en Japan Inc.



2nd Quarter (Interim Period) FY March 2025 Earnings Announcement [Japan GAAP] (Consolidated)

November 14, 2024

Company Name en Japan Inc. Listing Exchanges Prime Section of the Tokyo Stock Exchange

Stock Code 4849 URL http://corp.en-japan.com/

Representative (Title) President (Name) Takatsugu Suzuki

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Scheduled Date for Submission of Semiannual Report November 14, 2024

Scheduled Date to Begin Dividend Payments Preparation of Summary Supplementary Explanatory Materials

Earnings Briefing Yes (for analysts and institutional investors)

(Figures rounded down to nearest million yen)

1. FY Ending March 2025 First Half (Interim Period) Operating Results (From April 1, 2024, to September 30, 2024)

Yes

(1) Consolidated Operating Results (year to date)

(Percentages indicate change from prior fiscal year)

	Net Sal	les	Operating Is	ncome	Ordinary Ir	icome	Profit Attribu Owners of l	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
FYE 3/25 Interim Period	32,512	-1.7	2,380	120.1	2,139	59.2	5,194	570.1
FYE 3/24 Interim Period	33,079	2.1	1,081	-60.0	1,344	-54.3	775	-58.5

(Note) Comprehensive income FYE 3/25 Interim Period 5,939 million yen (305.0%)

FYE 3/24 Interim Period 1,466 million yen (-52.0%)

	EPS	Fully Diluted EPS
	Yen	Yen
FYE 3/25 Interim Period	127.18	124.71
FYE 3/24 Interim Period	18.84	18.49

(2) Consolidated Financial Position

	Total Assets	Net Assets	Net Asset Ratio
	Million yen	Million yen	%
FYE 3/25 Interim Period	53,419	35,246	64.9
FYE 3/2024	48,974	32,161	64.8

(Reference) Equity FYE 3/25 Interim Period 34,678 million yen FYE 3/24 31,755 million yen

2. Dividends

		Annual Dividend					
	1st Quarter-end	2nd Quarter-end	3rd Quarter-end	Year End	Full Year		
	Yen	Yen	Yen	Yen	Yen		
FYE 3/2024	-	0.00	-	70.10	70.10		
FYE 3/2025	-	0.00					
FYE 3/2025 (projected)			-	70.10	70.10		

(Note) Revisions to the Company's latest dividend forecast: None

3. FY Ending March 2025 Projected Consolidated Operating Results (From April 1, 2024, to March 31, 2025)

(Percentages indicate percent change from the previous fiscal year)

	Net Sales		Operating Income		Ordinary Income		Profit Attributable to Owners of Parent		EPS
Full year	Million yen 73,000	% 7.9	Million yen 8,100	% 56.9	Million yen 8,011	% 49.2	Million yen 9,330	% 122.3	Yen 228.50

(Note) Revisions to the Company's latest operating results projections: Yes

* Notes

(1) Significant changes in scope of consolidation during the interim period under review:				
Newly included	None	(Name of company)	-	
Exclusion	None	(Name of company)	-	
(2) Adoption of special a consolidated financial	e e	d in preparation of the interim		Yes
(3) Changes in accounting correction	g policy, changes in acc	ounting estimates, or restatement	due to	
a. Changes in accounting	ng policy accompanying	amendment of accounting princi	iples:	Yes
b. Changes in accounting	ng policy other than "a."	? <u>.</u>		No
c. Changes in accounting	ng estimates:			No
d. Restatement due to o	correction:			No
(4) Number of shares issu	ued (common share)			
a. Number of shares iss	sued at the end of the per	riod (including treasury shares)		
FYE 3/25 Interim Perio	d 49,716,000 shares	FYE 3/2024	49,716,00	00 shares
b. Number of treasury	shares at the end of the p	period		
FYE 3/25 Interim Perio	d 8,864,424 shares	FYE 3/2024	8,883,72	l shares
c. Average number of s	hares issued during the	period (interim period)		
FYE 3/25 Interim Perio	d 40,840,723 shares	FYE 3/24 Interim Period	41,147,18	88 shares

- * The second quarter (interim period) earnings announcement is not within the scope of the review procedure by a certified public accountant or an audit corporation.
- * Explanation regarding appropriate use of operating results projections, other special notes (Cautionary Notes on Forward-Looking Statements)

Forward-looking statements including projected operating results contained in this report and supplementary materials are based on information currently available to the Company and on certain assumptions deemed as rational, and are not intended to guarantee achievements by the Company. Actual results may differ significantly from such projections due to various factors. For the conditions forming the assumptions for the Company's consolidated operating results projections and the notes on using the projections, see "(3) Explanation of Future Projection Information such as Consolidated Operating Results Projections" in "1. Overview of Operating Results" shown on page 4 of the attached material.

Attachments Table of Contents

1. Overview of Operating Results 2 -
(1) Overview of Operating Results for the Interim Period under Review2 -
(2) Overview of Financial Position for the Interim Period under Review 3 -
(3) Explanation of Future Projection Information Such as Consolidated Operating Results Projections 4 -
2. Interim Consolidated Financial Statements and Key Notes 5 -
(1) Interim Consolidated Balance Sheet 5 -
(2) Interim Consolidated Statements of Income and Interim Consolidated Statements of Comprehensive Income 6 -
(3) Interim Consolidated Statements of Cash Flows8 -
(4) Notes Regarding Interim Consolidated Financial Statements 10 -
(Notes Relating to the Going Concern Assumption) 10 -
(Adoption of Special Accounting Treatment Used in Preparation of the Interim Consolidated Financial Statements)- 10
(Notes on Material Changes in Shareholders' Equity) 10 -
(Segment Information) - 10 -

^{*} The Company plans to post supplementary materials to explain its financial results on its website today. Please refer to the following URL. https://corp.en-japan.com/IR/

1. Overview of Operating Results

(1) Overview of Operating Results for the Interim Period under Review

(Million ven)

				(without year)
	Interim period of FY ended March 2024	Interim period of FY ending March 2025	Change	Percent change (%)
Net Sales	33,079	32,512	-566	-1.7%
Operating Income	1,081	2,380	1,299	120.1%
Ordinary Income	1,344	2,139	795	59.2%
Profit Attributable to Owners of Parent	775	5,194	4,419	570.1%

During the interim period under review, the Company aggressively developed its businesses centered on HR-Tech engage and the human resources platform, which it has designated as investment businesses in accordance with the policy of its Medium-Term Management Plan. While the investment businesses made steady progress, exceeding the Medium-Term Management Plan, consolidated net sales were \frac{\pmathrm{2}}{32,512} million (down 1.7% year on year), affected by organizational integration in the existing businesses in Japan and the overseas business environment.

Furthermore, as a result of a decrease in advertising expenses due to improved efficiency in the investment businesses and job boards, operating income increased 120.1% year on year to \(\frac{\pma}{2}\),380 million and ordinary income grew 59.2% year on year to \(\frac{\pma}{2}\),139 million. As a result of recording a gain on sale of investment securities of \(\frac{\pma}{5}\),437 million in extraordinary income due to the sale of the shares of Timee, Inc., profit attributable to owners of parent was \(\frac{\pma}{5}\),194 million (up 570.1% year on year).

Operating results by segment are as follows.

(HR-Tech engage)

Net sales of HR-Tech engage grew due to a rising number of job seekers and paid-for job offers as a result of continued investment in advertising expenses. As for expenses, advertising expenses decreased significantly year on year due to improved investment efficiency.

As a result, net sales were 44,434 million (up 45.3% year on year) with an operating loss of 1,618 million (compared with a loss of 2,464 million in the same period of the previous year).

(Human Resources Platform)

For the human resources platform, the number of user companies and that of job offers grew steadily due to aggressive investment to date, resulting in an increase in net sales. Expenses decreased year on year due to improved efficiency in advertising expenses.

As a result, net sales were \(\frac{\pmathbf{4}}{4}\), 130 million (up 17.8% year on year) with operating income of \(\frac{\pmathbf{4}}{601}\) million (compared with a loss of \(\frac{\pmathbf{2}}{222}\) million in the same period of the previous year).

(Domestic Job Board)

Due to the organizational integration with Engage and the narrowing of the job board en TENSHOKU's focus areas, revenue has decreased; however, personnel costs have been reduced, and advertising expenses have been streamlined.

As a result, net sales were \\$12,423 million (down 12.1% year on year) with operating income of \\$3,393 million (down 2.5% year on year).

(Domestic Recruitment Consultancy)

In the recruitment consultancy, en world Japan, which saw net sales decline last year, has strengthened its organizational structure to achieve an increase in net sales. As for expenses, personnel expenses rose due to an increase in the number of personnel at en Agent with the aim of strengthening the business.

As a result, net sales were \(\frac{\pmathbf{\pm

(Domestic - other)

In the domestic - other segment, en SX, which operates a sales support business, achieved substantial growth, resulting in an increase in net sales. Operating income was driven by ZEKU, which sells recruitment management systems.

As a result, net sales were \(\frac{\pma}{2}\),417 million (up 46.4% year on year) with operating income of \(\frac{\pma}{336}\) million (compared with a loss of \(\frac{\pma}{2}\)1 million in the same period of the previous year).

(Overseas/IT engineer temporary staffing in India)

IT engineer temporary staffing in India continued to be impacted by layoffs by U.S. IT companies, resulting in a decrease in net sales. We continue to take cost control measures, such as adjusting the number of dispatched workers.

As a result, net sales were \(\frac{\pma}{3}\),751 million (down 15.8% year on year) with operating income of \(\frac{\pma}{2}\)203 million (down 8.4% year on year).

(Overseas/Vietnam)

In Vietnam, while the domestic economy has begun to bottom out, hiring demand remains weak. As for expenses, we continue to take control measures for personnel and other expenses, while working on optimizing expenses in anticipation of the economic recovery phase. As a result, net sales were \(\frac{\pma}{1},235\) million (up 2.7% year on year) with operating income of \(\frac{\pma}{1}181\) million (up 42.4% year on year).

(2) Overview of Financial Position for the Interim Period under Review

a. Assets, liabilities and net assets

Total assets at the end of the interim period under review increased ¥4,445 million compared with the end of the previous fiscal year to ¥53,419 million.

Current assets increased \(\frac{4}{2}\),888 million to \(\frac{4}{3}\),948 million. This was mainly due to an increase of \(\frac{4}{3}\),314 million in cash and deposits and a drop of \(\frac{4}{3}\)11 million in consumption tax refunds receivable which is included in other. Non-current assets increased \(\frac{4}{1}\),557 million to \(\frac{4}{1}\)9.471 million.

Total liabilities were ¥18,173 million, an increase of ¥1,360 million from the end of the previous fiscal year.

Current liabilities rose ¥1,219 million to ¥15,349 million. This was mainly due to an increase of ¥1,186 million in income taxes payable and a decrease of ¥738 million in accounts payable-other. Non-current liabilities rose ¥140 million to ¥2,824 million.

Total net assets were \(\frac{\pmathbf{4}}{35},246\) million, up \(\frac{\pmathbf{4}}{3},085\) million from the end of the previous fiscal year. This was mainly due to \(\frac{\pmathbf{4}}{3},023\) million in dividends paid, \(\frac{\pmathbf{4}}{5},194\) million in profit attributable to owners of parent, and an increase of \(\frac{\pmathbf{4}}{786}\) million in foreign currency translation adjustment.

b. Cash flows

(Cash flows from operating activities)

Net cash provided by operating activities during the interim period under review amounted to \(\xi_{3},211\) million (\(\xi_{1},496\) million provided during the same period of the previous year). This was mainly due to profit before income taxes of \(\xi_{7},530\) million, depreciation of \(\xi_{1},310\) million, loss on sale of investment securities of \(\xi_{5},437\) million, and income taxes paid of \(\xi_{1},152\) million.

(Cash flows from investing activities)

Net cash provided by investing activities during the interim period under review amounted to \(\xi_2,154\) million (\xi_1,447\) million used during the same period of the previous year). This was mainly due to proceeds from sale and redemption of investment securities of \(\xi_5,608\) million.

(Cash flows from financing activities)

Net cash used by financing activities during the interim period under review amounted to \(\xi_3,021\) million (\(\xi_7,855\) million used during the same period of the previous year). This was mainly due to cash dividends paid of \(\xi_3,021\) million.

(3) Explanation of Future Projection Information Such as Consolidated Operating Results Projections

Concerning the Company's consolidated operating results projections for the fiscal year ending March 31, 2025, during the interim period under review we recorded expenses associated with sales of investment securities under non-operating expenses and a gain on sales of investment securities under extraordinary income, as published on July 18, 2024.

As a result, the Company's consolidated operating results forecast for the year ending March 31, 2025, published on May 9, 2024, has been revised as shown below.

Revision to the consolidated operating results forecast for the fiscal year ending March 31, 2025

	Net Sales	Operating Income	Ordinary Income	Profit Attributable to Owners of Parent	EPS
	Million yen	Million yen	Million yen	Million yen	Yen
Forecast published previously (A)	73,000	8,100	8,344	5,789	141.78
Forecast published this time (B)	73,000	8,100	8,011	9,330	228.50
Change (B - A)	-	-	-333	3,541	-
Percent change (%)	-	-	-4.0	61.2	-
(Reference) Results for the previous fiscal year (ended March 31, 2024)	67,661	5,161	5,369	4,196	102.38

2. Interim Consolidated Financial Statements and Key Notes

(1) Interim Consolidated Balance Sheet

Assets			(Million yen)
Assets			Interim Period of the
Current assets		Previous Fiscal Year	Current Fiscal Year
Current assets		(As of March 31, 2024)	(As of September 30.
Assets Current assets Cush and deposits Cush assets Cush Cus		(115 01 11111 011 0 1 , 2 0 2 1)	•
Current assets	Accets		2021)
Cash and deposits 21,768 25,083 Notes and accounts receivable - trade, and contract assets 2,000 2,000 Other			
Notes and accounts receivable - trade, and contract assets 2,000		21 768	25.083
Securities 2,000 2,000 Other	*	21,700	25,005
Other 1,566 1,279 Allowance for doubtful accounts -292 -345 Total current assets 31,060 33,948 Non-current assets	· ·	6,017	5,930
Other 1,566 1,279 Allowance for doubtful accounts -292 -345 Total current assets 31,060 33,948 Non-current assets	Securities	2.000	2.000
Allowance for doubtful accounts			· ·
Total current assets 31,060 33,948 Non-current assets 70	Allowance for doubtful accounts		· ·
Non-current assets			
Property, plant and equipment 1,019 1841 Intangible assets Software 6,617 7,328 Goodwill 1,847 1,806 Other 892 876 Total intangible assets 9,357 10,011 Investments and other assets		21,000	55,5.0
Intangible assets Software 6,617 7,328		1 019	841
Software 6,617 7,328 Goodwill 1,847 1,806 Other 892 876 Total intangible assets 9,357 10,011 Investments and other assets		1,015	041
Goodwill	_	6.617	7 328
Other 892 876 Total intangible assets 9,357 10,011 Investments and other assets			· ·
Total intangible assets 9,357 10,011			· ·
Investments and other assets			
Investment securities 3,621 4,491 Shares of subsidiaries and associates 562 587 Long-term loans receivable 925 923 Other 2,890 3,085 Allowance for doubtful accounts 461 468 Total investments and other assets 7,537 8,618 Total assets 17,914 19,471 Total assets 48,974 53,419 Liabilities	_	7,331	10,011
Shares of subsidiaries and associates 562 587 Long-term loans receivable 925 923 Other 2,890 3,085 Allowance for doubtful accounts 461 468 Total investments and other assets 7,537 8,618 Total non-current assets 17,914 19,471 Total assets 48,974 53,419 Liabilities 48,974 53,419 Current liabilities 841 1,198 Accounts payable - trade 841 1,198 Accounts payable - other 4,117 3,379 Income taxes payable 13,02 2,488 Provision for bonuses 1,499 1,263 Provision for directors' bonuses 38 24 Advances received 4,768 5,343 Other 1,911 1,650 Total current liabilities 14,129 15,349 Non-current liabilities 208 208 Retirement benefit liability 187 257 Provision for share benefits 535<		3 621	4 401
Long-term loans receivable 925 923 Other 2,890 3,085 Allowance for doubtful accounts 461 -468 Total investments and other assets 7,537 8,618 Total non-current assets 17,914 19,471 Total assets 48,974 53,419 Liabilities Current liabilities 841 1,198 Current liabilities 841 1,198 Accounts payable - other 4,117 3,379 Income taxes payable 1,302 2,488 Provision for bonuses 1,149 1,263 Provision for directors' bonuses 38 24 Advances received 4,768 5,343 Other 1,911 1,650 Total current liabilities 14,129 15,349 Non-current liabilities 14,129 15,349 Non-current liabilities 2,683 2,824 Non-current liabilities 187 2,57 Retirement benefit liability 187 2,57 Provision for share b			· ·
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Allowance for doubtful accounts	_		
Total investments and other assets			· ·
Total non-current assets			
Total assets			· · · · · · · · · · · · · · · · · · ·
Liabilities Current liabilities Accounts payable - trade 841 1,198 Accounts payable - other 4,117 3,379 Income taxes payable 1,302 2,488 Provision for bonuses 1,149 1,263 Provision for directors' bonuses 38 24 Advances received 4,768 5,343 Other 1,911 1,650 Total current liabilities 14,129 15,349 Non-current liabilities 14,129 15,349 Non-current liabilities Retirement benefit liability 187 257 Provision for share benefits 535 579 Asset retirement obligations 208 208 208 Other 1,752 1,778 Total non-current liabilities 2,683 2,824 Total liabilities 16,813 18,173 Net assets Shareholders' equity Capital stock 1,194 1,194 Capital surplus 489 490 Retained earnings 43,696 45,867 Treasury shares -14,993 -14,983 Total shareholders' equity 30,388 32,569 Accumulated other comprehensive income Valuation difference on available-for-sale securities 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 5544 Non-controlling interests 10 13 Total net assets 32,161 35,246 Non-controlling interests 32,161 35,246 Non-controlling interests			
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Shareholders' equity 1,194 1,194 Capital stock 1,194 1,194 Capital surplus 489 490 Retained earnings 43,696 45,867 Treasury shares -14,993 -14,983 Total shareholders' equity 30,388 32,569 Accumulated other comprehensive income 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246		16,813	18,173
Capital stock 1,194 1,194 Capital surplus 489 490 Retained earnings 43,696 45,867 Treasury shares -14,993 -14,983 Total shareholders' equity 30,388 32,569 Accumulated other comprehensive income 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246			
Capital surplus 489 490 Retained earnings 43,696 45,867 Treasury shares -14,993 -14,983 Total shareholders' equity 30,388 32,569 Accumulated other comprehensive income 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246	1 7		
Retained earnings 43,696 45,867 Treasury shares -14,993 -14,983 Total shareholders' equity 30,388 32,569 Accumulated other comprehensive income 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246			
Treasury shares -14,993 -14,983 Total shareholders' equity 30,388 32,569 Accumulated other comprehensive income 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246			
Total shareholders' equity 30,388 32,569 Accumulated other comprehensive income 247 203 Valuation difference on available-for-sale securities 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246			· ·
Accumulated other comprehensive income 247 203 Valuation difference on available-for-sale securities 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246			
Valuation difference on available-for-sale securities 247 203 Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246		30,388	32,569
Foreign currency translation adjustment 1,119 1,905 Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246	=		
Total accumulated other comprehensive income 1,367 2,109 Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246			
Subscription rights to shares 395 554 Non-controlling interests 10 13 Total net assets 32,161 35,246			
Non-controlling interests 10 13 Total net assets 32,161 35,246			
Total net assets 32,161 35,246			554
	=		
Total liabilities and net assets 48,974 53,419			
	Total liabilities and net assets	48,974	53,419

(2) Interim Consolidated Statements of Income and Interim Consolidated Statements of Comprehensive Income Interim Consolidated Statements of Income

(Mil	lion	yen)
(IVIII	поп	y CII)

		(Million yen)
	Interim Period of the Previous Fiscal Year (From April 1, 2023, to September 30, 2023)	Interim Period of the Current Fiscal Year (From April 1, 2024, to September 30, 2024)
Net sales	33,079	32,512
Cost of sales	6,949	6,447
Gross profit	26,130	26,065
Selling, general and administrative expenses	25,049	23,685
Operating income	1,081	2,380
Non-operating income	-,,,,,	_,,,,,,
Interest income	117	116
Dividend income	0	-
Share of profit of entities accounted for using equity method	69	47
Foreign exchange gains	104	-
Gain on investments in partnership	0	-
Other	27	21
Total non-operating income	319	184
Non-operating expenses		
Interest expenses	53	13
Commission expenses	-	332
Loss on investments in investment partnerships	-	33
Foreign exchange losses	-	41
Provision of allowance for doubtful accounts	-	1
Other	3	2
Total non-operating expenses	56	425
Ordinary Income	1,344	2,139
Extraordinary income		
Gain on sale of non-current assets	0	0
Gain on sale of investment securities	67	5,437
Gain on sales of shares of subsidiaries and associates	111	-
Total extraordinary income	179	5,437
Extraordinary losses		
Loss on sale of non-current assets	0	6
Loss on retirement of non-current assets	15	2
Loss on valuation of investment securities	6	0
Special investigation cost	295	-
Loss on cancellation of leases	-	37
Total extraordinary losses	317	46
Profit before income taxes	1,206	7,530
Income taxes - current	380	2,334
Total income taxes	380	2,334
Profit	826	5,195
Profit attributable to non-controlling interests	51	1
Profit attributable to owners of parent	775	5,194

Interim Consolidated Statements of Comprehensive Income

	Interim Period of the Previous Fiscal Year (From April 1, 2023, to September 30, 2023)	Interim Period of the Current Fiscal Year (From April 1, 2024, to September 30, 2024)
Profit	826	5,195
Other comprehensive income		
Valuation difference on available-for-sale securities	102	-44
Foreign currency translation adjustment	537	787
Total other comprehensive income	640	743
Comprehensive income	1,466	5,939
(Breakdown)		
Comprehensive income attributable to owners of parent	1,402	5,935
Comprehensive income attributable to non-controlling interests	64	3

(3) Interim Consolidated Statements of Cash Flows

	Interim Period of the Previous Fiscal Year (From April 1, 2023, to September 30, 2023)	Interim Period of the Current Fiscal Year (From April 1, 2024, to September 30, 2024)
Cash flows from operating activities		
Profit before income taxes	1,206	7,530
Depreciation	1,130	1,310
Amortization of goodwill	187	206
Bad debts expenses	11	0
Special investigation cost	295	-
Increase (decrease) in allowance for doubtful accounts	13	31
Increase (decrease) in provision for bonuses	21	114
Increase (decrease) in provision for directors' bonuses	-23	-14
Interest and dividend income	-118	-116
Interest expenses	53	13
Foreign exchange losses (gains)	-41	8
Share of (profit) loss of entities accounted for using equity method	-69	-47
Loss (gain) on investments in partnership	-0	33
Loss (gain) on sales of investment securities	-67	-5,437
Loss (gain) on valuation of investment securities	6	0
Loss (gain) on sales of shares of subsidiaries and associates	-111	-
Loss (gain) on sales of non-current assets	-0	5
Loss on retirement of non-current assets	15	2
Decrease (increase) in notes and accounts receivable – trade	771	378
Increase (decrease) in notes and accounts payable – trade	-375	327
Increase (decrease) in accounts payable – other	-1,796	-764
Increase (decrease) in advances received	477	489
Other	143	121
Subtotal	1,728	4,196
Interest and dividend income received	68	166
Interest expenses paid	-53	-13
Income taxes paid	-451	-1,152
Income taxes refund	499	14
Special investigation costs paid	-295	-
Cash flows from operating activities	1,496	3,211

Interim Period of the Previous Fiscal Year (From April 1, 2023, to September 30, 2023) Interim Period of the Previous Fiscal Year (From April 1, 2023, to September 30, 2023)			(Million yen)
Payments into time deposits -302 -1,138 Proceeds from withdrawal of time deposits 864 853 Purchase of property, plant and equipment -60 -17 Proceeds from sales of property, plant and equipment 0 1 Purchase of intangible assets -1,934 -1,969 Purchase of investment securities -6 -1,140 Proceeds from sales and redemption of investment securities -6 -1,140 Proceeds from sales and guarantee deposits -0 -38 Payment for lease and guarantee deposits -0 -38 Proceeds from collection of lease and guarantee deposits -0 -38 Purchase of insurance funds -3 -4 Purchase of shares of subsidiaries and associates -22 - Sales of shares of subsidiaries resulting in change in scope of consolidation -160 - Other payments -2 - Cash flows from investing activities -1,447 2,154 Cash flows from financing activities -1,447 2,154 Cash dividends paid -3,143 -3,021		Previous Fiscal Year (From April 1, 2023, to	Current Fiscal Year (From April 1, 2024, to
Proceeds from withdrawal of time deposits Purchase of property, plant and equipment Proceeds from sales of property, plant and equipment Purchase of intangible assets Purchase of intengible assets Purchase of investment securities Proceeds from sales and redemption of investment securities Payment for lease and guarantee deposits Purchase of insurance funds Proceeds from collection of lease and guarantee deposits Purchase of insurance funds Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Other proceeds Other proceeds Other proceeds Purchase of treasury shares Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Other proceed	Cash flows from investing activities		
Purchase of property, plant and equipment Proceeds from sales of property, plant and equipment Purchase of intangible assets Purchase of intengible assets Purchase of investment securities Proceeds from sales and redemption of investment securities Payment for lease and guarantee deposits Purchase of insurance funds Proceeds from collection of lease and guarantee deposits Purchase of insurance funds Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Other proceeds Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash dividends paid Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Purchase of subsidiaries that do not result in change in scope of consolidation Other proceeds Purchase of subsidiaries that do not result in change in scope of consolidation Other proceeds Purchase of subsidi	Payments into time deposits	-302	-1,138
Proceeds from sales of property, plant and equipment 0 1 Purchase of intangible assets -1,934 -1,969 Purchase of investment securities -6 -1,140 Proceeds from sales and redemption of investment securities -6 -1,140 Proceeds from sales and redemption of investment securities 168 5,608 Payment for lease and guarantee deposits -0 -38 Proceeds from collection of lease and guarantee deposits -0 -38 Purchase of insurance funds -3 -4 Purchase of shares of subsidiaries and associates -22 - Sales of shares of subsidiaries resulting in change in scope of consolidation -160 - Other payments -2 - Cash flows from investing activities -1,447 2,154 Cash flows from financing activities -1,447 2,154 Cash dividends paid -3,143 -3,021 Purchase of shares of subsidiaries that do not result in change in scope of consolidation -581 - Other proceeds 0 0 0 Cash flows from financing activities	Proceeds from withdrawal of time deposits	864	853
Purchase of intangible assets -1,934 -1,969 Purchase of investment securities -6 -1,140 Proceeds from sales and redemption of investment securities 168 5,608 Payment for lease and guarantee deposits -0 -38 Proceeds from collection of lease and guarantee deposits 10 - Purchase of insurance funds -3 -4 Purchase of shares of subsidiaries and associates -22 - Sales of shares of subsidiaries resulting in change in scope of consolidation -160 - Other payments -2 - Other proceeds 0 1 Cash flows from investing activities -1,447 2,154 Cash flows from financing activities -4,130 -0 Purchase of treasury shares -4,130 -0 Cash dividends paid -3,143 -3,021 Purchase of shares of subsidiaries that do not result in change in scope of consolidation -581 - Other proceeds 0 0 0 Cash flows from financing activities -7,855 -3,021	Purchase of property, plant and equipment	-60	-17
Purchase of investment securities Proceeds from sales and redemption of investment securities Payment for lease and guarantee deposits Poceeds from collection of lease and guarantee deposits Proceeds from collection of lease and guarantee deposits Purchase of insurance funds Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Other proceeds Cash flows from investing activities Purchase of treasury shares Purchase of treasury shares Cash dividends paid Purchase of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash dividends paid Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities 7-855 7-855 7-3,021 Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period	Proceeds from sales of property, plant and equipment	0	1
Proceeds from sales and redemption of investment securities Payment for lease and guarantee deposits Proceeds from collection of lease and guarantee deposits Purchase of insurance funds Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Cash flows from investing activities Purchase of treasury shares Cash dividends paid Purchase of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Cash flows from fin	Purchase of intangible assets	-1,934	-1,969
Payment for lease and guarantee deposits Payment for lease and guarantee deposits Proceeds from collection of lease and guarantee deposits Purchase of insurance funds Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Cash flows from investing activities Purchase of treasury shares Purchase of treasury shares Purchase of shares of subsidiaries that do not result in change in scope of consolidation Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Cash flows from financing activities	Purchase of investment securities	-6	-1,140
Proceeds from collection of lease and guarantee deposits Purchase of insurance funds Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Cash flows from investing activities Purchase of treasury shares Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash dividends paid Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds O D Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds O D Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds O D Cash flows from financing activities Parchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds O D Cash flows from financing activities Parchase of shares of shares of subsidiaries that do not result in change in scope of consolidation Parchase of shares of subsidiaries that do not		168	5,608
deposits Purchase of insurance funds Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Cash flows from investing activities Purchase of treasury shares Purchase of subsidiaries that do not result in change in scope of consolidation Other proceeds Durchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities 299 320 Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period	Payment for lease and guarantee deposits	-0	-38
Purchase of shares of subsidiaries and associates Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Other proceeds Other proceeds Cash flows from investing activities Purchase of treasury shares Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Other pr		10	-
Sales of shares of subsidiaries resulting in change in scope of consolidation Other payments Other proceeds Cash flows from investing activities Purchase of treasury shares Cash dividends paid Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities -7,855 -3,021 Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents -7,506 2,666 Cash and cash equivalents at beginning of period	Purchase of insurance funds	-3	-4
scope of consolidation Other payments Other proceeds Other proceed	Purchase of shares of subsidiaries and associates	-22	-
Other proceeds Cash flows from investing activities Cash flows from financing activities Purchase of treasury shares Cash dividends paid Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities 77,855 320 Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 1 1 2,154 2,154 2,154 2,154 2,130 -4,130 -3,143 -3,021 -581 -785 -3,021 Effect of exchange rate change on cash and cash equivalents 299 320		-160	-
Cash flows from investing activities Cash flows from financing activities Purchase of treasury shares Cash dividends paid Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Cash flows from financing activities Cash flows from financing activities Cash and cash equivalents Purchase of treasury shares -4,130 -3,021 -581 -581 -7,855 -3,021 Effect of exchange rate change on cash and cash equivalents 299 320 Cash and cash equivalents at beginning of period 24,384 19,178	Other payments	-2	-
Cash flows from financing activities Purchase of treasury shares Cash dividends paid Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Cash flows from financing activities Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period -4,130 -3,021 -3,021 -581 -7,855 -3,021 299 320 320	Other proceeds	0	1
Purchase of treasury shares -4,130 -0 Cash dividends paid -3,143 -3,021 Purchase of shares of subsidiaries that do not result in change in scope of consolidation 0 ther proceeds 0 0 0 Cash flows from financing activities -7,855 -3,021 Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents -7,506 2,666 Cash and cash equivalents at beginning of period 24,384 19,178	Cash flows from investing activities	-1,447	2,154
Cash dividends paid Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period -3,143 -3,021 -581 -7,855 -7,855 -3,021 299 320 24,384 19,178	Cash flows from financing activities		
Purchase of shares of subsidiaries that do not result in change in scope of consolidation Other proceeds Cash flows from financing activities -7,855 -3,021 Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period -581 -7,855 -3,021 299 320 24,384 19,178	Purchase of treasury shares	-4,130	-0
change in scope of consolidation Other proceeds Cash flows from financing activities -7,855 -3,021 Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period -581 -7,851 -7,855 -3,021 299 320 24,384 19,178	Cash dividends paid	-3,143	-3,021
Cash flows from financing activities -7,855 -3,021 Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period -7,855 -3,021 299 320 2,666 2,666 24,384 19,178		-581	-
Effect of exchange rate change on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 299 320 2,666 2,666 24,384 19,178	Other proceeds	0	0
equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 299 2,666 2,666 24,384 19,178	Cash flows from financing activities	-7,855	-3,021
Cash and cash equivalents at beginning of period 24,384 19,178		299	320
	Net increase (decrease) in cash and cash equivalents	-7,506	2,666
Cash and cash equivalents at end of period 16,878 21,845	Cash and cash equivalents at beginning of period	24,384	19,178
=	Cash and cash equivalents at end of period	16,878	21,845

(4) Notes Regarding Interim Consolidated Financial Statements

(Notes Relating to the Going Concern Assumption)

There are no pertinent items.

(Adoption of Special Accounting Treatment Used in Preparation of the Interim Consolidated Financial Statements)

(Calculation of tax expenses)

The Company calculates tax expenses by rationally estimating the effective tax rate after applying tax effect accounting on profit before income taxes on a consolidated basis for the fiscal year including the interim period under review. It then multiplies the estimated effective tax rate by profit before income taxes for the interim period.

Note, however, that if calculating tax expenses using the estimated effective tax rate produces a result that significantly lacks reasonableness, the statutory tax rate is adopted.

(Notes on Material Changes in Shareholders' Equity)

There are no pertinent items.

(Segment Information)

Description is omitted since en Japan Group is formed with a single segment, human resource services, only.