# Financial Results Presentation for FY2024 2Q

(Fiscal Year Ending April 30, 2025)

December 2024 ITO EN, LTD.



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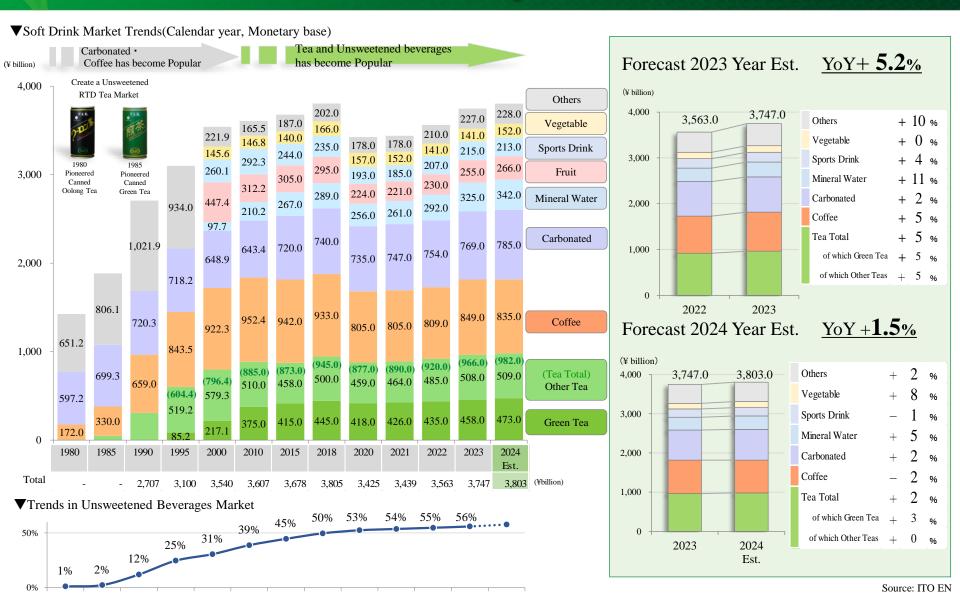
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Soft Drink Market in Japan, Financial Results for FY2024 2Q and Full-Year Forecast

# Soft Drink Market in Japan



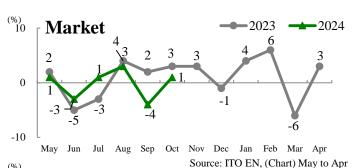


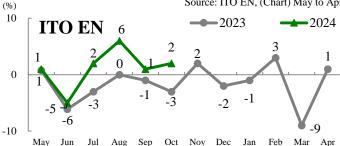
The Percentage of Unsweetened Beverages Continues to Grow. More than half of all domestic beverages are unsweetened.

### Domestic Environments and ITO EN



#### **Monthly Sales Volume Trends**





#### **Beverage Market Environment Topics**

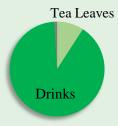
Deve	rage	Market Environment Topics
2024	May	Moderate due to unseasonable weather and other negative factors.
	Jun.	Intermittent price hikes have led to a trend toward prioritizing the necessities of life.
	Jul.	Although there were expectations of a halt in demand due to the nationwide heat
		wave, However, price revisions and the extremely hot weather in the same month of
		the previous year limited the reactionary increase.
	Aug.	In addition to the demand for stoppage demand due to the heat wave, stockpiling
		demand surged due to earthquake information and the impact of typhoons. The
		categories were divided into bright and dark areas.
	Sep.	This was due to one less operating day than the previous year, the impact of price
		revisions for large PET bottles, and sluggish demand for fall and winter
		merchandise due to lingering summer heat.
	Oct.	Although there were concerns that the price revisions would reduce consumption, it

Source: ITO EN, (Chart) May to Apr

#### ITO EN (non-consolidated) FY2024 2Q (May to Oct,2024)

	YoY %Change
Net Sales	+ 2 %
Tea Leaves	- 3 %
Drinks	+ 2 %
Others	+ 5 %

Amount base







Sales Composition

Tea Leaves 8%

Drinks 91%

Others 1%

( Unit: ten thousand case)

Drinks Sales Volume by Category	FY 2023 Results	Sales Composition	YoY %Change	FY 2024 Results	Sales Composition	YoY %Change
Drinks	12,169	100 %	- 2 %	12,327	100 %	+ 1 %
Tea Total	8,706	72 %	- 2 %	8,739	71 %	+ 0 %
Japanese Tea	7,892	65 %	- 3 %	7,890	64 %	- 0 %
Green Tea	5,209	43 %	- 4 %	5,208	42 %	- 0 %
Barley Tea	2,682	22 %	- 0 %	2,681	22 %	- 0 %
Chinese Tea	498	4 %	+ 7 %	530	4 %	+ 7 %
Other Tea	315	3 %	+ 12 %	318	3 %	+ 1 %
Vegetable	1,307	11 %	- 10 %	1,264	10 %	- 3 %
Coffee	890	7 %	- 0 %	998	8 %	+ 12 %
Mineral Water	353	3 %	- 7 %	427	3 %	+ 21 %
Carbonated	358	3 %	+ 13 %	338	3 %	- 6 %
Fruit	272	2 %	+ 13 %	293	2 %	+ 8 %
Others	280	2 %	- 2 %	265	2 %	- 5 %

FY2024 Results Ratio of Unsweetened Beverages: Higher than 80%

was not a major negative factor.

# Financial Results for FY2024 2Q



First half (May to October 2024)

		FY2023		FY2024		
		Results	Sales Composition	Results	Sales Composition	YoY % Change
	Net Sales	242,527	100.0%	252,321	100.0%	4.0%
	Gross Profit	94,371	38.9%	94,845	37.6%	0.5%
	Advertising	5,981	2.5%	6,833	2.7%	14.2%
q	Freight	7,558	3.1%	7,742	3.1%	2.4%
lidate	Depreciation and Amortization	3,047	1.3%	3,136	1.2%	2.9%
Consolidated	Selling, General and Administrative Expenses	77,325	31.9%	80,456	31.9%	4.1%
	Operating Income	17,046	7.0%	14,389	5.7%	-15.6%
	Ordinary Income	18,089	7.5%	14,617	5.8%	-19.2%
	Extraordinary Losses and Income	-784	-	-311	-	-
	Net Income	11,209	4.6%	9,191	3.6%	-18.0%

		FY2023		FY2024			
		Results	Sales Composition	Results	Sales Composition	YoY % Change	
pa	Net Sales	178,861	100.0%	181,687	100.0%	1.6%	
solidate	Gross Profit	65,907	36.8%	61,768	34.0%	-6.3%	
Non-Consolidated	Operating Income	13,061	7.3%	9,507	5.2%	-27.2%	
2	Ordinary Income	14,802	8.3%	10,874	6.0%	-26.5%	

(Unit: million yen, thousand dollars)

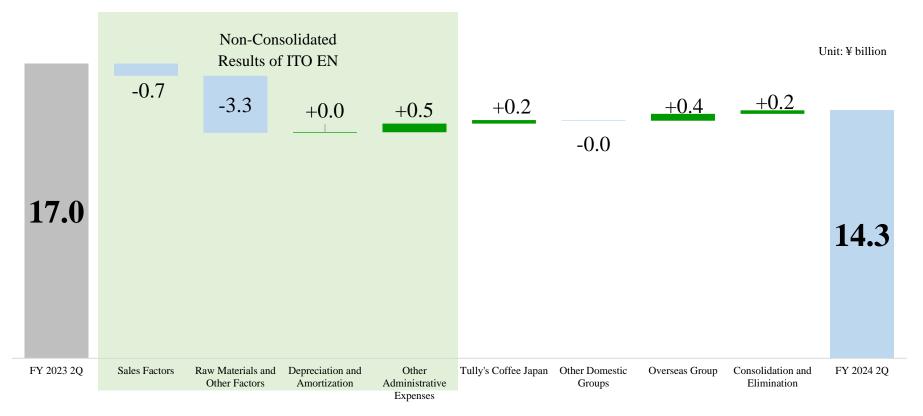
		(Ont. in	mon yen, mousa	iiu uoiiais)
Up	per: Net Sales	FY2023	FY2024	
Bottom: Operating Income		Results	Results	YoY % Change
	Domestic	53,285	62,209	16.7%
	Subsidiaries	3,130	3,348	7.0%
	Tully's Coffee	19,630	21,620	10.1%
	Japan Co., Ltd.	1,794	2,064	15.1%
	Chichiyasu	6,413	6,696	4.4%
S	Company	650	681	4.8%
Performances of Subsidiaries	Overseas	27,132	29,339	8.1%
ıbsid	Subsidiaries	1,387	1,806	30.2%
of S		23,493	25,638	9.1%
nces	US Business	550	1,005	82.5%
orma		\$ 163,465	\$ 168,552	3.1%
Perf		\$ 3,833	\$ 6,610	72.4%
		8,855	10,190	15.1%
	Tea-Related Business	980	1,289	31.6%
	Companies **	\$ 61,613	\$ 66,991	8.7%
		\$ 6,820	\$ 8,478	24.3%
	Other Overseas	3,639	3,700	1.7%
	Subsidiaries	836	800	-4.3%
	Elimination of	- 16,752	- 20,914	-
	Internal Transactions	- 533	- 273	-
	nange rate (US\$) t Half Average Rate)	143.72	152.11	

### Factors Impacting Consolidated Operating Income



# Major Factors Impacting Consolidated Operating Income for the First Half of the FY2024

Despite continued efforts to improve profitability, the impact of the sharp rise in raw material and material costs could not be absorbed.





Aditional factors of changes in non-consolidated results of ITO EN

- Impact of increase in sales +1.0
- Changes in packaging and product mix, etc. -1.8
- Impact of soaring raw material costs and production materials
- Impact of spin-off, etc. +0.6

### Forecast for FY2024



通期(2024年5月~2025年4月)

		2024年4月期		2025年4月期		
		実績	構成比	予測	構成比	増減率
	売上高	453,899	100.0%	466,600	100.0%	2.8%
	売上総利益	177,067	39.0%	186,150	39.9%	5.1%
	広告宣伝費	11,454	2.5%	12,820	2.7%	11.9%
連	運送費	14,168	3.1%	15,292	3.3%	7.9%
	減価償却費	6,156	1.4%	6,837	1.5%	11.1%
	販売費及び一般管理費	152,044	33.5%	159,650	34.2%	5.0%
結	営業利益	25,023	5.5%	26,500	5.7%	5.9%
	経常利益	26,681	5.9%	26,700	5.7%	0.1%
	特別損益	△ 2,156	-	△ 600	-	-
	当期純利益	15,650	3.4%	17,200	3.7%	9.9%

		2024年4月期		2025年4月期		
		実績	構成比	予測	構成比	増減率
	売上高	329,069	100.0%	336,470	100.0%	2.2%
単	売上総利益	120,985	36.8%	123,660	36.8%	2.2%
独	営業利益	18,819	5.7%	19,600	5.8%	4.2%
	経常利益	21,493	6.5%	21,650	6.4%	0.7%

	er: Net Sales	FY2023	FY2024	YoY %
Botto	om: Operating Income	Results	Forecast	Change
1	Domestic	104,134	114,180	9.6%
	Subsidiaries	5,138	5,094	-0.8%
	Tully's Coffee	40,352	43,200	7.1%
	Japan Co., Ltd.	3,236	3,380	4.4%
	Chichiyasu	12,681	12,656	-0.2%
	Company	1,227	1,180	-3.9%
arries	Overseas Subsidiaries  US Business	53,193	51,012	-4.1%
bsid		1,791	2,343	30.8%
of Su		46,598	44,318	-4.9%
seou	US	393	984	149.9%
orma	Business	\$ 318,577	\$ 316,562	-0.6%
Perf		\$ 2,692	\$ 7,029	161.1%
		17,843	17,425	-2.3%
	Tea-Related	1,827	1,796	-1.7%
	Business Companies **	\$ 121,987	\$ 124,470	2.0%
		\$ 12,491	\$ 12,830	2.7%
	Other Overseas	6,595	6,693	1.5%
	Subsidiaries	1,397	1,359	-2.7%
E	limination of	-32,498	-35,062	-
Iı	nternal Transactions	-725	-537	-
	nge rate (US\$)	146.27	140.00	

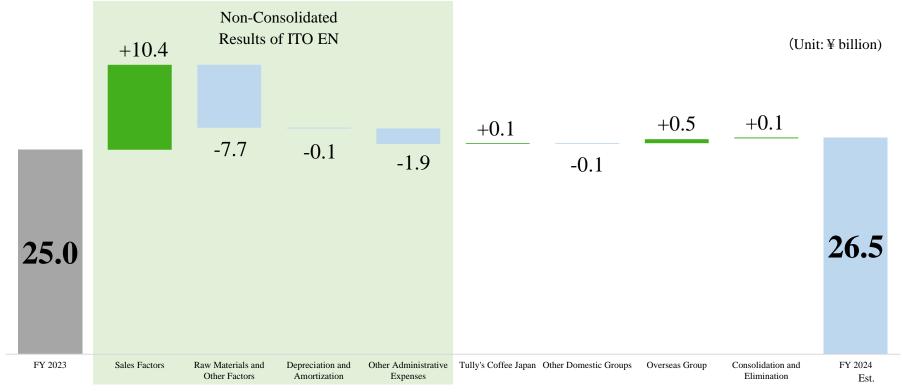
Exchange rate (US\$) 140.27 140.00 (average during a year) %Sum of ITOEN (North America) INC. and ITOEN (Hawaii) LCC

### Factors Impacting Consolidated Operating Income \*ITOEN (Full Year Forecast)



Major Factors Impacting Consolidated Operating Income Forecasts for the FY 2024 (Fiscal Year Ending April 30, 2025)

Continue to improve profitability and increase profit margins in response to rising costs of raw materials and supplies





Aditional factors of changes in non-consolidated results of ITO EN

- Impact of increase in sales
- Impact of soaring raw material costs and production materials -7.7
- Changes in packaging and product mix, etc. + 7.7
- Marketing, sales promotion, etc.

-1.5

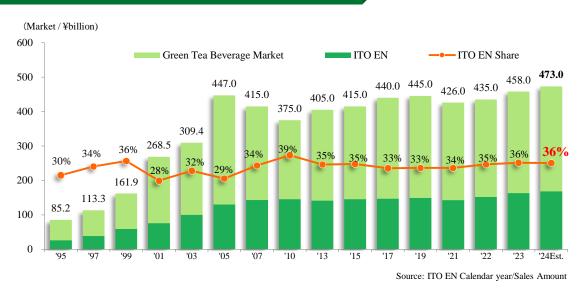


### Business and Marketing Strategy

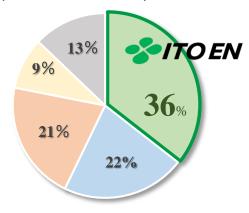
# Green Tea Beverage Trends



#### Green Tea Beverage Market Trends



# **Unsweetened Tea Beverages Share** (Forecast for 2024)



Source:ITO EN /Period:January-December 2024 Total Forecast

### The commitment to the deliciousness of "Oi Ocha"

 Making products from the Field and Raw Material Procurement Capabilities

Manufacturing technology to protect taste and freshness

Proposals in various product forms

100 Million Cases
WorldwideTarget

Oi Ocha







(\*1) Guinness World Record TM Record name "Largest unsweetened green tea beverage brand (latest annual sales)" official English record name: Largest unsweetened green tea RTD brand - retail, current record subject brand: Oi Ocha brand (excluding Oi Ocha hojicha product) year covered: January - December 2023

"Oi Ocha" Tea that continues to Evolve in Harmony with Changes in Customers and the Times.

### Efforts of "Oi Ocha"



#### With the release of the Shohei Ohtani player package, "Oi Ocha" has seen growth.

Launched on July 8th

#### **Shohei Ohtani Player Package**



#### Sales Volume

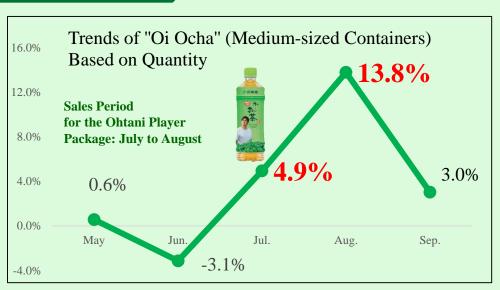
+9.2%

(July-August compared to previous year)

When it comes to Green Tea Beverages, Mindshare

 $26.8\% \rightarrow 37.3\%$ 

Mar. 2024



Source: ITO EN (period: May-Sep 2024/Volume Base)

### We will continue to expand sales of "Oi Ocha" through various initiatives.

#### ▼Marketing of "Oi Ocha" in Japan and Overseas

#### **Continuous Communication Development with Ohtani** on Multi-Year Contract



Global contract signed April 30 May 20 Appointed as Global Ambassador May 31 Jacked up huge outdoor advertisements in more than 85 locations around the world! July 10 **Global Social Contribution Projects** "Green Tea for Good" started October 1 Launch of "Green Tea for Family"

Japanese Tea Day

### ▼Global Social Contribution Projects

"Green Tea for Good" \*(Starts July 10)

\* Social Contribution Projects that utilize a portion of the sales from the "Oi Ocha" brand beverages and leaf products to carry out conservation efforts, including those related to forests, water, and biodiversity in Japan and overseas.

"Making Iwate Beautiful With Green Tea" Implemented on August 4th



"Making Hawaii Beautiful With Green Tea" Implemented on August 18th



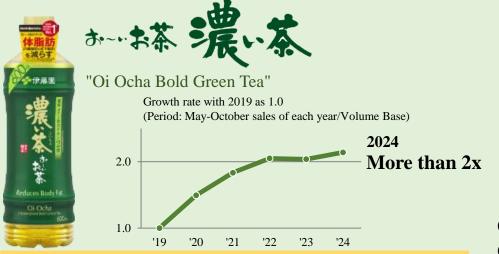
Enhance the Social Value of "Oi Ocha"

# Growth Driven by Taste and Healthiness "Oi Ocha Bold Green Tea"



#### Leading the Market for Functional Foods

**▼**The Market Expands due to Increase of Health Consciousness





# Reaches an All-time High YoY

Growth rate for ITO EN: May - October 2024 / Volume Base

+ 5.0%

#### **Functional Beverages**

Sales No. 1

\*Intage SRI+ / Functional Food Beverages Market / 2023 / Cumulative Sales Amount

#### Contains Twice the Amount of Gallate-type

Catechins \*Contains twice as much green tea as our main green tea beverage

# **Further Market Expansion**A Wide Range of Products from Drinks to Powders









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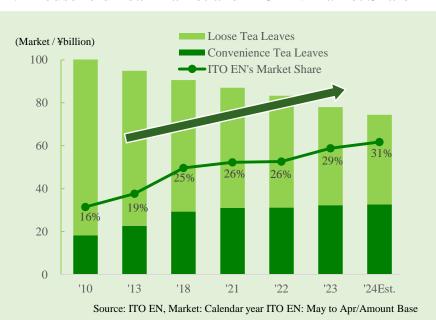
**Contributing to Customers' Health** 

### Further Expansion of Convenience Products



#### Household Leaf Market and ITO EN Sales and Initiatives

▼ Household Leaf Market and ITO EN Market Share



#### Expansion of the Lineup of Convenience Products

▼ Launched Shohei Ohtani Package Design (12Types,Limited Quantity)

#### Creating Opportunities for Many Customers to Pick Up Our Products













▼Expanding Strong Sales of Instant (Powdered) Products to Health Tea

A New Proposal Utilizing Traditional Materials that can be Commercialized only by ITO EN



# Black Soybean Tea Launched on

September 2nd

**Expanded Lineup** Rooibos Tea

Launched on September 16th



Narita Airport Store

▼Simplified Products are also Performing well in Inbound Demand

Capture Inbound Demand at Airport Stores

Sales Amount Compared to the Previous year at All Airport Stores

YoY +13.6%

(ITO EN: May to October 2024 / Amount Base)

Making "Tea" More Accessible and Easier to Use with Convenience Products

# "Oi Ocha" Overseas Expansion



#### Expanding "Oi Ocha" Overseas

▼"Development of Raw Materials that can Deliver the Same Taste and Quality in any Country around the World

**⇒** Expanding Distribution Channels with a Greater Sense of Speed than Before."





FY2023

Sales in more than 40 Countries and Regions



Sales in more than 60 Countries and Regions
Sales Volume

10 Million Cases



FY2040

Sales in more than 100 Countries and Regions

#### **Expansion of Sales Countries and Channels**

North America

Further increase in recognition and expansion of sales channels

Asia

2024
Established local subsidiary
in **Vietnam** 

Europe

2024
Established local subsidiary in **Germany** 

Expanding sales channels to India and untapped areas of Asia by 2030

Expanding sales channels throughout Europe

To countries and regions where health challenges are increasing along with economic growth

#### **Product Marketing**

- Product development tailored to market characteristics, including beverages, tea bags, instant and matcha teas, etc.
- •Global marketing & local marketing rooted in each country/region





# "Oi Ocha" Overseas Marketing



Acquiring Awareness of "Oi Ocha" and Promoting Understanding of "Oi Ocha" Value

#### Global x Local Value Appeal and Market Development of "Oi Ocha"

#### **Global Marketing**

#### Mr. Danjuro Ichikawa



#### **Japanese Culture, Tradition and Innovation**

#### Mr. Shohei Ohtani



Global, Challenge, Health

#### **North America**



Exhibited at ANIME NYC, a Japanese pop culture festival in Manhattan, North America



(Tasting, Sampling, SNS Advertising, etc.)

**Local Marketing** 

At Kapiolani Park, Hawaii Sampling "Oi Ocha"

#### **Europe**



Sampling at Germany's largest anime and manga exhibition



Exhibited at Japan Expo in Paris, France Sold "Oi Ocha"

#### Asia



For those who purchase products at our stores in Thailand Clear file present project





Wrapping vending machines at the Japan Festival in Kuala Lumpur, and uploading "Oi Ocha" video on a large screen at the venue.

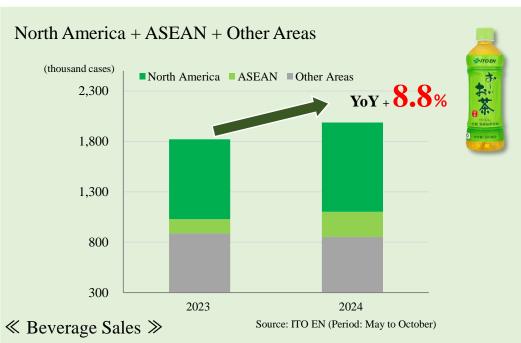
Marketing to Expand "Oi Ocha" to People Around the World in accordance with the Region

## "Oi Ocha" Overseas Sales Status



#### Sales of "Oi Ocha" by Region

▼Oi Ocha RTD Sales Trend



North America: Asian Supermarkets Performing Well, ASEAN: CVS Introduction Stores Increase

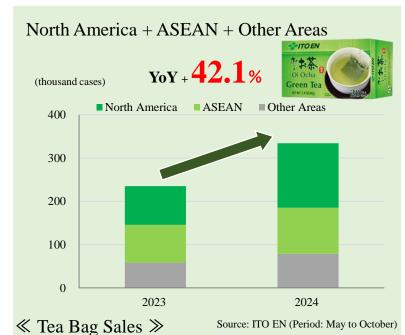


Exhibited at ANIME NYC, a Japanese pop culture festival in Manhattan, North America



Sponsored cleanup activities at Wat Arun in Thailand

▼Sales Volume of "Oi Ocha" Tea Bags



**Increased Awareness through Sampling and Sales Linked to Beverages** 



Tea leaf Shelf in Malaysia



Sampling in Hawaii

# Barley Tea and Health Tea Beverages



#### Healthy Mineral Barley Tea

#### **▼No. 1 Barley Tea Beverage**

Supported by a Wide Range of Consumers

Domestic sales value share of barley tea beverages in 2024 (forecast)

WOODEN

40%

RECORD
HOLDER

Source: ITO EN

Record Name: "Most Sold RTD Barley Tea Brand (Latest Annual Sales Volume)
Official English Record Name: Best-selling RTD barley tea brand – current
Recorded Brand: "Healthy Mineral Mugi-cha" (Barley Tea)
Year Covered: 2023

#### A Brand that Babies can Drink Safely







(period: January to December 2024 forecast)

The "Tamahiyo Baby Goods Award 2024" is a project to announce the results of a survey conducted by 2,062 mothers and fathers of Tamahiyo readers on products and services they are glad they actually used, in a ranking format. (Survey conducted in September 2023 and published in the web media "Tamahiyo")



Toward Further Expansion of the Barley Tea Market Expanding the "Healthy Mineral Barley Tea" Brand New product to be introduced as the second pillar of the "Healthy Mineral Barley Tea" brand to be launched next spring

#### Healthy Tea(Caffeine-Free Beverages)

#### Black Bean Tea Products



Growth rate is for drink products (ITO EN: May to Oct 2024/ Volume Base)

YoY +**69.6%** 



Delicious **Soy Isoflavones** can be enjoyed anytime, whether cold or hot.

#### Chinese Tea(Aromatic Beverages)

#### Jasmine Tea Products



Growth rate is for drink products (ITO EN: May to Oct 2024/ Volume Base)

YoY +**8.6%** 



The pleasant aroma and refreshing aftertaste have made it a favorite drink of many people, especially women.

Linked Sales of Drinks and Reefs, One of Our Strengths

## Vegetable and Fruit Juice Products



#### Focus on the Health Value of Vegetables

**▼**Tomato Boom Continues

#### For those who want to take lycopene



Strengthening Tomato Products Launched on Sept. 30. Ripe Tomatoes (need to be

refrigerated) Chilled paper carton

900ml

#### **▼Long-time Bestseller "One Day Veggies"**, **20th Anniversary of the Launch**

You can obtain the main nutritional components equivalent to the daily vegetable intake target of 350g from a single serving.

\*Main Nutritional Components (proprietary standard) Vitamin C, beta-carotene, calcium, magnesium, potassium

#### **New Proposal**

Delivering Seasonal Deliciousness and Nutrition

"One Day Veggies" (Season Limited Editions)









Concentrated

September Sweet Potato

December Carrot

#### Nippon Yell Project Joint Project by JA Zen-Noh

#### **▼Nippon Yell Project**

(ITO EN: May to Oct 2024/Volume Base)

An initiative under the concept of "Let's send cheers to Japanese food delivered from all over the country, and to Japan," where JA Zen-Noh, ITO EN, and other manufacturers and retailers collaborate to support production areas.

> Supporting manufacturers promote and support production areas by selling products under the same theme.







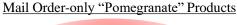
#### Focus on the Health Value of Pomegranates

**▼**Pomegranate Products Grew in Sales.

For those who care about their daily beauty and health.











Paper Carton 200ml

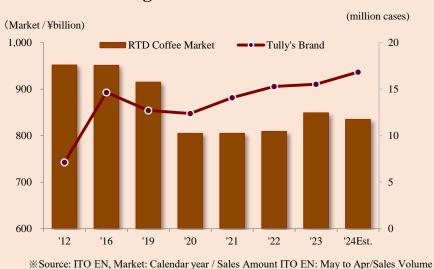
**Proposal of Health Value with Materials** 

# Coffee Shop Quality



#### **TULLY'S COFFEE**

#### **▼**Coffee Beverage Market Situation



Tully's Coffee Brand

YoY + 14.9%

#### **Record Sales Volume in the First Half of the Year**

Growth rate is ITO EN: May - Oct 2024/Volume Base

#### **Unsweetened Coffee Favored by Coffee Lovers**



TULLY'S COFFEE BARISTA'S **BLACK** 



BARISTA'S Sugar-Free Latte



TULLY'S COFFEE BARISTA'S BLACK Kilimanjaro

New Non-Bitter Coffee With a Distinctive Aroma



PET TULLY'S COFFEE AROMA ESPRESSO Cafe Latte/Non-Sugar Latte/Black

#### Synergy with TULLY'S COFFEE

YoY 93.1%

#### First "Tully's Coffee Japan x ITO EN" Initiative

Products made with jointly procured Kilimanjaro beans will be sold in conjunction with shops, along with information dissemination.



#### **▼**Joint Procurement of Beans ( Kilimanjaro Beans )



#### **▼**Product Launches

(ITO EN: bottled cans, Tully's Coffee Japan: beans, drip)



#### **▼**Information Dissemination (Oct. 1 Coffee Day)



Growth rate is ITO EN: May - Oct 2024/Volume Base



### TULLY'S COFFEE JAPAN



#### Proposing the Most Suitable Stores for each Location

#### ▼Trends in the Sales\* and Number of Stores



#### **▼**First Half Hit Products

Combined with the summer heat, iced drinks, including frozen drinks, sold well.





The "Vanilla Affogato Shake" frozen drink, launched for a limited time to commemorate the company's founding, enjoyed strong sales in the first half of the year, and the "Tully's Bearful Hug Me Bottle" sold out immediately.

#### ▼Store Development Based on Four Business Categories

800 stores As of October 31, 2024

(Net Increase **9 Stores**/FY2023)

Opened on September 6, 2024



Tully's coffee -SELECT-







A store that offers new values where customers can enjoy carefully selected books and art experiences with a cup of coffee.

#### **▼**Commitment to Raw Materials We work together at La Minita Estate, which is owned by DISTANT LANDS TRADING CO.







Confirmation work with Tully's representative and farm engineer

Costa Rica La Minita Wetmill Sweet Washed Launched on Nov. 20th

## Aiming to Create Markets in New Categories



Proposing Product Development that Provides New Experiential Value to the Market at a Faster Pace than Ever Before

Portable "Drinking Sweets" Beverages

#### New "Drinking Sweets" Beverage Favored By Young Women



Part 1 Launched on September 16th

#### A Hot Topic on SNS

#### ► Almond Oolong

Sweet and smooth texture like apricot bean curd, with the refreshing taste of oolong tea that gives it a sharp taste.



#### Part 2 Launched on December 9th

**▶**Strawberry Dou Hua Oolong Smooth Taste reminiscent of Sweet Strawberries and Gentle Soybean Pudding



Part 3 Scheduled to be launched next spring

Coming soon! Stay tuned!

#### Textured "Eatable Juice" Beverages

#### Responding to the Needs from Snack Time to Satisfying Small Hunger

#### "MOG-GOOD!" with a Munching Texture Enjoy the Chewy Texture of Nata de Coco



(Left) Nata de coco & mango (Right) Nata de coco & mellow grape



#### Carbonated Beverages with a Nostalgic Taste

#### **Retro Taste Favored By All Generations**

A Rich and Creamy Café-quality Carbonated Drink Launched on that Tastes like Melted Ice Cream October 7th Launched on







(Left) Thick banana cream soda at a cafe (Right) Thick melon cream soda at a cafe

Showa-retro motif with a fresh and unique design with a sense of nostalgia

### Research on Health and Functionality of Green Tea



#### Strengthen Research through Industry-Government-Academia Collaboration

▼ITO EN Central Research Laboratory



## Proving and Communicating the "Value of Green Tea" through Industry-Government-Academia Collaborative Research

In recent years, through industry-government-academia collaboration, promotion of research to scientifically prove the "health and functional value" of green tea, such as the function of catechins and theanine, and the "emotional value" of physical and mental health, such as aroma and communication through tea.

# **▼**Drinking green tea and roasted green tea affects multiple physiological responses and contributes to improved work performance and reduced fatigue

(Published in Scientific Reports 2024)

■ Collaborative Research Partner: University of Occupational and Environmental Health, School of Industrial Health, Human Information Science





Using measuring instruments to confirm autonomic nervous system activity, changes in cerebral blood flow, peripheral vascular contraction, and fluctuations in heart rate.

#### ■ Test Methods

Twenty participants were involved in the study. After a 5-minute rest, they performed mental arithmetic tasks for 5 minutes, repeated three times, followed by another 5-minute rest. Before each task and before the final rest, they consumed beverages (hot water, commercially available green tea, or roasted green tea; 50ml × 4 times). Physiological responses were measured during rest and task periods, and subjective fatigue was assessed before and after the tasks.

## **▼**Confirmed the effects of matcha on social cognitive function (emotion perception from facial expressions) and sleep quality

(Published in the journal PLOS ONE, 2024)

Collaborative Research Partner:
 MCBI Corporation, National University Corporation University of Tsukuba,
 Medical Corporation Soshikai Memory Clinic Toride



Capsule filled with 2g of matcha



Determine within 3 seconds whether the facial expression in the photo matches the words of the emotional expression.

#### ■ Test Methods

The effects of long-term consumption of matcha on cognitive function were investigated using test foods, with the matcha group receiving capsules filled with 2g of matcha, while the placebo group received capsules filled with colored corn starch, and the comparison was verified through a comparative study.

Pursuing Research and Development that Contributes to the Era of 100-year Life

### Creation of Sustainable Corporate Value



#### Evolution of a Vertically Integrated Business Model from The Fields Cultivated in Tea

By integrating a vertically integrated business model with the seven materialities and further evolving them,

we aim to strengthen the sources of our growth potential.



#### **Seven Materialities**

#### **Diet and Health**

Research and dissemination of healthfulness products that contribute to health

# Sustainable Supply Chain

Supply chain management

#### **Community**

Creating together
with local communities,
communication through tea

#### **Environment**

Environmental response from tea plantation to tea husks and empty containers Disseminating research results, etc.

Product development for all types of drinking occasions

Development of green tea and matcha that meet the standards of various overseas countries

Horizontal expansion to other categories

Promoting Environmental Consideration in the Value Chain

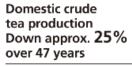


Appendix

# Appendix: Contribution to Sustainable Domestic Agriculture



The scale of the Tea-Producing Region Development Project has expanded, while Japanese crude tea production and tea farm area has declined.

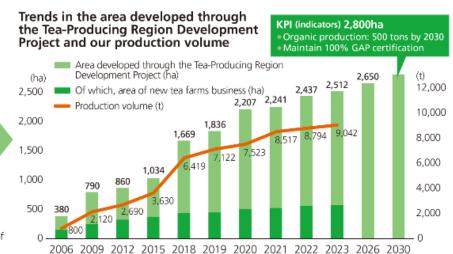


1976: Approx. 100,000 tons 2023: 75,200 tons

Domestic tea cultivation area Down approx. 40% in 47 years

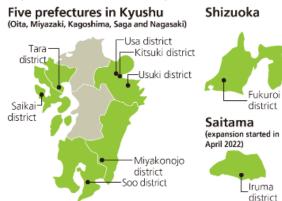
1976: Approx. 60,000 ha 2023: 36,000 ha

Production and cultivation area of crude tea, Source: Ministry of Agriculture, Forestry and Fisheries



Source: ITO EN's Tea-Producing Region Development Project (May to April each year)

New tea farms business districts (Expanded to nine districts in seven prefectures as of FY4/2024)



Total of the Tea-Producing Region Development Project in FY4/2024: 2,512 ha (Of which, new tea farms: 500 ha or more)

### The evolution of the Tea-Producing Region Development Project for a growing market

Stable procurement of raw ingredients

Diversification of raw ingredients and high value-added products

(Est.)

(Est.)

- Overseas availability of raw ingredients and environmental measures
- Contributing to the development of *Oi Ocha* as a global brand

#### Value for ITO EN

- Stable procurement of high-quality raw ingredients
- Improving the quality of Oi Ocha and other products
- Stable management of tea farmers
- Effective utilization of dilapidated farmland and more

- Diverse raw ingredients and product development
- Expanding share in the tea leaf product market and green tea beverage market
- Diversification of product options to suit lifestyles
- Deliciousness and health benefits

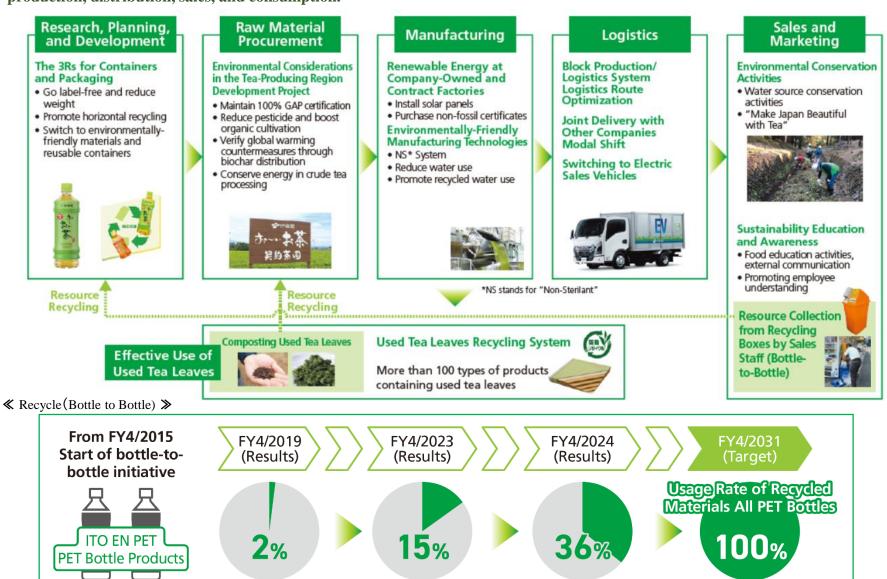
- Expanding export opportunities through compliance with quality standards in foreign nations
- Improving the sustainability of tea-producing areas by promoting environmentally-friendly farming

Value for society

# Appendix: Environmental Initiatives through Oi Ocha



We reduce environmental impact and recycle resources at every stage of our beverage products, including "Oi Ocha" from field to production, distribution, sales, and consumption.



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# Appendix: ITO EN (non-consolidated) Results



#### Drink Sales Volume by Category

(Unit: ten thousand case)

	1Q			2Q		
	(May to Jul)	Sales Composition	YoY % Change	(Aug to Oct)	Sales Composition	YoY % Change
Drinks	6,068	100%	- 0 %	6,259	100%	+ 3 %
Tea total	4,325	71%	- 1 %	4,414	71%	+ 1 %
Japanese Tea	3,917	65%	- 1 %	3,972	63%	+ 1 %
Green Tea	2,575	42%	- 1 %	2,633	42%	+ 1 %
Barley Tea	1,342	22%	- 0 %	1,339	21%	+ 0 %
Chinese Tea	253	4%	+ 5 %	277	4%	+8 %
Other Tea	154	3%	- 7 %	164	3%	+ 10 %
Vegetable	627	10%	- 4 %	636	10%	- 2 %
Coffee	474	8%	+ 5 %	524	8%	+ 20 %
Mineral Water	193	3%	+ 10 %	234	4%	+ 32 %
Carbonated	165	3%	- 9 %	172	3%	- 3 %
Fruit	150	2%	+ 7 %	142	2%	+8 %
Others	132	2%	- 2 %	133	2%	- 8 %

#### Sales Composition by Packaging (Non-Consolidated)

FY 2024 First half (May to October 2024)

(Unit: ten thousand cases)

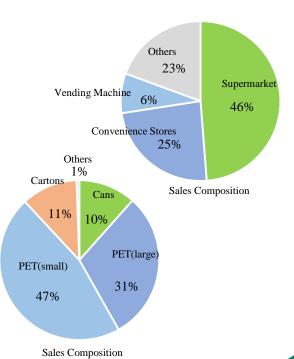
	1Q		2Q		FY2024		
	(May to Jul)	YOY % Change	(Aug to Oct)	YOY % Change	2Q	Composition ratio YOY	YOY % Change
Drink Total	6,068	- 0 %	6,259	+ 3 %	12,327	1	+ 1 %
Cans	610	- 2 %	628	+ 1 %	1,239	- 0 pt	- 0 %
PET(large)	1,848	- 1 %	1,971	+ 1 %	3,819	- 0 pt	+ 0 %
PET(small)	2,898	+ 0 %	2,939	+ 5 %	5,838	+ 0 pt	+ 3 %
Cartons	673	- 1 %	683	+ 2 %	1,357	- 0 pt	+ 1 %
Others	37	+ 9 %	35	- 0 %	73	+ 0 pt	+ 5 %

# Sales Composition by Channels (Non-Consolidated)

FY2024 (May to October 2024)

Volume Base

	Composition ratio YoY	YOY % Change		
Supermarket	- 3 pt	- 5 %		
Convenience Store	+ 1 pt	+ 4 %		
Vending Machine	- 1 pt	- 11 %		
Others	+ 3 pt	+ 18 %		



## Appendix: Related Materials

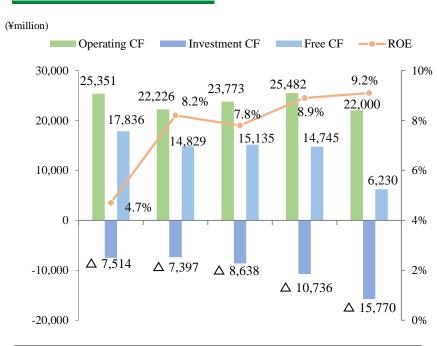


#### Consolidated Balance Sheet (YoY Comparison)

(¥million)

	End of Oct. 2023	End of Oct. 2024	Change
Current assets	247,527	243,901	-3,626
Cash and deposits	114,136	101,672	-12,463
Accounts receivable-trade and inventories	120,065	127,485	7,420
Property, plant and equipment	73,479	75,629	2,150
Land	23,229	23,076	-152
Leased assets	5,398	4,457	-941
Other	44,851	48,095	3,244
Intangible fixed assets	8,060	6,687	-1,372
Goodwill	1,997	994	-1,003
Investments and other assets	24,647	29,089	4,442
Total assets	353,714	355,307	1,593
Current liabilities	93,982	112,880	18,898
Accounts payable	31,881	32,620	738
Corporate bonds	10,000	-	-10,000
Short-term loans payable	1,737	29,335	27,597
Lease obligations	1,885	1,546	-338
Income taxes payable	6,092	5,294	-798
Non-current liabilities	76,798	57,548	-19,250
Corporate bonds	-	10,000	10,000
Long-term loans payable	59,467	31,826	-27,461
Lease obligations	3,063	2,325	-738
Total liabilities	170,781	170,429	-351
Net assets	182,932	184,878	1,945

#### Consolidated Cash Flows



(¥million)	'21/4	'22/4	'23/4	'24/4	'25/4 Est.
Capital Investments	7,199	7,511	7,259	10,256	14,307
DepreciationAmortization	7,255	7,246	7,582	7,017	7,300
Leased Assets Depr.	5,171	4,035	2,771	1,577	1,578
Lease obligations(Repayment)	-3,691	-2,732	-2,278	-1,989	-1,380

Rating	A+	
Bond shelf registration(straight bonds)	40 billion	

Equity ratio	10/2023	51.3%
Equity ratio	10/2024	51.6%





The purpose of the materials you have received is to provide the means for a more thorough understanding of ITO EN and should not necessarily be regarded as a recommendation to invest. Furthermore, the data in these materials is based on what we believe is the most accurate information. However, please understand that even without advance notice, both past data and future forecasts may be revised.