



### **Company Information**

Market	TSE Growth Market
Industry	Precision Instrument (Manufacturing)
President	Setsuko Hashimoto
HQ Address	Telecom Center Building, Aomi 2-5-10, Koto-ku, Tokyo
Year-end	December
Homepage	https://www.cellseed.com/en/

### **Stock Information**

Share Price	Number of shares issu	ued (End of the Term)	Total market cap	ROE Act.	Trading Unit
¥860		33,447,119 shares	¥28,764 million	-51.4%	100 shares
DPS Est.	Dividend yield Est.	EPS Est.	PER Est,	BPS Act.	PBR Act.
¥0.00	-	¥-28.10	-	¥68.08	12.6 x

\*Stock price as of closing on September 12, 2024. Number of shares issued (including treasury stock), DPS, and EPS are from the financial results for the second quarter of the Fiscal Year ending December 2024. ROE and BPS are actual results for the previous fiscal year.

### **Consolidated Earnings Trend**

Fiscal Year	Sales	Operating Profit	Current Profit	Net Profit	EPS	DPS
December 2020	199	-719	-744	-783	-55.31	0.00
December 2021	161	-864	-887	-914	-53.18	0.00
December 2022	126	-743	-754	-759	-36.31	0.00
December 2023	190	-697	-710	-846	-29.43	0.00
December 2024 Est.	170	-920	-920	-940	-28.10	0.00

\* The estimates were provided by the company. Units: million yen. Net profit is net income attributable to parent company shareholders until the Fiscal Year ended December 2021. Unconsolidated from the Fiscal Year ended December 2022.

This Bridge Report presents CellSeed Inc.'s earnings results for the first half of the Fiscal Year ending December 2024 and other financial details.



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 <Reference: Regarding Corporate Governance>

### **Key Points**

- In the first half of the fiscal year ending December 2024, both sales and profit exceeded forecasts despite an augmentation of loss. Net sales increased 9 million yen year on year to 76 million yen. In the regenerative medicine supporting business, sales of equipment and products to overseas markets were firm. The company was entrusted by the Center for Child Health and Development with the manufacturing of pediatric esophageal sheets, and sales of 1 case were reported in the first quarter (no sales were reported in the second quarter). Operating loss was 464 million yen, up 104 million yen year on year. Selling, general, and administrative expenses increased 108 million yen year on year, mainly due to R&D expenses.
- There were no changes to the earnings forecast. The full-year sales forecast for the fiscal year ending December 2024 is 170 million yen, down 20 million yen year on year, and operating loss is projected to be 920 million yen, up 222 million yen year on year.
- In the regenerative medicine supporting business, the company will continue to expand sales, particularly overseas, focusing on devices. Through comprehensive support for regenerative medicine, the company will promote contract manufacturing of devices for regenerative medicine that supports R&D and commercialization of regenerative medicine. Regarding the commissioned regenerative medicine business, the company posted sales for only 1 case in the first half like in the previous year, but from the second half, the company expects sales from multiple cases. In addition, the company continues to focus on acquiring contracts from other medical institutions. The sales of this segment are projected to be 170 million yen.
- In the cell sheet regenerative medicine business, the creation of allogeneic cartilage cell sheets was promoted. For phase-3 trials, a clinical trial plan was submitted to PMDA, and a 30-day review of the submitted clinical trial plan by PMDA was completed. After going through the Institutional Review Board (IRB), a contract has been concluded with each trial site, and subject registration is now possible. However, it took longer than originally scheduled to register cases, and they are establishing a system in which surgery can be performed at each trial site. In addition, they will proactively negotiate with multiple candidates for business partners for accelerating commercialization and the sale of allogeneic cartilage cell sheets.
- With proteolytic enzymes, which are commonly used for collecting cells, cells are collected in a damaged state, and it is difficult to completely maintain the original functions and components of the cells. On the other hand, the company's cell cultureware will make it possible to collect cells intact and use them while maintaining all the functions and components inherent in cells. Therefore, it is expected to significantly contribute to the improvement of industrial efficiency and effectiveness in the new market.
- As they steadily capitalized on such demand, sales in this business have expanded rapidly, tripling over the past seven years. In the fiscal year ended December 2023, overseas sales increased significantly, reaching a record high. As of the first half of the fiscal year ending December 2024, sales increased from the previous year. We will also pay attention to the progress from the third quarter.
- Regarding the clinical trial of allogeneic cartilage cell sheets, the preparation has been completed, but the case registration has not started yet. We hope that it will start soon.



### 1. Company Overview

### [1-1 Management ethos]

CellSeed made a commitment to contribute to the advance of regenerative medicine.

Mission	To lead valuable, innovative regenerative medicine, and contribute to medicine around the world
Vision	To establish a cell sheet business platform, and deliver the best product

### [1-2 Regenerative medicine of CellSeed]

Regenerative medicine is a new kind of medicine for regenerating and curing lost, damaged or deteriorated organs.

CellSeed uses the fundamental technologies of the world's first "cell sheet engineering" developed in Japan by Professor Okano of the Tokyo Women's Medical University in its "cell sheet regenerative medicine" that employs "cell sheets" for the cell regenerative medicine business, and the regenerative medicine support business, where temperature responsive cell cultureware used to fabricate cell sheets are developed and sold and the regenerative medicine consignment services, which support for research and development and commercialization of regenerative medicine, is provided.

### "Cell sheet engineering" - Basic Technologies for Regenerative Medicine



(From the company material)

"Cell sheet engineering" is a platform technology originating in Japan and the first of its kind in the world, which was invented by Mr. Teruo Okano, a professor emeritus of Tokyo Women's Medical University. Cells are cultured in "UpCell<sup>®</sup>," a cell culture dish whose surface is processed with a temperature-responsive polymer that changes its molecular structure with temperature. The surface of a cell culture dish becomes moderately hydrophobic (water-repellent) at 37 °C, at which cells can attach, and hydrophilic (water-absorbent) at 20 °C, at which cells cannot attach. Therefore, by simply changing temperature, the organically bound "cell sheet" which retains the extracellular matrix (adhesion protein) can be recovered from the culture dish.

In general, cells secrete an extracellular matrix and grow by fixing themselves. In other words, cells cannot grow unless they are fixed somewhere while secreting adhesion proteins. However, in the conventional culture method, adhesion proteins are decomposed and recovered from cultured cells using proteolytic enzymes such as trypsin (there was no method for recovering cultured cells other than by decomposing adhesion proteins).

### Huge Regenerative Medicine Market

The market size of regenerative medicine is expected to reach 2.5 trillion yen in Japan and 38 trillion yen worldwide in 2050, and a significant economic effect is expected.

	Regenerative medicine (Domestic)	Peripheral industries (Domestic)	Regenerative medicine (Global)	Peripheral industries (Global)
2020	950	950	10,000	11,000
2030	10,000	5,500	120,000	52,000
2050	25,000	13,000	380,000	150,000

(From the company material, Unit: hundred million yen)



### Expanding cell cultureware market

In recent years, along with progress in regenerative medicine research, there have been active efforts to manufacture biopharmaceuticals using substantial amounts of cultured cells, develop immunotherapy using cells, and solve food and environmental problems.

Currently, when using proteolytic enzymes, which is a commonly used cell collection technique, cells are collected in a damaged state, and it is difficult to completely maintain the original functions and components of cells. Introducing the company's temperatureresponsive cell cultureware products makes it possible to collect cells without damage.

As a result, it is possible to use cells while maintaining all the functions and components that cells originally had. Thus, the company's products are attracting growing attention for their potential to significantly improve industrial efficiency and effectiveness in new markets.



Market potential

(From the company material)

### Annual changes in the number of patent applications and submitted academic papers related to cell sheet engineering





For this graph, we analyzed patent applications by the priority claim year

Since there is a maximum grace period of one year from the priority claim to application and a maximum time difference of 1.5 years from application to publication, applications are treated as undetermined for 2.5 years from the time of that screening is implemented.

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### [1-3 Business model of CellSeed]

Using the outcomes of research into cell sheets conducted at universities as seeds, the company performs clinical trials, transforms them into regenerative medicine products, and provides products to patients.



(From the company material)

### [1-4 Business Description]

### (1) Cell sheet regenerative medicine business

Although treatments based on the fundamental technology of "cell sheet engineering" is being developed in various areas, the company is focusing on "allogeneic cartilage cell sheet" for knee cartilage, and also conducting joint research with Hokkaido University on new treatments for central nerve injury-related diseases. (Regarding "epithelial cell sheets for esophageal regeneration," they decided to stop clinical trials in November 2023.)



(From the company material)

### "Allogeneic cartilage cell sheet"

The development of an allogeneic cartilage cell sheet, a cell sheet based on non-patient cells, is a joint research project with Professor Masato Sato, Department of Orthopedic Surgery, Tokai University, and it is indicated for cartilage defects and osteoarthritis caused by sports injuries and aging.

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Knee osteoarthritis is slowly progressing, intractable degeneration of articular cartilage with no fundamental treatment. The number of potential patients in Japan is estimated to be about 30 million, of which about 10 million patients are thought to have subjective symptoms. Furthermore, population aging in Japan is expected to raise the number of patients diagnosed with the illness, making it a disease that needs to be dealt with immediately from the perspective of citizens' healthy life expectancy and costs of long-term care and medical services. As of now, there are no methods to cure the injury completely, but the collaborative research with Professor Masato Sato is aimed at regenerating the cartilage surface radically. The cartilage of the knee is called hyaline cartilage, which is hard and excellent in cushioning and abrasion resistance properties, differing from the cartilages of the ear, nose, etc., and it is difficult to regenerate. However, it was confirmed in clinical research that the "allogeneic cartilage cell sheet," which is being researched collaboratively with the professor, can regenerate the cartilage of the knee as hyaline cartilage.



<sup>(</sup>From the company material)

Professor Masato Sato performed the world's first implant surgery in 2017, and 10 patients underwent implant surgery in the three years from 2017 to 2019. The treatment with allogeneic cartilage sheets has been adopted in the project for developing evaluation methods, etc. for the industrialization of regenerative medicine (support for acceleration of development of regenerative medicine seeds) of AMED (project period: Oct. 2018 to Mar. 2021).

For developing cartilage cell sheets with allogeneic cells, the discarded tissue of patients with polydactyly who have six fingers, so it is necessary to solve ethical issues, but in December 2020, the company obtained approval for the provision of cartilage tissue collected from patients with polydactyly from National Center for Child Health and Development.

In July 2021, a research and development project proposed by CellSeed was selected by the Japan Agency for Medical Research and Development (AMED) for the "Development of Basic Technologies for the Industrialization of Regenerative Medicine and Gene Therapy (Project to Promote the Industrialization of Regenerative/Cell Medicine and Gene Therapy)," which is a subsidy project (project period: August 2021—March 2023).

In August 2022, the company reached an agreement with the center on the basic terms of a contract to establish a system for continuous provision of resected tissue during polydactyly (toe) surgery and commercialization for industrial use. Thus, it will be possible to continuously receive human tissue supply for clinical trials to manufacture and sell allogeneic cartilage cell sheets.

In April 2022, a patent was granted and registered in Japan for a "tissue regeneration cultured cell sheet, its manufacturing method, and how to use it."

In January 2023, a research group led by Professor Masato Sato of Tokai University confirmed the safety and efficacy of allogeneic cartilage cell sheets implanted into cartilage defects in the knee joints one year after surgery in all 10 patients in a clinical study of knee osteoarthritis and their findings were published in the online journal npj Regenerative Medicine, a sister publication of Nature.

In addition, in March 2023, the company presented the results of the above-mentioned AMED project "Development of Basic Technologies for the Industrialization of Regenerative Medicine and Gene Therapy (Project to Promote the Industrialization of Regenerative/Cell Medicine and Gene Therapy)" at the Conference of the Japanese Society for Regenerative Medicine and is accumulating evidence of its effectiveness.

Meanwhile, before the start of clinical trials, the company is working to establish a system to ensure quality, by confirming safety as well as efficacy and establishing quality control and transportation methods for the cell sheets.

For cell banks made from tissues, a total of 20 tests, including cell count, viable cell rate, sterility test, endotoxin test, mycoplasma negative test, virus negative test, and other tests have been conducted to confirm its safety, and regarding cell sheets, 10 tests have been conducted including cell morphology, sheet properties, protein expression, virus negative test, and confirmation of the presence of chromosomal abnormalities.

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Based on these results, the company planned to submit a notification of a clinical trial for the start of a third-phase clinical trial (validation study) by the end of 2023, and on September 20, the notification was submitted to PMDA as scheduled. Then, PMDA finished the 30-day examination for the clinical trial plan.

A contract has been concluded with each clinical trial site, and subject registration is now possible. However, it took longer than originally scheduled during the first half of 2024 to register cases, and they are establishing a system in which surgery can be performed at each trial site.

(Outline of the third-phase clinical trial)

- \* Test design: collaboration with multiple facilities, single-blinded, randomized, parallel-group trial
- \* Target number of cases: 96
- \* Subject patients: those who have knee osteoarthritis and are subject to proximal tibial osteotomy

\* Major evaluation items: reports from patients (Patients evaluate their symptoms and QOL by themselves without help from medical doctors or others.)

\* Facilities for conducting the test: a total of 5 facilities, including Tokai University Hospital (planned)

The company is also promoting the patent strategy, and the U.S. patent application on "tissue regeneration culture cell sheets, manufacturing methods, and utilization methods thereof" related allogeneic cartilage cell sheets was accepted, and the patent will be granted. This is the outcome of joint research on allogeneic cartilage cell sheets carried out with Tokai University.

### \* Regarding epithelial cell sheets for esophageal regeneration

The clinical trial was finished in March 2019, but any statistical advantage was not proved, so an additional clinical trial became necessary. Then, in October 2020, they submitted a plan for an additional clinical trial. In February 2021, the first case was registered, and a clinical trial was conducted for a patient who had a risk in steroid administration. In parallel, PMDA pointed out the necessity to improve the method for producing epithelial cell sheets for esophageal regeneration, and CellSeed discussed it and consulted with PMDA many times. As a result, it was considered that the improvement of the production method would require the extension of the clinical trial period for evaluating equivalence before and after the change in the production method, and this would delay the release of the sheets. Accordingly, the company became concerned about business potential.

Then, the company reconsidered the priority of their products, including allogeneic cartilage cell sheets, for which they submitted a plan for clinical trials in September 2023, and decided to abandon the third-phase clinical trial and the development of epithelial cell sheets for esophageal regeneration.

The company commented, "We plan to support the clinical trials for epithelial cell sheets for esophageal regeneration led by medical doctors who cooperated in the third-phase clinical trial and the creation of new treatments, such as medical treatments at patients' own expense. If there emerges any item that should be announced, we will disclose it swiftly."

### (2) Regenerative Medicine Consignment Services

The regenerative medicine support business consists of the commissioned regenerative medicine business, which conducts the development of manufacturing methods, contract manufacturing, facility management, application support, and consulting for cell sheet products, and the equipment business, which develops, manufactures, and sells cell cultureware such as UpCell<sup>®</sup>, RepCell<sup>®</sup>, and HydroCell<sup>®</sup>.

### **①Description of each business**

### \*Commissioned regenerative medicine business

The company is mainly engaged in commissioned development and manufacturing of cell sheets for pharmaceutical companies and research institutions. The company employs clinical culturists certified by the Japanese Society for Regenerative Medicine, and its staff with extensive culture experience develop manufacturing methods for regenerative medicine and other products and manufacture them at its cell culture center, which is licensed to manufacture specified cell processed products and regenerative medicine products.

In order to offer consistent quality and services, the company keeps holding the "ISO09001" certificate, and obtained the permit for manufacturing specific processed cells (facility number: FA3160008) in March 2017 and the permit for manufacturing products for regenerative medicine, etc. in October 2018.

In addition, the company provides support for preparing applications for regulatory approval, obtaining manufacturing and marketing licenses, and training engineers for all stages, from product development to manufacturing and marketing.

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The company's main commissioned regenerative medicine services include periodontal ligament cell sheets, autologous cartilage cell sheets, pediatric autologous epithelial cell sheets, and cell sheet culture and detachment training.

Autologous cartilage cell sheets were approved in January 2019 as Advanced Medical Treatment B under the Law for Ensuring Regenerative Medicine Safety. Tokai University started Advanced Medical Treatment B in 2020. The commissioned manufacturing of autologous cartilage cell sheets by CellSeed has begun and will continue in 2022.

#### Autologous cartilage cell sheets

 Contract manufacturing of autologous chondrocyte sheets for the Advanced Medical Care B program conducted by Tokai University.



(From the company material)

The periodontal ligament cell sheet is the first case of commissioned manufacturing of cell sheets for use in investigator-initiated clinical trials.

Pediatric autologous epithelial cell sheets are intended for children after surgery for congenital esophageal atresia.

In May 2023, the company announced a new contract with Ikegami General Hospital to manufacture cell sheets for implantation of autologous cartilage cell sheets for knee joint cartilage damage.

As part of its regenerative medicine and other new medical treatment initiatives, Ikegami General Hospital will provide regenerative medicine to patients with damaged knee joint cartilage due to trauma or osteoarthritis by culturing their cartilage cells in sheet form and applying them to damaged cartilages in the knee joints to improve pain and joint function. Regenerative medicine treatment is provided at the expense of patients who are not eligible for the advanced medical treatment (cartilage regeneration therapy using autologous cell sheets) provided by Tokai University Hospital, as well as patients from overseas.

Ikegami General Hospital has submitted the provision plan necessary for the implementation of regenerative medicine to the Ministry of Health, Labor and Welfare, which has been accepted, and it is now preparing the patient acceptance system.

CellSeed expects to expand its commissioned manufacturing business by undertaking the manufacturing of cell sheets to be used in selffunded medical treatments.

Regarding regenerative medicine, in accordance with the law for promotion of regenerative medicine, the government enforced "the act for securing the safety of regenerative medicine, etc.," which facilitates the R&D in academia with clinical research, advanced medicine, and medical treatments at patients' own expense, and "the act for pharmaceutical products and medical devices, etc.," which specifies the procedures for acquiring the approval for manufacturing and sale after non-clinical tests and clinical trials. In reality, there exists a significant gap between the R&D in academia and the approval for manufacturing and sale.

The company aims to bridge this gap by solving the problems with academia through regenerative medicine services and help offer regenerative medicine to patients.

### \*Equipment business

The temperature-responsive cell cultureware invented by Professor Okano of Tokyo Women's Medical University in 1989 can detach cells simply by lowering the temperature, making it possible to collect intact cell sheets for the first time in the world. Temperature-responsive cell cultureware is sold worldwide, and research and development of treatment methods using cell sheets are being actively pursued by many researchers.

Until now, the company has developed and supplied various equipment products according to user needs such as universities, research institutes, and pharmaceutical companies, and in September 2022, the company starts to sell new products, UpCell® flasks. UpCell® is a device that can collect intact cells in a sheet without using enzymes that damage cells by fixing a temperature-responsive polymer to the surface of the device.



The UpCell® flask type has a larger culture area than the conventional UpCell® dish, enabling the collection of larger amounts of undamaged cells, which will be optimal in research related to immunology and cell therapy. It is possible to recover cell sheets that maintain a higher level of biological functions through cell culturing that is close to the biological environment, such as co-culturing using the UpCell® 6-well cell culture inserts.

The company expects to meet new demand for the mass cultivation of cells for research purposes to develop preventive and therapeutic methods for various infectious diseases and cancer diseases and anticipates medium/long-term business growth.

In December 2022, the temperature-responsive cell culture device product "UpCell<sup>®</sup> ADVANCE" was registered in the Master Files for Devices (MAF) of the U.S. Food and Drug Administration (FDA).

MAF is a system under which a supply manufacturer registers its corporate information, manufacturing know-how, and other trade secrets and various data as MAF with the FDA in advance. This enables drug and medical device manufacturers to apply for marketing approval from the FDA simply by quoting the MAF number.

Although the completion of MAF registration does not necessarily mean that the FDA has finished confirming or evaluating the quality and safety of the product, the MAF registration is expected to contribute to the promotion of "UpCell<sup>®</sup> ADVANCE" because it will no longer be necessary for drug and medical device manufacturers to request from CellSeed to submit confidential information when they file applications with the FDA for products using "UpCell<sup>®</sup> ADVANCE."

The company also concentrate on the education of engineers in cell culture. In Aomi Cell Culture Innovation Center, they hold training for users of UpCell®, giving lectures on how to produce cell sheets and exfoliate cells.

### (2) Main facilities and equipment

### **Cell Culture Center**

The cell sheets used for advanced medicine are cultivated at the cell culture center of CellSeed on commission.

With a floor space of about 763 square meters, the Cell Culture Center is equipped with an automated monitoring system that controls the cleanliness, room pressure, temperature and humidity, and operational status of equipment (such as incubators and reagent stockers), and a surveillance camera system throughout the entire facility. Besides, the facility is only twenty-minute drive from Haneda International Airport, making it possible and easy to transport products by air.



(From the company material)

### Aomi Cell Culture Innovation Center

The full-scale operation started in September 2021. The company develops and manufactures cell culture equipment, including laboratory flask products, etc.

### [1-5 Growth Strategy]

The company's two main growth strategies are "Business expansion of cell culture equipment" and "Promotion of business cooperation for global development."

### (1) Business expansion of cell culture equipment

In 1989, Professor Okano of Tokyo Women's Medical University invented temperature-responsive cell culture equipment that can exfoliate cells simply by lowering temperature as described above, making it possible to recover intact cell sheets for the first time, leading to the advancement of research and development of treatment methods using the cell sheet by many researchers. In 2020, the company's equipment business exceeded 100 million yen in sales for the first time. In September 2021, the company established

a new development and manufacturing facility exclusively for cell culture equipment products, and also agreed to extend the sales contract with Thermo Fisher Scientific of the United States, an alliance partner for expanding sales of equipment products overseas, until 2025.

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In recent years, many efforts have been made to manufacture biopharmaceuticals using cells cultured in large quantities, perform immunotherapy using the cells themselves, and solve food and environmental problems.

However, with proteolytic enzymes, that is, a commonly used cell recovery technique, cells are recovered in a damaged state, and it is difficult to completely maintain the original functions and components of the cells. On the other hand, by adopting this product, it is possible to recover cells without damage, and it is expected to greatly contribute to improvement of industrial efficiency and effectiveness in the new market, because all functions and components of cells are maintained.

#### Need for technology to culture cells



(From the company material)

As they steadily took advantage of such demand, sales in this business have tripled over the past seven years. In the fiscal year ended December 2023, overseas sales increased significantly, reaching a record high.

As of the first half of the fiscal year ending December 2024, the business has been performing well, exceeding the results in the same period of the previous year.

#### (2) Promotion of business cooperation for global development

In parallel with the steady expansion of product sales for the research and development phase aimed at application to regenerative medicine, product sales for new applications aimed at mass culturing of cells for research are increasing, mainly overseas. is rapidly expanding.

For this reason, the company is focusing not only on product development in the conventional regenerative medicine market, but also on product development to provide solutions that meet the needs of new markets, such as developing new cell culture equipment products and establishing new manufacturing facilities.

In December 2022, "UpCell<sup>®</sup> ADVANCE," temperature-responsive cell cultureware, was registered in the Master Files (MAF) for Devices of Food and Drug Administration (FDA).

The company is also strengthening the sales structure to further expand the overseas sales channels. As mentioned above, The company has extended the sales contract with Thermo Fisher Scientific, the alliance partner for expanding sales of equipment products overseas, to further strengthen collaboration, provide consistent quality and service, and further enhance customer satisfaction. In order to achieve this goal, the company has built a quality management system and obtained ISO9001:2015 certification, an international standard, in January 2020.

In addition, aiming for global expansion, the company has been promoting business alliances by participating in exhibitions held not only in Japan but also in other Asian countries and Europe, such as an establishment of Up Cell Biomedical Inc. in January 2020 and a presentation at "Translate! 2021 – Metrics and Milestones of Success" held in Berlin in January 2021. The company aims to find business partners by participating in exhibitions held in various regions.



# 2. First Half of Fiscal Year ending December 2024 Earnings Results

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	FY 12/23 1H	FY 12/24 1H	YoY	Forecast Ratio	
Sales	66	76	+9	+6	
Gross Income	38	41	+3	-	
SG&A	397	505	+108	-	
R&D	233	322	+88	-	
Operating Profit	-359	-464	-104	+25	
Ordinary Profit	-366	-463	-96	+26	
Interim Net Income	-363	-474	-110	+35	

### [2-1 Non-Consolidated Earnings]

\* Unit: million yen.

Both sales and profit exceeded forecasts despite an augmentation of sales and loss.

Net sales increased 9 million yen year on year to 76 million yen.

In the regenerative medicine supporting business, sales of equipment and products to overseas markets were firm. The company was entrusted by the Center for Child Health and Development with the manufacturing of pediatric esophageal sheets, and sales of 1 case were reported in the first quarter (no sales were reported in the second quarter).

Operating loss was 464 million yen, up 104 million yen year on year. Selling, general, and administrative expenses increased 108 million yen year on year, mainly due to R&D expenses.

Both sales and profit exceeded initial forecasts.

### Trends in sales and operating income (unit: million yen)



### [2-2 Segment trends]

	FY 12/23 1H	FY 12/24 1H	YoY
Regenerative medicine supporting business	62	75	+13
Cell sheet regenerative medicine business	4	1	-3
Consolidated sales	66	76	+9
Regenerative medicine supporting business	-27	-18	+8
Cell sheet regenerative medicine business	-235	-332	-96
Adjustments	-95	-113	-17
Consolidated operating Income	-359	-464	-104

\* Unit: million yen.

### Regenerative medicine supporting business

Sales were 75 million yen, and operating loss was 18 million yen (Sales were 62 million yen, and operating loss was 27 million yen in the previous fiscal year).

In the cell cultureware business, as a result of further strengthening cooperation with existing distributors to expand sales of devices and active sales promotion activities, orders from Thermo Fisher Scientific Inc., an overseas distributor, were firm, and sales exceeded those in the previous year.



In the commissioned regenerative medicine business, which supports regenerative medicine utilizing the cell culture centers, the manufacturing of pediatric esophageal sheets was commissioned from the Center for Child Health and Development, and sales of 1 case were recorded in the first quarter (zero in the second quarter). The company expects to record sales of multiple cases in the second half or later.

#### Cell sheet regenerative medicine business

Sales were 1 million yen, and operating loss was 332 million yen (Sales were 4 million yen, and operating loss was 235 million yen in the previous fiscal year).

For allogeneic cartilage cell sheets, a clinical trial plan for the phase-3 study of the allogeneic cartilage cell sheet (CLS2901C) was submitted to the PMDA on September 20, 2023. A 30-day review of the submitted clinical trial plan by PMDA was completed. After going through the Institutional Review Board (IRB), a contract has been concluded with each trial site, and subject registration is now possible. However, it took longer than originally scheduled to register cases, and they are establishing a system in which surgery can be performed at each trial site.

Regarding business alliances, the company engages in activities for forming business alliances and concluding collaborative research contracts with multiple companies, for accelerating commercialization and the sale of allogeneic cartilage cell sheets. They cancelled the exclusive business alliance contract with MetaTech(AP) Inc., but they aim to sign a new alliance contract.

#### [2-3 Financial Condition and Cash Flows (CF)] ©Summary of BS

	December	June	Increase/		December	June	Increase/
	2023	2024	decrease		2023	2024	decrease
Current Assets	2,351	2,305	-45	Current Liabilities	123	137	+13
Cash	2,163	2,174	+10	ST Borrowings	7	8	+0
Receivables	51	27	-24	Fixed Liabilities	177	173	-4
Inventories	46	48	+2	LT Borrowings	143	139	-4
Fixed assets	113	121	+7	Total Liabilities	301	310	+9
Total Assets	2,465	2,427	-38	Net Assets	2,164	2,117	-47
* Unit: million yen				Total Liabilities and Net Assets	2,465	2,427	-38



\*This figure is created by Investment Bridge Co., Ltd. Based on disclosed materials.

Total assets decreased 38 million yen from the end of the previous fiscal year to 2,427 million yen, mainly due to a decrease in notes and accounts receivable.

Net assets decreased 47 million yen to 2,117 million yen, as the deficit of retained earnings augmented.

The capital adequacy ratio decreased 0.5 percentage points from the end of the previous fiscal year to 86.4%.



### **O**CF

	FY 12/23 1H	FY 12/24 1H	Increase/decrease
Operating Cash Flow	-348	-405	-56
Investing Cash Flow	17	-6	-23
Free Cash Flow	-330	-411	-80
Financing Cash Flow	847	422	-425
Cash and Equivalents	1,589	2,174	+584

\* Unit: million yen.

The deficit of operating CF and free CF expanded due to an increase in interim net loss before taxes.

The cash inflow from financial activities shrunk due to the decrease in revenues caused by the issuance of shares through the exercise of share acquisition rights.

The cash position improved.

### [2-4 Topics]

### (1) Completion of exercise of stock acquisition rights

On July 1, 2024, the exercise of the 24<sup>th</sup> stock acquisition right was completed, and a total of approximately 1.95 billion yen was raised. The funds will be used for R&D and working capital.

### (2) Exhibitions and research presentations at academic conferences

They have participated in many academic conferences and exhibitions, such as the General Meeting of the Japan Society for Regenerative Medicine (March 2024), the Japan Knee Osteotomy and Joint Preservation Study Group (April 2024), the Regenerative Medicine EXPO (June 2024), and ISSCR 2024 (July 2024), and are actively presenting research results and explaining future initiatives. The exhibition "Regenerative Medicine JAPAN" is scheduled to be held in October 2024, and the 4th Cell Sheet Engineering Innovation Forum is scheduled to be held in 2025.

### 3. Fiscal Year ending December 2024 Earnings Forecasts

### [3-1 Earnings forecasts]

	FY 12/23 Act.	FY 12/24 Est.	YoY
Sales	190	170	-20
Operating Income	-697	-920	-222
Ordinary Income	-710	-920	-209
Net Income	-846	-940	-93

\* Unit: million yen

### No change to the earnings forecast. Increase in sales, expanding of loss.

No change to the earnings forecast. Sales are expected to decrease 20 million yen year on year to 170 million yen, while operating loss is forecast to augment 222 million yen to 920 million yen year on year.

<Regenerative medicine supporting business>

The company will mainly keep expanding overseas sales of devices.

In addition, through comprehensive support related to regenerative medicine, the company will also promote regenerative medicine contract manufacturing that supports R&D and commercialization of regenerative medicine. Regarding the commissioned regenerative medicine business, which supports regenerative medicine using the cell culture center, the company posted sales for only 1 case in the first half like in the previous year, but from the second half, the company expects sales from multiple cases. In addition, the company continues to focus on acquiring contracts from other medical institutions. The sales of this segment are projected to be 170 million yen.



# Bridge Salon

### <Cell sheet regenerative medicine business>

The creation of allogeneic cartilage cell sheets was promoted. This development is expected to require further R&D costs. For phase-3 trials, a clinical trial plan was submitted to PMDA, and a 30-day review of the submitted clinical trial plan by PMDA was completed. After going through the Institutional Review Board (IRB), a contract has been concluded with each trial site, and subject registration is now possible. In addition, they will proactively negotiate with multiple candidates for business partners for accelerating commercialization and the sale of allogeneic cartilage cell sheets.

### [3 -2 Significant Events Related to Going Concern]

The balance of cash on hand (cash and deposits) as of the end of December 2023 was 2,163 million yen, due to the procurement of funds through the exercise of stock acquisition rights, and the financial base has been stable. On the business side, however, the company has not yet been able to show the path to the early commercialization of its first cell sheet regenerative medicine product, which is a significant issue in the cell sheet regenerative medicine business.

Based on the above, the company has determined that, as of the end of June 2024, there continue to be circumstances that raise substantial doubt on the going concern assumption.

The company will proceed with the development of allogeneic cartilage cell sheets and try to seize earning opportunities by commercializing the first product for cell sheet-based regenerative medicine as soon as possible and finding business alliance partners, to improve the above situation.

### 4. Conclusions

With proteolytic enzymes, which are commonly used for collecting cells, cells are collected in a damaged state, and it is difficult to completely maintain the original functions and components of the cells. On the other hand, the company's cell cultureware will make it possible to collect cells intact and use them while maintaining all the functions and components inherent in cells. Therefore, it is expected to significantly contribute to the improvement of industrial efficiency and effectiveness in the new market. As they steadily capitalized on such demand, sales in this business have expanded rapidly, tripling over the past seven years. In the fiscal year ended December 2023, overseas sales increased significantly, reaching a record high. As of the first half of the fiscal year ending December 2024, sales increased from the previous year. We will also pay attention to the progress from the third quarter. Regarding the clinical trial of allogeneic cartilage cell sheets, the case registration has not started yet. We hope that it will start soon.

### <Reference: Regarding Corporate Governance>

### ©Organization type, and the composition of executive directors and auditors

Organization type	Company with audit and supervisory committee
Directors (excluding audit and	4 directors, including 3 external ones (including an independent one)
supervisory committee members)	
Auditors and supervisory committee	3 committee members, including 3 external ones (including an independent one)
members	

### OCorporate Governance Report (Latest Update: April 5, 2024)

### **Basic Policy**

With the missions to introduce technological innovations, to exert creativity and to contribute to people's health and welfare by providing high-quality products and services, we are enhancing corporate governance to raise quality in all of our corporate activities. We will implement timely and appropriate information disclosure to ensure the transparency of decision-making and to enhance accountability. We will also improve our business management and auditing systems and strengthen our management checking functions.

### <Reasons for Non-compliance with the Principles of the Corporate Governance Code (Excerpts)>

CellSeed has stated, "Our company implements all the basic principles stipulated in the Corporate Governance Code as a TES Growth listed company."



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