

For Immediate Release

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## Notice Concerning Revision of Medium-Term Management Plan Target Figures

NCD Co., Ltd. (the "Company") hereby announces that at a meeting of its Board of Directors held on November 8, 2024, the Company decided to revise its target figures, as described below, in light of its recent business performance and other factors. This is for the fiscal year ending March 31, 2026, the final year of its medium-term management plan "Vision 2026" (from the fiscal year ended March 31, 2024 to that ending March 31, 2026) that was announced on May 13, 2024.

### 1. Details of the Revision

	Previous target	Revised target	Previous year's results
	Fiscal year ending March 31, 2026	Fiscal year ending March 31, 2026	Fiscal year ended March 31, 2024
Net sales	30,000 million yen	32,000 million yen	25,481 million yen
Operating profit	2,400 million yen	3,000 million yen	2,115 million yen
Operating profit margin	8.0%	9.4%	8.3%
ROE	20% or more	20% or more	24.5%

### 2. Reason for the revision

As mentioned in the "Notice Concerning Revision of Forecast of Full-Year Consolidated Financial Results and Revision of Dividends of Surplus (Interim Dividend) and Year-End Dividend Forecast (Dividend Increase)" announced today, the Company revised upward its full-year consolidated financial results forecast for the fiscal year ending March 31, 2025. Also, based on the recent business environment, the Company expects net sales and operating profit to grow in the future. Therefore, the Company has decided to revise its medium-term management plan "Vision 2026."

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.