pay, in exchange for shares of common stock of the Company, an amount of cash obtained by multiplying the reasonably adjusted number of shares by a price not particularly favorable to the Eligible Directors, based on the closing price of the Company's common stock on the Tokyo Stock Exchange on the business day preceding the date of such approval.

5. Clawback Clause

In the event that certain events specified in the Remuneration Regulations occur, such as serious accounting irregularities or huge losses incurred as a result of misconduct by an Eligible Director, the Company's Board of Directors may, by resolution, establish a clawback clause that obligates the Eligible Director to return all or part of the Company shares delivered and cash paid under the system to the Company without consideration.

[Reference] Introduction of a Post-delivery Share-based Remuneration System for Executive Officers, Etc.

If this proposal is approved as originally proposed, the Company plans to introduce the same system as that for Eligible Directors, to apply to Executive Officers, etc. who do not concurrently serve as directors of the Company, by a resolution of the Board of Directors.

[Reference] Summary of the New Executive Remuneration System

In the rapidly changing and unpredictable business environment of the semiconductor industry, the Compensation Advisory Committee, of which the majority of members are independent outside directors, has been studying the ideal form of executive remuneration system in order to provide sound incentives to the Company's Directors, to enhance our corporate value over the medium to long term, to strengthen motivation to achieve our business performance and other goals, and furthermore, to shift to a globally competitive compensation level. As a result, we have decided to revise the executive remuneration system in order to reflect the magnitude of the social role and responsibility of the Group, to attract management talent, to keep up with the moves of competing companies, and to help to retain our Directors and maintain their motivation.

Our new executive remuneration system, which will be in effect from 2024 if Proposal 4 is approved and adopted, is summarized below.

1. Basic Policies

The basic policies and emphasized points of the Group's executive remuneration system are as stated below.

Directors (excluding outside Directors)

- The remuneration system must be able to obtain and retain outstanding personnel from inside and outside the Company, towards the realization of our mission.

- It must motivate the attainment of management goals and the improvement of corporate value in the medium and long term and contribute to the Group's sustainable growth.

- From the perspective of accountability to shareholders and all other stakeholders, there must be a compensation process that is transparent, fair, and rational.

Outside Director

- The compensation system must be suitable for the roles and responsibilities of supervising the management of the Company from an independent and objective position.

2. Composition and Levels of Compensation

Compensation for those Directors who are also Executive Officers (hereinafter "Director/Executive Officers") shall consist of basic compensation determined by role (fixed compensation), short-term performance-linked remuneration, and medium- and long-term performance-linked remuneration (hereinafter "share-based remuneration"). The guideline ratios of "basic remuneration: short-term performance-linked remuneration: share-based remuneration" shall be roughly "1:1:1" in the base amount (consolidated remuneration base) for the Representative Director and President, and shall be determined for other Director/Executive Officers on the basis of the size of their responsibilities and other factors. There is no Directors' retirement benefits system. For outside Directors and Audit & Supervisory Board Members, remuneration shall consist of solely the basic remuneration (fixed remuneration), with consideration of their roles and responsibilities.

In determining the composition and level of remuneration, the Company shall utilize objective remuneration market research data (Willis Towers Watson's "Management Compensation Database") and other data operated by external professional organizations, and shall take into account the results of comparisons with market levels.

Тур	es of Remuneration,	etc.	Eligibility for Payment			
Fixed/Variable	Cash/Stock	Component elements	Director/ Executive Officers	Outside Director	Audit & Supervisory Board Member	
Fixed		Base remuneration	0	0	0	
	Cash remuneration	Short-term performance- linked remuneration	0	_	_	
Variable	Share-based remuneration (*)	Medium- and long-term performance- linked remuneration (Share-based remuneration)	0	_	_	

Reference Table 1 Types of Remuneration, etc. and Eligibility for Payment

*However, approximately 50% of the shares to be delivered will be paid in cash for the purpose of funding tax payments.

Reference Chart 2: Illustration of Composition Ratio of Remuneration for Director/Executive Officers (Standard Amount)



3. Incentive Remuneration

Incentive remuneration will be paid in accordance with the results of the index and other performance indices set forth in the medium-term management plan, which has a basic policy of thoroughly pursuing growth, in order to strongly encourage the execution of duties in accordance with the management philosophy and management strategy under a remuneration system that is linked to business performance and other results, and to corporate value. The specifics are as follows:

(i) Short-term performance-linked remuneration

The amount to be paid to each individual is determined by multiplying a predetermined base amount for each position by a performance evaluation coefficient (varying between 0% and 200%). Performance evaluation coefficients are determined by setting appropriate weightings in company-wide performance evaluations, individual evaluations, and other evaluation categories. The indices for evaluating company-wide performance shall be (1) sales, (2) operating margin, (3) current profit, and (4) ROE with equal weighting. With respect to individual performance evaluations, the Compensation Advisory Committee is to confirm the fairness and reasonableness of each subject's goals and evaluations.

In the event of misconduct, etc., the right to receive benefits may be eliminated or a claim for clawback of compensation may be made, depending on the timing of the misconduct, etc. and the time when it became apparent. The termination of such entitlement or the return of remuneration will be decided by the Board of Directors after deliberation by the Compensation Advisory Committee.

	Company-wide performance evaluation index	Evaluation weighting	Reason for selection
1	Sales	25%	
2	Operating margin	25%	To reflect the indicators that emphasize the Company's business operations in the evaluation of
3	Current profit	25%	company's business operations in the evaluation of compensation
4	ROE	25%	1

Reference Table 3: Company-wide performance indices for short-term performance-linked remuneration

(ii) Medium- and long-term performance-linked remuneration (share-based remuneration)

The new share-based remuneration system will consist of two types of share-based remuneration system.

RSU	A type of share-based remuneration by which a predetermined number of shares in the Company and cash is delivered at the end of a period of time predetermined by the Company's Board of Directors (hereinafter referred to as the "subject period"), conditional upon continuous service for and the fulfillment of other set conditions.			
PSU	A type of share-based remuneration by which a number of shares in the Company and amount of cash are delivered at the end of the subject period, as calculated according to an attainment rate relative to performance evaluation index set by the Company's Board of Directors.			

- RSU

Based on the base number of shares in accordance with the base amount predetermined for each position, shares will be vested and delivered in accordance with the period of service, etc. The initial subject period is planned to be three years. Approximately 50% of the shares to be delivered will be paid in cash for the purpose of funding tax payments.

- PSU

The number of shares to be delivered is determined by multiplying the base number of shares in accordance with the base amount predetermined for each position by an evaluation coefficient (variable from 0% to 200%). The performance evaluation index for the PSU will be the Company's share price growth rate (Total Shareholder Return, TSR), including dividends, relative to the TOPIX (Tokyo Stock Exchange Stock Price Index) growth rate (including dividends), and the number of shares to be issued will be determined according to the level of achievement during the three-year subject period. Approximately 50% of the shares to be delivered will be paid in cash for the purpose of funding tax payments.