

**Translation**

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

**Summary of Consolidated Financial Results  
for the Year Ended December 31, 2024  
(Based on Japanese GAAP)**

February 14, 2025

Company name: BASE CO.,LTD.  
 Stock exchange listing: Tokyo  
 Stock code: 4481 URL <https://www.basenet.co.jp>  
 Representative: President Katsunari Nakayama  
 Inquiries: Senior Vice President Director, Noriyuki Takano TEL 03(5207)5112  
 General Manager of Finance Department  
 Scheduled date of ordinary general meeting of shareholders: March 28, 2025  
 Scheduled date to file Securities Report: March 31, 2025  
 Scheduled date to commence dividend payments: March 10, 2025  
 Preparation of supplementary material on financial results: No  
 Holding of financial results meeting: Yes (for analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended December 31, 2024 (from January 1, 2024 to December 31, 2024)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended December 31, 2024	20,230	8.1	5,226	11.2	5,236	11.6	3,871	12.8
Year ended December 31, 2023	18,708	9.8	4,702	20.2	4,692	19.3	3,433	25.9

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended December 31, 2024	207.07	205.21	30.5	30.7	25.8
Year ended December 31, 2023	187.61	181.29	30.5	30.4	25.1

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2024	17,745	13,586	74.6	716.36
As of December 31, 2023	16,323	12,457	74.4	647.22

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended December 31, 2024	3,875	52	(2,924)	11,618
Year ended December 31, 2023	3,281	(1,200)	(1,745)	10,553

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended December 31, 2023	–	40.00	–	52.00	92.00	1,708	49.0	15.1
Year ended December 31, 2024	–	50.00	–	52.00	102.00	1,899	49.3	15.0
Year ending December 31, 2025 (Forecast)	–	57.00	–	60.00	117.00		50.1	

3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending June 30, 2025	10,889	12.7	2,920	21.6	2,920	21.4	2,010	21.4	108.85
Full year	23,038	13.9	6,272	20.0	6,272	19.8	4,317	11.5	233.76

4. Notes

(1) Significant changes in the scope of consolidation during the year ended December 31, 2024: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2024	18,793,200 shares	As of December 31, 2023	18,770,400 shares
-------------------------	-------------------	-------------------------	-------------------

Number of treasury shares at the end of the period

As of December 31, 2024	321,458 shares	As of December 31, 2023	482 shares
-------------------------	----------------	-------------------------	------------

Average number of shares during the period

Year ended December 31, 2024	18,696,486 shares	Year ended December 31, 2023	18,300,119 shares
------------------------------	-------------------	------------------------------	-------------------

**Consolidated financial statements**  
**Consolidated balance sheets**

(Thousands of yen)

	As of December 31, 2023	As of December 31, 2024
Assets		
Current assets		
Cash and deposits	10,551,014	11,616,866
Accounts receivable - trade, and contract assets	2,680,325	3,068,812
Work in process	135,354	52,083
Short-term loans receivable	1,165,789	1,073,769
Other	112,778	90,330
Total current assets	<u>14,645,262</u>	<u>15,901,863</u>
Non-current assets		
Property, plant and equipment		
Buildings and structures	111,877	123,380
Accumulated depreciation	<u>(57,560)</u>	<u>(69,333)</u>
Buildings and structures, net	<u>54,317</u>	<u>54,047</u>
Tools, furniture and fixtures	115,007	129,759
Accumulated depreciation	<u>(86,475)</u>	<u>(102,616)</u>
Tools, furniture and fixtures, net	<u>28,532</u>	<u>27,142</u>
Total property, plant and equipment	<u>82,849</u>	<u>81,190</u>
Intangible assets		
Software	3,284	2,761
Other	<u>289</u>	<u>289</u>
Total intangible assets	<u>3,574</u>	<u>3,051</u>
Investments and other assets		
Investment securities	970,396	1,084,471
Deferred tax assets	399,323	433,629
Other	<u>221,931</u>	<u>240,939</u>
Total investments and other assets	<u>1,591,651</u>	<u>1,759,041</u>
Total non-current assets	<u>1,678,076</u>	<u>1,843,282</u>
Total assets	<u>16,323,338</u>	<u>17,745,146</u>

(Thousands of yen)

As of December 31, 2023 As of December 31, 2024

	As of December 31, 2023	As of December 31, 2024
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	926,726	966,724
Current portion of long-term borrowings	11,936	—
Income taxes payable	669,735	884,268
Accrued expenses	1,550,477	1,753,437
Other	692,874	540,281
Total current liabilities	3,851,749	4,144,711
Non-current liabilities		
Long-term accounts payable - other	14,380	13,880
Total non-current liabilities	14,380	13,880
Total liabilities	3,866,129	4,158,591
<b>Net assets</b>		
Shareholders' equity		
Share capital	1,119,178	1,121,099
Capital surplus	1,059,993	1,061,914
Retained earnings	9,702,366	11,658,742
Treasury shares	(1,310)	(1,001,402)
Total shareholders' equity	11,880,228	12,840,354
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	172,201	253,105
Foreign currency translation adjustment	95,770	138,879
Total accumulated other comprehensive income	267,971	391,985
Share acquisition rights	477	411
Non-controlling interests	308,531	353,803
Total net assets	12,457,208	13,586,554
<b>Total liabilities and net assets</b>	<b>16,323,338</b>	<b>17,745,146</b>

**Consolidated statements of income and consolidated statements of comprehensive income**  
**Consolidated statements of income**

	(Thousands of yen)	
	Fiscal year ended December 31, 2023	Fiscal year ended December 31, 2024
Net sales	18,708,863	20,230,185
Cost of sales	12,883,447	13,771,134
Gross profit	5,825,415	6,459,051
Selling, general and administrative expenses	1,123,356	1,232,301
Operating profit	4,702,059	5,226,749
Non-operating income		
Interest income	7,556	25,296
Dividend income	1,605	1,610
Gain on sale of investment securities	5,566	4,941
Foreign exchange gains	8,218	-
Other	2,149	2,356
Total non-operating income	25,096	34,204
Non-operating expenses		
Interest expenses	266	3
Share issuance costs	502	120
Unpaid additional tax, etc.	27,441	-
Stock offering related expenses	4,540	-
Loss on reversal of foreign currency translation adjustment account	1,004	-
Commission expenses	-	4,919
Foreign exchange losses	-	18,937
Other	1,024	-
Total non-operating expenses	34,779	23,979
Ordinary profit	4,692,376	5,236,974
Profit before income taxes	4,692,376	5,236,974
Income taxes - current	1,246,161	1,416,871
Income taxes - deferred	(33,095)	(69,652)
Total income taxes	1,213,066	1,347,219
Profit	3,479,309	3,889,755
Profit attributable to non-controlling interests	46,021	18,311
Profit attributable to owners of parent	3,433,288	3,871,444

**Consolidated statements of comprehensive income**

(Thousands of yen)

	Fiscal year ended December 31, 2023	Fiscal year ended December 31, 2024
Profit	3,479,309	3,889,755
Other comprehensive income		
Valuation difference on available-for-sale securities	10,710	80,904
Foreign currency translation adjustment	35,513	70,070
Total other comprehensive income	46,224	150,974
Comprehensive income	3,525,534	4,040,729
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,465,459	3,995,458
Comprehensive income attributable to non-controlling interests	60,074	45,271

## Consolidated statements of changes in equity

Fiscal year ended December 31, 2023

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,069,134	1,009,134	8,019,533	(1,310)	10,096,492
Changes during period					
Issuance of new shares	50,044	50,044			100,089
Dividends of surplus			(1,750,456)		(1,750,456)
Profit attributable to owners of parent			3,433,288		3,433,288
Purchase of treasury shares					
Change in ownership interest of parent due to transactions with non-controlling interests		814			814
Net changes in items other than shareholders' equity					
Total changes during period	50,044	50,859	1,682,832	–	1,783,736
Balance at end of period	1,119,178	1,059,993	9,702,366	(1,310)	11,880,228

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	161,490	74,310	235,800	1,962	264,572	10,598,827
Changes during period						
Issuance of new shares						100,089
Dividends of surplus						(1,750,456)
Profit attributable to owners of parent						3,433,288
Purchase of treasury shares						
Change in ownership interest of parent due to transactions with non-controlling interests						814
Net changes in items other than shareholders' equity	10,710	21,460	32,170	(1,485)	43,959	74,644
Total changes during period	10,710	21,460	32,170	(1,485)	43,959	1,858,381
Balance at end of period	172,201	95,770	267,971	477	308,531	12,457,208

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,119,178	1,059,993	9,702,366	(1,310)	11,880,228
Changes during period					
Issuance of new shares	1,920	1,920			3,841
Dividends of surplus			(1,915,067)		(1,915,067)
Profit attributable to owners of parent			3,871,444		3,871,444
Purchase of treasury shares				(1,000,092)	(1,000,092)
Change in ownership interest of parent due to transactions with non-controlling interests					
Net changes in items other than shareholders' equity					
Total changes during period	1,920	1,920	1,956,376	(1,000,092)	960,126
Balance at end of period	1,121,099	1,061,914	11,658,742	(1,001,402)	12,840,354

	Accumulated other comprehensive income			Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income			
Balance at beginning of period	172,201	95,770	267,971	477	308,531	12,457,208
Changes during period						
Issuance of new shares						3,841
Dividends of surplus						(1,915,067)
Profit attributable to owners of parent						3,871,444
Purchase of treasury shares						(1,000,092)
Change in ownership interest of parent due to transactions with non-controlling interests						
Net changes in items other than shareholders' equity	80,904	43,109	124,013	(66)	45,271	169,219
Total changes during period	80,904	43,109	124,013	(66)	45,271	1,129,345
Balance at end of period	253,105	138,879	391,985	411	353,803	13,586,554



## Consolidated statements of cash flows

(Thousands of yen)

	Fiscal year ended December 31, 2023	Fiscal year ended December 31, 2024
Cash flows from operating activities		
Profit before income taxes	4,692,376	5,236,974
Depreciation	24,938	23,663
Interest and dividend income	(9,161)	(26,907)
Interest expenses	266	3
Loss (gain) on sale of investment securities	(5,566)	(4,941)
Share issuance costs	502	120
Commission expenses	–	4,919
Decrease (increase) in trade receivables	(174,219)	(377,279)
Decrease (increase) in inventories	47,223	89,792
Increase (decrease) in trade payables	(121,527)	37,350
Increase (decrease) in accrued expenses	142,502	196,369
Increase (decrease) in accrued consumption taxes	60,501	23,732
Other, net	188,156	(138,104)
Subtotal	4,845,990	5,065,692
Interest and dividends received	4,458	22,188
Interest paid	(260)	(2)
Income taxes paid	(1,568,768)	(1,212,185)
Net cash provided by (used in) operating activities	3,281,419	3,875,692
Cash flows from investing activities		
Purchase of property, plant and equipment	(37,644)	(19,326)
Purchase of intangible assets	(712)	(1,000)
Purchase of investment securities	(10,417)	(6,803)
Proceeds from sale and redemption of investment securities	13,956	9,075
Loan advances	(1,166,456)	(400)
Proceeds from collection of loans receivable	1,067	92,419
Purchase of insurance funds	(0)	(1)
Payments of leasehold and guarantee deposits	(8,002)	(29,336)
Proceeds from refund of leasehold and guarantee deposits	7,505	7,967
Proceeds from divestments	10	–
Net cash provided by (used in) investing activities	(1,200,694)	52,595
Cash flows from financing activities		
Repayments of long-term borrowings	(80,940)	(11,936)
Proceeds from issuance of shares	98,101	3,655
Purchase of treasury shares	–	(1,005,011)
Dividends paid	(1,750,539)	(1,910,959)
Purchase of affiliated company investment not resulting in change in scope of consolidation	(11,689)	–
Net cash provided by (used in) financing activities	(1,745,067)	(2,924,250)
Effect of exchange rate change on cash and cash equivalents	26,507	61,148
Net increase (decrease) in cash and cash equivalents	362,165	1,065,186
Cash and cash equivalents at beginning of period	10,191,152	10,553,317
Cash and cash equivalents at end of period	10,553,317	11,618,504